



Tensions rise as Greece says it will retaliate after Turkey kicks out official for 'spying'

## Ankara expels Greek diplomat

By John Barham in Ankara and Karin Hope in Athens

More trouble erupted between Turkey and Greece yesterday after the Ankara government ordered the expulsion of a Greek diplomat for spying and Athens said a Turkish diplomat would be kicked out in retaliation.

The affair is likely to worsen relations between the two countries, which are nominally NATO allies but are locked in increasingly bitter disputes over territory

in the Aegean sea and Cyprus and over Turkey's bid to join the European Union.

Turkey said Efstathios Haralambous, an administrative official at the Greek consulate-general in Istanbul, had "engaged in intelligence-gathering operations". Turkish press reports say intelligence agents caught him red-handed in an Istanbul hotel as he was receiving photos of military installations taken by Kurdish guerrillas.

Turkey has often accused Greece of harbouring guerrillas of the Kur-

distan Workers' Party (PKK), which has been fighting Turkish forces for nearly 14 years.

Officials in Athens denied the accusation of spying and linked it to Turkey's annoyance at recently being denied equal status with other countries applying for EU membership. They said Greece would respond by asking a Turkish diplomat to leave the country.

Relations between Turkey and Greece have sunk to their lowest point in a decade. Ties began deteriorating rapidly in January 1996

when the two countries came to the verge of armed conflict over two uninhabited Aegean islands.

Turkish and Greek forces have stepped up military exercises this year as well as mock dogfights between warplanes.

US President Bill Clinton said last week that he wanted Greece and Turkey to solve what he called their irrational differences. The Greek government has played down the EU's decision not to treat Turkey as an immediate candidate for membership and made clear

that it wanted to continue the drive to put relations with Turkey on a more stable basis.

Greek officials say they want to go ahead with an EU proposal for a meeting early next year between Greek and Turkish "wise men" academics who would hold a dialogue on bilateral problems.

A Greek official accused Turkey of deliberately attempting to escalate tensions between the two countries by leaking news to the media of an incident that would normally be handled discreetly.

## Lithuania poll fails to produce winner

By Matej Vipotnik in Vilnius

Lithuania's second presidential election since independence has failed to produce a clear winner. No candidate secured more than 50 per cent of the popular vote required for an outright victory.

The election will now be decided in a run-off vote on January 4 between Arturas Paulauskas, a youthful former prosecutor, and Valdas Adamkus, a Lithuanian-American emigrant, who respectively polled 45.35 per cent and 27.89 per cent of the vote.

Vytautas Landsbergis, parliamentary speaker, finished a distant third with 15.85 per cent of the vote.

The poor performance of Mr Landsbergis, who led Lithuania's struggle for independence in 1991, is a reflection of growing disenchantment with polarised politics, local analysts say.

Mr Landsbergis's confrontational style has alienated many of his original supporters, including members of the Sajudis movement which fought with him for Lithuania's independence.

"What you now need are consensus-builders, people without emotional baggage," said a Western diplomat based in Vilnius, the capital.

Algirdas Brazauskas, the incumbent president and Lithuania's most popular politician, said as much when he announced he would not run for a second term.

Citing his own communist past, Mr Brazauskas said Lithuanian politics needed new blood.

Mr Brazauskas's words were a thinly veiled reference to Mr Landsbergis, with whom he has feuded over the years.

Opinion polls held before Sunday's first round suggest that Mr Adamkus may just edge out Mr Paulauskas if he can secure the Conservative party vote which went to Mr Landsbergis in the first round.

Vytautas Andriukaitis, a leftwing candidate who received 5.72 per cent of the vote, has already announced that he is backing Mr Adamkus.

The two candidates are both political novices who support liberal economic policies as well as accession to the European Union and NATO.

But with little to differentiate the two contenders, the campaign debate is now likely to focus on the age and difference in experience between Mr Paulauskas, who is 44, and Mr Adamkus, 72.

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## Incentives for Eurofighter contractors

By Alexander Nicoll in Bonn

Production contracts for the Eurofighter combat aircraft will be framed to give performance incentives to manufacturers with the aim of reducing the cost of Europe's biggest collaborative defence project.

The future of the £42bn (£70bn) project, dogged by delays since it was conceived in 1979, was secured yesterday at a ceremony in Bonn at which defence ministers of Britain, Germany, Italy and Spain signed agreements which commit their air forces to buying 620 aircraft.

The ministers made clear they saw the Eurofighter as essential to the preservation of a European aerospace and defence industry. They expected the aircraft's production to be at the core of the industrial consolidation which governments are encouraging in order to

make savings in defence procurement and to increase companies' long-term competitiveness.

The two memoranda of understanding which they signed clear the way for initial production contracts to be signed with manufacturing companies within a few weeks, to be followed next summer by full contracts for the first batch of aircraft, which will arrive in 2002.

Officials said the £32bn production price, which excludes development costs, was a maximum and would be subject to detailed negotiations with manufacturing companies. Contracts would include incentives to encourage punctual delivery and cost savings.

Sir Robert Walmsley, Britain's chief of defence procurement, said that if companies succeeded in reducing costs below agreed maximum fixed prices, they would share the pro-



Let's shake on it: defence chiefs of UK, Germany, Spain and Italy - (from left) George Robertson, Volker Rühle, Eduardo Serra and Benjamino Andreatta after the signing.

ceeds with the government.

Production will be led by a consortium of British Aerospace, Daimler-Benz Aerospace, Alenia of Italy and Casa of Spain. The project will provide work for up to 100,000 people in hundreds of companies, following agreed "work-shares" of 37 per cent for Britain, 30 per cent for Germany, 20 per cent for Italy and 13 per cent for Spain. This reflects the countries' orders for 232, 180, 121

and 87 aircraft respectively.

George Robertson, UK defence secretary, said that if the Eurofighter had collapsed, "the chances of any European aerospace collaboration in the future would disappear. The Americans would take over the market and could charge whatever they wanted." He said that the US government understood Europe's moves to consolidate the defence industry - which the US has done -

and that competitive European companies would improve value for money for all buyers, including the US.

The Eurofighter has faced criticisms about its technical abilities and appropriateness in a post-cold war world. But proponents argue it is a high-performance, multi-role, agile and stealthy aircraft that can be used to achieve air superiority in air-to-air and air-to-ground attack, and in reconnaissance.

## Clinton tells Bosnia: 'Build a future'

By David Buchan and Kevin Dones

US President Bill Clinton paid an emotional pre-Christmas trip to Sarajevo yesterday to stress US commitment to peacekeeping, but also to urge Bosnians to do more to rebuild their country.

In neighbouring Yugoslavia, Slobodan Milosevic, the federal president, consolidated his grip on power by securing the victory of his ally Milan Milutinovic, candidate of the ruling Socialist party, in Serbia's presidential election.

The Serbian poll was con-

demned by international observers belonging to the Organisation for Security and Co-operation in Europe as being "fundamentally flawed". Vojislav Seselj, the losing ultra-nationalist candidate, accused the Serb authorities of fraud and ballot-rigging and said he might challenge the result.

Mr Clinton, who walked through the old city and gave a speech to its national theatre, hammered home the message to Bosnians that "the future is up to you, not to the Americans, not to the Europeans and not to anybody else".

Last week, Mr Clinton

announced US troops would remain in Bosnia with other international NATO-led forces. In a bid to forestall criticism on Capitol Hill of his decision to scrap plans for US withdrawal by next June, Mr Clinton was yesterday joined on his one-day visit to Bosnia by Robert Doole, his Republican challenger for the presidency in 1998, and his wife, Elizabeth Doole, head of the American Red Cross.

Besides giving his trip this bipartisan favour, Mr Clinton paid a pre-Christmas visit to many of the 8,500 US troops at Tuzla, in north-eastern Bosnia.

He told his audience in the Sarajevo theatre that their responsibility was to turn the Dayton peace accords, signed in autumn 1995 "into a living reality".

Despite misgivings about the electoral process in Yugoslavia, there was relief among western diplomats at the failure of Mr Seselj, leader of the ultra-nationalist Radical party, to repeat his victory of earlier rounds.

Mr Seselj is a sworn enemy of the Bosnia peace process.

Serbia's election commission said yesterday that Mr Milutinovic, a former federal Yugoslav foreign minister, had won 58.6 per cent of the

vote in Sunday's second round run-off compared with 38.14 per cent for Mr Seselj.

The commission said the turnout was 50.83 per cent, enough to make the elections valid, but Dragomir Todorovic, spokesman for Mr Seselj, claimed that turnout for 97.29 per cent of polling stations was only 49.21 per cent.

Mr Seselj claimed Mr Milosevic's Socialist had rigged the elections with false ethnic Albanian votes in the troubled province of Kosovo.

He said the election commission said yesterday that Mr Milutinovic, a former federal Yugoslav foreign minister, had won 58.6 per cent of the

## NEWS DIGEST

### Yeltsin plans return to work

Russia's president, Boris Yeltsin, said he would be back at work today, nearly two weeks after he retired to a sanatorium suffering from what the Kremlin called a cold.

The official assurances failed to dispel concern about Mr Yeltsin's health and unsettled Russia's financial markets as well as creating a climate of uncertainty. Mr Yeltsin sought to quash those fears yesterday, holding a 90-minute private meeting with Victor Chernomyrdin, the prime minister, and assuring television cameras he would be back in the Kremlin and to

"Tomorrow I'm going back to the Kremlin and to work," a weary-looking Mr Yeltsin said. "There are no traces of illness left." But Mr Yeltsin could soon take another break. Officials said he might take a holiday in early January.

Christina Freeland, Moscow

### FRENCH RIOTS

#### More police training pledged

France's interior minister pledged to provide greater police training after a 24-year-old man was shot dead during questioning while handcuffed in Lyons last Thursday. Jean-Pierre Chevènement deplored the incident and said the officer responsible was insufficiently punished for two previous errors of misconduct which led to his temporary suspension.

There was a wave of riots over the weekend after the shooting and another on Friday evening in Dammarie-les-Lys, east of Paris, where a 16-year-old was killed by a policeman after apparently ramming a roadblock. The government is discussing dispersing local police and seeking other measures to defuse the risks and consequences of confrontation between officers and the residents of some of France's poorest urban zones.

Andrew Jack, Paris

### GREEK POLITICS

#### Simitis expels three deputies

Greece's Socialist prime minister, Costas Simitis, yesterday cracked down on dissent over the government's effort to join the European single currency by expelling three deputies from his party's parliamentary group.

The trio voted against the government's defence, environment and health spending proposals during a budget debate at the weekend. However, parliament approved the 1998 budget early yesterday by a comfortable margin of 163 to 136 votes.

Mr Simitis and his pro-European faction in the Panhellenic Socialist Movement face intensifying criticism on economic policy from a minority of dissatisfied hardliners. The prime minister is accused of abandoning the Socialist's commitment to protect low-income workers in the rush to achieve economic convergence with the rest of the EU.

Mr Simitis maintains Greece will be able to join the single currency in 2002, although it has not yet achieved any of the Maastricht criteria for membership. Next year's budget includes a virtual freeze on public sector wages and pensions, which is intended to offset higher debt-financing costs caused by sharply higher interest rates.

Karin Hope, Athens

### SPANISH LOTTERY

#### 'Double whammy' bonanza

Lady Luck delivered a seasonal "double whammy" in Spain yesterday when the draw was made in what is billed as the "biggest big prize in the world". Winners of the Christmas lottery included hundreds of dead people in the impoverished south, and a volatile and maligned newspaper editor who is a friend of the prime minister.

About Ptas35bn (€222m) was distributed in the city of Granada among customers of bars and small shops, whose owners had sold on fractions of the lucky number to their clients. The draw for the second prize won Ptas14m for Pedro J. Ramirez, editor of the investigative newspaper El Mundo, whose exposure of Socialist party corruption helped José María Aznar's centre-right Popular party to win general elections last year.

The fortunes of Mr Ramirez, who plays paddle tennis with the prime minister, had taken a turn for the worse recently. A video allegedly featuring him was circulated in Spain allegedly by his political opponents.

Tom Burns, Madrid

## Central bankers weigh up monetary targets

By Wolfgang Münchau Economics Correspondent

The European Central Bank (ECB) appears increasingly likely to adopt a mix of inflation and monetary targets in its early years after it starts operations in 1999.

Senior European Union central bankers have toned down their previous insistence that the ECB should copy the German system of monetary targeting without modification from the start.

The German model is still seen as likely to prevail in the medium-to-long term, but senior officials now acknowledge the need for some flexibility in the ECB's early years.

Otmar Issing, one of the most influential members of the Bundesbank's decision-making council, has given the most explicit acknowledgement of the need for mixed targeting so far.

"Because of the great uncertainties at the beginning of economic and monetary union, a monetary target should be complemented by - as I would call it - an inflation forecast."

Under monetary targeting, a central bank targets an indicator of money supply. This policy is based on a theory according to which money supply variations cause price movements usually with a time lag of several quarters.

ated monetary targeting since 1975, but has met its self-imposed monetary targets only 12 times in the last 22 years. Under inflation targeting, the central bank targets an inflation indicator, using a mix of economic and monetary data. The UK, Sweden and Finland use this method.

The European Monetary Institute, the forerunner of the ECB, has left the choice open. Monetary targeting was seen as the hot favourite until recently, but central bankers have become more open-minded.

When presenting the Bundesbank's monetary targets for 1998 last week, Hans Tietmeyer, Bundesbank president, merely insisted that monetary targeting should play "an important role" under Emu.

Mr Issing's concession is partly an acknowledgement of the Lucas critique, named after Robert Lucas, the 1995 Nobel Prize winner in economics, who is famous for the observation that a change in policy systematically alters the structure of economic models.

Applied to Emu, the Lucas critique says statistical relationships that appear reliable on a national level before Emu may no longer be reliable on a European level after Emu.

Mr Issing remains, however, a strong defender of monetary targeting. In a recent article, he writes that "the Lucas critique does not imply that economic relationships will be unstable" if the authorities behave consistently.

Some economists argue that the choice of instrument does not matter, since central banks tend to be pragmatic under any system. The opposite view holds that the choice of target still affects expectations in financial markets, and this could reverberate on the decision-making process itself.

"Oskar Issing, Monetary targeting in Germany: The stability of monetary policy and of the monetary system," *Journal of Monetary Economics*, 39 (1997).

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## INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

UNITED STATES						JAPAN						GERMANY					
Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1987	11.6	6.5	6.82	8.39	3.12	1987	10.5	11.5	4.15	4.84	0.55	1987	9.0	7.3	4.03	6.14	2.21
1988	4.2	5.4	7.65	8.84	3.61	1988	8.4	10.4	4.43	4.77	0.54	1988	9.8	6.4	4.34	6.48	2.61
1989	1.0	4.2	8.99	8.50	3.43	1989	4.1	10.8	5.31	5.16	0.48	1989	6.3	5.7	3.12	6.20	2.22
1990	3.8	5.5	8.06	8.55	3.80	1990	2.6	8.5	7.82	6.80	0.85	1990	4.5	4.5	6.46	6.89	2.11
1991	6.0	3.7	5.87	7.86	3.21	1991	5.2	2.0	7.21	6.40	0.75	1991	5.1	5.6	9.25	8.42	2.38
1992	12.4	1.9	4.35	5.00	2.55	1992	4.5	-0.4	5.78	5.24	1.00	1992	7.1	8.1	9.52	7.80	2.45
1993	11.6	1.1	3.22	5.86	2.78	1993	3.0	1.4	2.95	4.18	0.87	1993	9.4	7.8	7.29	8.85	1.77
1994	6.2	1.4	4.67	7.08	2.86	1994	5.4	2.9	2.23	4.20	0.78	1994	9.6	9.0	5.36	8.67	2.11
1995	-0.2	2.1	5.93	6.57	2.61	1995	8.2	3.2	1.22	3.39	0.86	1995	6.7	0.6	4.33	6.41	1.64
1996	-3.2	4.8	5.41	6.43	2.15	1996	13.7	3.1	0.56	3.03	0.75	1996	10.5	7.5	3.31	6.21	1.78
4th qtr.1996	-4.6	4.3	5.45	6.35	2.02	1996	10.5	3.1	0.52	2.82	0.77	1996	11.1	8.1	3.18	5.89	1.85
1st qtr.1997	-3.9	4.3	5.47	6.56	1.87	1997	9.7	2.8	0.54	2.43	0.83	1997	10.3	7.7	3.19	5.72	1.81
2nd qtr.1997	-4.9	4.2	5.68	6.89	1.83	1997	8.7	2.8	0.56	2.42	0.83	1997	9.2	6.5	3.19	5.82	1.83
3rd qtr.1997	-3.3	4.7	5.55	6.24	1.84	1997	8.1	2.9	0.61	2.16	0.82	1997	9.0	5.9	3.24	5.81	1.34
December 1996	-4.3	4.5	5.51	6.29	1.86	1997	10.0	3.1	0.51	2.48	0.80	1997	11.3	7.8	3.23	5.78	1.61
January 1997	-3.8	4.5	5.47	6.58	1.80	1997	10.0	3.2	0.53	2.49	0.86	1997	11.1	8.7	3.14	5.78	1.55
February	-3.5	4.5	5.40	6.42	1.84	1997	9.8	3.0	0.54	2.49	0.86	1997	11.1	8.7	3.14	5.78	1.55
March	-4.5	4.1	5.55	6.70	1.87	1997	9.3	2.8	0.55	2.36	0.89	1997	10.1	7.4	3.19	5.58	1.49
April	-5.2	4.3	5.71	6.98	1.65	1997	8.8	3.2	0.54	2.24	0.88	1997	9.3	7.0	3.26	5.78	1.41
May	-4.9	4.2	5.68	6.70	1.81	1997	8.0	3.1	0.56	2.25	0.81	1997	9.3	6.5	3.23	5.90	1.60
June	-4.7	4.1	5.65	6.48	1.73	1997	8.2	2.8	0.58	2.26	0.80	1997	9.8	6.8	3.26	5.78	1.49
July	-4.2	4.2	5.58	6.21	1.84	1997	8.2	3.0	0.64	2.46	0.80	1997	9.0	6.4	3.14	5.75	1.47
August	-2.8	4.8	6.56	6.32	1.84	1997	8.2	3.2	0.80	2.13	0.82	1997	9.1	6.0	3.14	5.56	1.33
September	-5.6	5.0	6.20	6.20	1.83	1997	7.9	2.9	0.58	2.02	0.86	1997	9.0	6.3	3.26	5.66	1.33
October	-2.1	5.2	5.53	6.02	1.80	1997	7.7	2.9	0.58	1.79	0.90	1997	6.5	5.1	3.58	5.95	1.33
November	-1.5	5.3	5.64	5.86	1.61	1997	9.1	3.2	0.58	1.74	0.98	1997	6.7	4.8	3.74	5.66	1.47
FRANCE						ITALY						UNITED KINGDOM					
Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1987	4.1	11.5	8.63	9.46	2.75	1987	10.4	9.6	11.32	10.58	1.94	1987	4.7	15.2	9.77	9.69	3.68
1988	3.9	8.2	7.94	9.08	3.59	1988	7.8	8.7	11.24	10.54	2.71	1988	6.8	13.7	10.41	9.88	4.44
1989	7.6	10.0	8.40	8.78	2.88	1989	7.2	9.2	12.42	11.61	2.46	1989	5.9	17.7	13.96	11.11	4.36
1990	3.8	9.3	10.32	9.32	3.83	1990	9.3	10.1	11.96	11.87	2.84	1990	5.3	16.1	14.82	10.91	4.36
1991	-4.7	2.3	9.82	9.03	3.55	1991	8.1	8.5	11.83	13.20	3.45	1991	5.4	16.1	14.82	10.91	4.36
1992	-0.2	5.4	10.36	8.57	3.55	1992	6.9	7.7	13.88	13.20	3.45	1992	2.4	7.9	11.58	10.08	4.93
1993	1.3	-3.0	8.55	6.75	3.21	1993	4.7	7.4	10.22	11.23	2.35	1993	2.4	5.1	9.74	9.09	4.93
1994	2.6	1.5	6.94	7.21	3.59	1994	6.6	5.1	8.48	10.56	1.67	1994	6.4	3.5	5.99	7.40	4.93
1995	7.5	4.4	6.43	6.43	3.17	1995	0.2	3.3	10.38	12.22	1.72	1995	5.8	7.3	8.77	8.01	3.99
1996	0.8	-3.4	3.94	6.32	3.05	1996	0.7	3.3	8.75	8.43	2.19	1996	5.7	10.0	6.11	7.79	4.00
4th qtr.1996	0.6	-3.4	3.48	5.95	2.92	1996	3.4	2.8	7.82	7.89	2.28	1996	7.3	10.4	6.28	7.54	3.99
1st qtr.1997	2.0	-2.8	3.35	5.57	2.63	1997	4.4	2.9	7.46	7.97	2.18	1997	6.7	10.8	6.34	7.39	3.78
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February	2.0	-3.7	3.33	5.39	2.83	1997	8.4	7.29	7.15	7.15	1.06	1997	6.1	11.2	6.29	7.17	3.78
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April	2.2	-1.1	3.40	5.79	2.86	1997	8.0	7.69	7.71	2.05	0.88	1997	5.9	10.5	6.48	7.01	3.68
May	2.8	-1.7	3.48	5.70	2.82	1997	8.1	6.83	7.35	2.22	0.82	1997	5.9	10.5	6.48	7.01	3.68
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August	5.9	0.0	3.43	5.53	2.41	1997	11.7	6.83	6.87	6.87	1.85	1997	5.8	11.6	6.58	6.77	3.71
September	6.0	0.5	3.41	5.47	2.42	1997	9.6	6.83	6.87	6.87	1.85	1997	5.0	11.6	6.58	6.77	3.71
October	8.0	1.5	3.59	5.59	2.43	1997	10.0	6.62	6.21	6.21	1.85	1997	6.1	11.5	7.31	6.78	3.71
November			3.69	5.58	2.57	1997	8.45	6.41	1.74	1.74		1997	6.4	10.7	7.98	6.47	3.71



## S Korea's December 1997 cash-flow (\$bn)

In	
Current usable reserves (IMF, Dec 1997)	10
Plus: IMF 2nd tranche (approved Dec 18 1997)	3.5
World Bank (approved Dec 1997)	2
ADB (approved last Friday)	2
Japanese bridge loan for Dec which is expected to be repaid shortly	7.3
Total	18.8

**Out**  
 Private banks say \$20bn in short-term obligations due in Dec. Government says \$14bn-\$15bn since some of the short-term debt has been rolled over.  
 An unknown factor is the amount of short-term debt owed by the overseas subsidiaries of Korean banks and companies, which are not included in the government estimates of \$14bn-\$15bn.

## Korea bonds reduced to junk status

By John Burton in Seoul

South Korea was dealt a new blow in its efforts to avoid a possible default as Moody's Investor Service, the US credit agency, downgraded ratings for government and corporate bonds, including those of 20 banks, to "junk bond" status of Ba1.

"This could kill businesses and increase the odds of a debt default," said Richard Samuelson, branch manager for SBC Warburg Dillon Reed in Seoul.

The Moody's credit downgrade came as Seoul tried to persuade foreign banks to roll over up to \$30bn in short-term debt due by the year's end. Korea's foreign currency reserves are expected to reach \$17.5bn at month's end as a result of disbursements from the International Monetary Fund's \$77bn bail-out.

The government claims \$14bn-\$15bn in short-term debt may fall due this month since it says some loans have been renewed. Japan has also agreed to provide a temporary bridging loan of \$1.3bn this week. Lim Chang-yeul, the South Korean finance minister, yesterday requested the early disbursement of the US contribution of \$5bn to the IMF rescue in a meeting with David Lipton, the US Treasury undersecretary.

"This is a crucial week for Korea. Foreign banks must decide to roll over short-term debt before going on the Christmas holidays. Korea could still hit the wall," said a European banker in Seoul. Financial markets responded unfavourably to the Moody's announcement, with the interest rates rising

by 285 basis points to 30 per cent and the South Korean currency, the won, closing at 1,715 against the US dollar, down from 1,550 on Friday. The Seoul bourse fell by only 1 per cent since the market had already anticipated the credit downgrading.

In an effort to increase foreign currency inflows, South Korea yesterday announced it would open 30 per cent of its government and short-term bond market to foreign investors from today, which follows a similar opening for medium-term bonds two weeks ago. But few analysts expect overseas investors to respond because of increased risks of corporate bankruptcies.

Kim Dae-jung, who will become South Korea's new president in late February, has previously criticised economic reforms demanded by the IMF. But he told his centre-left opposition party yesterday that "we have to utilise the IMF agreement as momentum to turn a misfortune into a blessing by faithfully observing it 100 per cent".

Mr Kim agreed in a meeting with Mr Lipton for the need to dismiss workers as part of industrial restructuring to make the economy competitive. The president-elect, who is close to trade unions, had previously said that wage freezes and shorter working hours might prevent job losses.

Meanwhile, parliament decided to postpone until December 29 the passage of financial reform legislation demanded by the IMF, which would give independence to the central bank and unify financial supervision under the finance ministry.

## Malaysia steps in to prevent road toll rise

By Sheila McNulty in Kuala Lumpur

The Malaysian government said yesterday it would not sanction a politically sensitive increase in tolls on an expressway operated by UEM, a company with close ties to authorities.

The move highlights the strain the government is under to limit the fall-out from the 35 per cent drop in the value of the Malaysian ringgit against the US dollar since the financial turmoil sweeping the region took hold in July.

Observers said the decision might undermine confidence in Malaysia's privatisation programme, which had allowed for toll increases on the project.

The announcement comes weeks after the authorities controversially waived rules to let UEM buy a 33.6 per cent stake in its debt-ridden parent, Renong. Analysts viewed this as a bail-out, though the government denied it.

S. Samy Velu, works minister, said: "The government feels that with the present economic situation there should be no toll increase."

He declined to say whether the government would compensate UEM. But analysts felt certain the company would get some sort of tax break to make up for what will be lower than expected revenue.

The government, which has been discouraging price increases to lessen the impact of the regional financial crisis, moved to keep toll rates steady because that was one area in which it had direct control over prices, said Neil Saker, head of regional economic research at SocGen-Crosby Securities. Industry executives and analysts warned that the

failure to stick to the programme of toll increases might breed a feeling of insecurity among investors that agreements could be changed on a whim.

Analysts are disenchanted with the government's response to the financial crisis. Among concrete responses was the decision by Mahathir Mohamad, the prime minister, to set up a powerful group, the National Economic Action Council (NEAC), to devise policies to deal with the crisis.

He said at the weekend that Daim Zainuddin, the government's senior economic adviser, would be executive director of the NEAC. Dr Mahathir will chair the council and Anwar Ibrahim, deputy prime minister and finance minister, will be deputy chairman.

Mr Anwar and Mr Daim have long been viewed as rivals and analysts said Mr Daim's appointment represented Dr Mahathir's attempt to balance Mr Anwar's growing influence.

Mr Anwar has been gaining popularity in the financial sector for supporting what analysts believe is a more rational response to the crisis than Dr Mahathir's.

Shares in Singapore Airlines fell yesterday as news of a crash involving its SilkAir subsidiary rattled investor confidence. Its local shares fell \$80.40 to \$87.40 and its foreign shares dropped \$30.20 to \$810.80.

All 104 passengers and crew were believed killed when a SilkAir flight from Jakarta to Singapore crashed on Friday in Indonesia. While SilkAir is a subsidiary, analysts said investors in the parent company took fright as this was the first crash of any Singapore Airlines aircraft.

# Tokyo markets face a 'death spiral'

Falls in Nikkei index may have deadly knock-on effects. Paul Abrahams and Gillian Tett report

It's called the death spiral and Tokyo is staring it in the face. The Nikkei 225 average has plunged 13.7 per cent since Wednesday. Yesterday it fell to 14,789, a two-year low.

The stock market fall is undermining the value of banks' and life insurance companies' equities holdings, cutting into their capital. This is forcing the banks to raise additional funds by selling equities, undermining the market still further. The Nikkei collapse is also forcing banks to tighten lending, which in turn is leading to a big increase in corporate bankruptcies. That creates further selling pressure on the stock market - so undermining the value of the banks' equities holdings.

"We've got into a dangerous negative spiral; it's difficult to know what the authorities can do," says Ryoji Musha of Deutsche Morgan Grenfell in Tokyo.

At yesterday's closing Nikkei level, more than half of Japan's top 19 banks have sustained losses on their equity portfolios, according to brokers Jardine Fleming. Bank shares have fallen 32 per cent since September. This is alarming because

banks count 45 per cent of "unrealised gains" - the difference between the "market" value of the shares and the "book value" of the shares in the banks accounts - on their holdings as capital. If the market does not rebound before the financial year-end in March, many banks will have to book big losses. This will weaken their capital to assets ratio - the conventional measure of financial strength set by the Bank for International Settlements.

The issue of "unrealised gains" has become crucial because under Japanese accounting practices banks have to record a loss if the value of their share portfolio falls during the year. However, they do not record a profit if the market rises until they sell the holding.

In the 1980s, when the stock market was soaring, this accounting system left analysts assuming the banks held huge levels of "hidden" gains on their portfolios which could be used as a financial cushion if the banks ever ran into serious trouble. Earlier this decade many banks and government officials assumed these hidden gains could also be used

to write off the bad debt problem if necessary. But the ministry of finance revealed yesterday that the "hidden gains" at the end of September were only half the value of official estimates of problem loans. This means banks will have to find other ways of writing off their bad loans. They will

number of bankruptcies triggered by banks cutting lending totalled 10 in January, with combined debts of about ¥3.060bn (\$82.5m). Last month there were 34 with combined losses of ¥3.884bn.

With banks crunching credit, companies have been forced to find alternative

also have to find new ways of boosting their capital. Banks' tighter lending has been fuelled by government plans to introduce stricter regulatory standards next April, known as "prompt corrective action". This will force banks with low capital adequacy to close. "What we are seeing is not just a credit crunch, but a capital crunch," says a senior government official.

The result is rising fears of a rash of bankruptcies. Telok research centre in Tokyo calculates that the

number of bankruptcies triggered by banks cutting lending totalled 10 in January, with combined debts of about ¥3.060bn (\$82.5m). Last month there were 34 with combined losses of ¥3.884bn.

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cially after the collapse in April of Nissan Life.

The life insurers have also been hit by the collapse in the value of their share portfolios. The total value dropped ¥2,000bn in the six months to September when the Nikkei average closed at 17,587. The index has since fallen 17.2 per cent. Jardine Fleming estimates that at this level 15 of the top 20 life companies are below the break-even level.

The fortunes of the banks and insurance companies are bound intimately. The top 18 life companies have lent banks ¥8,500bn in subordinated loans - which carry a lower priority in the event of default than other debt. Mr Musha estimates that, in total, banks owe ¥14,200bn of subordinated debt, which they use in their balance sheet as tier two capital.

By next March, the life companies - like the banks - must revalue their equity holdings. Unless the Nikkei rises, some insurers will be forced to recall the subordinated loans. The result, says Mr Musha, is that the banks could see a collapse in their tier two capital - squeezed by the fall in their equity portfolios and subordinated

debt. The life companies could also be forced sellers of equities, adding further pressure on the market.

What are the prospects of escape from the death spiral? Some groups are trying to respond by raising capital from the capital markets. The International Bank of Japan, for example, plans to boost its tier two capital by issuing more subordinated bonds, partly to offset big write offs for bad debts.

The government is also scrambling around for new solutions. Officials insist they will not directly intervene to support the market. But some LDP politicians are calling for the government to backtrack from its earlier plans to impose "prompt corrective action" on all the banks.

Unlike the last time when the Nikkei slumped and prompted fears of a "vicious cycle", on this occasion the stakes are high. The Nikkei is well below the levels that first provoked such panic in January. The economy is weaker than it was at the start of the year. And Big Bang deregulation is approaching. Prospects of a death spiral look increasingly alarming.



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## NEWS: INTERNATIONAL

## Nigeria's coup veteran defies plotters

Abacha, challenged from within the army and with the economy in decline, could face an oil embargo

When Nigeria's military leader, General Sani Abacha, seized power in November 1993, he brought a unique quality to the job.

He had played a part in almost every coup since the 1970s, including the overthrow in 1993 of Shehu Shagari, Nigeria's last civilian president, finally securing the leadership itself when he succeeded Gen Ibrahim Babangida in November 1993.

But the 54-year-old veteran will need all his guile as he tackles the consequences of one of the most serious crises of his regime - a plot to overthrow him, allegedly hatched by his deputy.

Little has been disclosed since the announcement on Sunday night that Lt Gen Oladipo Diya, deputy head of state, had been arrested, along with 11 others, including Major General Tajudeen Olanrewaju and Major General Abdulkarim Adisa, former ministers of communications and public works.

But the picture that emerges is of an increasingly beleaguered

leader. Not only is he challenged from within the army, the economy is declining, military intervention in Sierra Leone looks close to collapse, and he faces the prospect of a Commonwealth-led embargo on the country's vital 1.4m barrels-a-day oil exports if he fails to keep his promise to hand over to civilian rule by next October. That process is looking increasingly flawed, and the target date more unrealistic by the day.

General Abacha is still living with the consequences of an earlier alleged coup attempt in 1995. It led to the arrest of the respected former leader, General Olusegun Obasanjo and retired Major General Shehu Yaradua.

Maj Gen Yaradua died in detention last week, and Gen Obasanjo has recently been taken to hospital. There is concern too about the health of Chief Moshood Abiola, the man who won the aborted presidential elections in 1993.

Chief Abiola and Gen Obasanjo, like most of the army offi-



Diya: arrested

cers arrested at the weekend, are from the Yoruba tribe in the mainly Christian south, while Gen Abacha is from the Moslem north.

Should Chief Abiola or Gen Obasanjo die, victims of deliberate neglect, their supporters say, Nigeria's already bitter north-south hostility would intensify.

Not surprisingly, Gen Abacha has been taking no chances. Putting into practice lessons learnt as a coup-plotters, he has systematically dealt with real or imagined challengers within the armed forces.

His years in office have been marked by detentions, dismissals,

transfers, forced retirements and trumped-up charges, with some 200 officers sacked between 1995 and 1996, including Maj General Chris Ali, the chief of staff.

Only the presidential unit in Abuja, the Nigerian capital which houses the presidential complex, is trusted. Other brigades are deliberately kept short of ammunition, the communications system is weak, and key posts are constantly shuffled.

In mid-1996, 120 officers were retired, and in August the same year, military administrators in all 36 states were redeployed or retired. A year later, 64 air force officers were sacked.

Last month Gen Abacha once again showed he held the reins of power by sacking the cabinet, only to reappoint swiftly about half of them.

Whether he ever intends to stand down remains in doubt. Most Nigerians think he plans to use the transition to civilian rule, which is already behind schedule, to extend his career in office.

Two of the five parties registered for next year's presidential elections have already offered to be led by him in a new civilian capacity.

Not surprisingly, there is little public enthusiasm for the polls. State assembly elections, due to

be completed by September 1997 but which were postponed to December, saw a poor turnout.

On the economic front, Nigeria's plight is as grave as it has ever been. After 25 years of oil exports worth more than \$220bn, the country's per capita income is no higher than it was before the oil boom, and its external debt exceeds \$34bn.

Rescheduling the debt depends on an IMF agreement, which in turn would require Nigeria to end its two-tier exchange rate system, a valuable perk for the leadership.

On the foreign affairs front, what had been proclaimed as a diplomatic breakthrough is turning into a fiasco.

An unconvincing peace deal arranged between Sierra Leone's putschist leader and the Nigerian-led regional force trying to reinstall the ousted civilian government has swiftly fallen apart.

Having failed to deliver prosperity to the nation and with his promises of a return to a legitimate democracy looking less plausible by the day, this is unlikely to be the last time Gen Abacha has to slap down applicants for his job.

Michael Holman



Gen Sani Abacha: played a part in almost every coup in Nigeria since the 1970s, securing the leadership itself in November 1993

## Notice of Extraordinary General Meeting 19 January 1998

The Board of Directors of Tele Danmark A/S hereby invites our shareholders to attend an Extraordinary General Meeting, which will be held at the offices of Tele Danmark A/S in Slet (Arhus), Sletvej 30, DK-8310 Tranbjerg 1, on Monday, 19 January 1998, at 9.00 a.m. The agenda is as follows:

1. Election of the Chairman of the meeting.

2. The Board of Directors proposes that the Articles of Association shall be amended as stated below in items I - XIII. The amendment proposal should be considered as one proposal. The adoption is conditional upon the election of the six directors proposed by Ameritech Corporation or alternatively Ameritech Luxembourg S.A.R.L. (a wholly-owned subsidiary of Ameritech Corporation) and that two of them are elected Chairman and Vice-chairman, respectively, as provided for in item 3 of the agenda.

I. Article 4 A to be deleted.

II. The following to be added to Article 5 (10):

"Any such consent shall be conditional upon the relevant shareholder having expressly given the Board of Directors an undertaking to abstain from voting at the election of two members of the Board of Directors, as provided for in Article 17 (1)."

III. Article 12 (2) to be deleted. Accordingly, Article 12 (3) and (4) become Article 12 (2) and (3).

IV. In Article 14 (2), the words "including sentence 4 of Article 17," shall be deleted.

V. Article 14 (3) to be deleted.

VI. Article 17 (1) to be amended to read as follows:

"The Board of Directors of the Company shall be composed of eight members. In addition, there shall be the number of members who may be elected in accordance with the rules of the Danish Companies Act concerning employee representation. The Chairman and the Vice-chairman of the Board of Directors shall be elected by the shareholders at the Annual General Meeting, in accordance with Article 11 (2) 6 hereof."

VII. The following shall be inserted to constitute Article 17 (2) and (3):

"(2)

If - with the approval of the Board of Directors granted pursuant to Article 5 (10) - any shareholder holds or controls, as defined in Article 5, more than 7.5 per cent of the voting shares in Tele Danmark A/S, then such shareholder shall abstain from voting at the election of two of the members to be elected by the shareholders at the General Meeting.

(3)

The Board of Directors shall be elected by the shareholders at the Annual General Meeting for a term of 12 months. Thus, their term of office shall expire at the end of the Annual General Meeting held 12 months after their election. Retiring members shall be eligible for re-election."

VIII. Article 18 (1) to be amended to read as follows:

"The Board of Directors together with the Management shall give general supervision and direction to the affairs of the Company."

IX. Article 18 (4) to be deleted.

X. Article 19 shall be amended as follows:

"(1) The Board of Directors shall appoint a Management composed of three to eight members to manage the day-to-day affairs of the Company. The Management shall ensure that the Company's books are kept in compliance with the pertinent rules laid down by legislation and that asset management is subject to the appropriate control. The terms of service for the Management shall be determined by the Board of Directors.

(2)

The Management shall be in charge of the day-to-day management of the Company and, in doing so shall comply with the guidelines and directions issued by the Board of Directors. All matters of material importance to the Company, including the determination of operating and capital budgets, dividend policy, material transactions regarding the acquisition or sale of assets, the principles regarding the acquisition or sale of Company assets in the ordinary area of business and the Company's incurring of debt obligations, shall be submitted by the Management to the Board of Directors for approval, unless

Board approval can not be obtained without considerable inconveniences to the Company's business."

XI. Article 21 (1) to be amended to read as follows:

"The company shall be bound in legal transactions by the joint signatures of any three members of the Board of Directors, one of whom must be the Chairman or the Vice-chairman of the Board of Directors, or by the joint signatures of any two members of the Management."

XII. Article 23 (1) to be amended to read as follows:

"The layout of the financial statements shall be clear and well-organized and shall be prepared in accordance with the legislation from time to time in force concerning the presentation of accounts by companies."

XIII. The following shall be inserted to constitute a new Article 25 (2):

"When the shares owned by the Danish Government amount to 7.5 per cent of the share capital or less, and the appropriate consent has been given by the Danish Government, the Board of Directors shall be authorized to amend the Articles of Association as follows:

• Article 5 (4): In the first line, the words "Only the Danish Government" shall be replaced by "No shareholder".

• Article 5 (7): In the first line, the words "other than the Danish Government" shall be deleted, and the following shall be added at the end of the first sentence: "see, however, sub-clauses 10 to 12 of this Article 5".

3. Election of board members, including the Chairman and the Vice-chairman.

The six board members appointed by the Danish Government will resign, and six new board members, including the Chairman and the Vice-chairman shall be elected. Ameritech Corporation or alternatively Ameritech Luxembourg S.A.R.L. (a wholly-owned subsidiary of Ameritech Corporation) makes a proposal of new board members.

4. Subject to the election of the six directors proposed by Ameritech Corporation or alternatively Ameritech Luxembourg S.A.R.L.

(a wholly-owned subsidiary of Ameritech Corporation) and subject to two of these being elected Chairman and Vice-chairman, respectively, as provided for in item 3, the Board of Directors of the Company proposes a reduction of the Company's share capital by 2,277,023 of the 'A' shares in the Company held by the Danish Government.

The consideration for the shares by which the share capital is proposed to be reduced will be provided by way of a cash payment to the Danish Government for the number of 'A' shares acquired, multiplied by a price (above par value) per share equal to the average of each day's trading price ("All trades at 17:00" for 'B' shares on the Copenhagen Stock Exchange), weighted in proportion to the daily trading volume as reported to the Copenhagen Stock Exchange, for the last 15 trading days immediately preceding (but not including) the date of this Extraordinary General Meeting multiplied by 10, followed by a deduction of 2 per cent, and then a deduction of a further DKK 30 per 'A' share.

If the price development pursuant to the above calculation means that the Company will be obligated to pay more than DKK 10 billion as consideration for the shares, the Board of Directors reserves the right to propose at the Extraordinary General Meeting that the reduction of the Company's share capital shall be reduced to the number of 'A' shares which, according to the above calculation, corresponds to the nearest amount below DKK 10 billion in which case the nominal and fully paid-up share capital of the Company stated in the proposed new Article 4 (1) and the amount of 'A' shares stated in the proposed new Article 4 (2), d. below, shall be increased accordingly.

The Danish Government has declared that it will participate in the reduction of the share capital as proposed.

The shares by which the share capital shall be reduced shall not rank for dividend to be distributed according to a resolution adopted at a subsequent Annual General Meeting and, commencing on the date on which the reduction of capital is published in the Danish Official Gazette as required by Section 46

of the Danish Companies Act, the voting rights on these shares shall be relinquished by the Danish Government. The Danish Government shall retain all other rights with respect to such shares until the appropriate filing regarding such redemption has been effected, see Section 46 of the Danish Companies Act, and payment has been made.

The Company shall pay any applicable share transfer duty with respect to the shares that are subject to redemption.

Immediately after the adoption of the appropriate resolution at the Extraordinary General Meeting, 2,277,023 of the Danish Government's 'A' shares in the Company shall be transferred to a special Danish Securities Centre account with Den Danske Bank Aktieselskab. Such account shall be blocked so that any transfer of such shares may only be effected with the consent of the Company. The reduction of capital shall be effected in such a manner that the amount for the shares shall be paid by the Company via the Danish Securities Centre when the three months' notice to creditors has expired and the Board of Directors has ascertained that the reduction of capital can be lawfully effected. At the same time, the 'A' shares deposited by the Danish Government in connection with the reduction of capital shall be transferred to the Company and shall be cancelled by Den Danske Bank Aktieselskab in its capacity as issuing agent for the Company.

At the same time, and as a consequence of the above, the Board of Directors proposes that Article 4 (1) and (2) of the Articles of Association shall be amended after the reduction of capital has been effected, see section 46 of the Danish Companies Act, so as to read as follows:

"4 (1) The nominal and fully paid-up share capital of the Company amounts to DKK 1,082,297,700."

"4 (2) The share capital consists of 'A' shares in the amount of DKK 450,000,000 and 'B' shares in the amount of DKK 632,297,700." The Board of Directors furthermore proposes that the figure "7.5 per cent" in Articles 5 (4), 5 (7), 5 (10), 5 (12), 17 (2) and 25 (2) shall be replaced by "9.5

per cent".

Re items 2 and 4 of the Agenda

The adoption of resolutions about the proposals submitted according to items 2 and 4 of the agenda is subject to not less than two-thirds of the voting stock being represented at the General Meeting and moreover that the resolution is passed by not less than two-thirds of the votes cast as well as of the voting stock represented at the General Meeting.

If without a quorum being constituted as aforesaid at the General Meeting in question the resolution is nevertheless adopted by the affirmative votes of two-thirds of the votes cast as well as of the voting stock represented at the relevant General Meeting, the Board of Directors shall adjourn the General Meeting and reconvene the Extraordinary General Meeting within two weeks, at which reconvened General Meeting the proposal may be adopted by two-thirds of the votes cast as well as of the voting stock represented at the Extraordinary General Meeting. In the event that a General Meeting is reconvened because the adjourned General Meeting was inquorate, proxies issued for the adjourned General Meeting shall be deemed valid also as regards the reconvened General Meeting insofar as they have not been revoked in writing.

The agenda of the General Meeting containing the complete wording of the proposals, the most recent approved financial statements and consolidated financial statements of the Company, complete with the auditor's report and endorsement stating the resolution adopted at the General Meeting regarding the accounting profit or loss, the directors' report on events of major importance to the Company's position after the presentation of the financial statements together with a statement from the Company's auditors regarding

the directors' report, will be available for the inspection of the shareholders at the Company's headquarters located at Kannikegade 16, DK-8000 Arhus C, or at the Company's offices at Nørregade 21, DK-0900 Copenhagen C, from Monday, 5 January 1998, on weekdays from 09:30 to 16:30. At the same time, the said material will be sent to all shareholders registered in the Company's Register of Shareholders who have made a request to that effect.

Any shareholder is entitled to attend the General Meeting, provided that such shareholder has obtained an admission card. Admission cards may be obtained against the presentation of evidence of ownership of shares from Tuesday, 23 December 1997 through Wednesday, 14 January 1998 at the Company's headquarters, Kannikegade 16, DK-8000 Arhus C, or at the Company's offices at Nørregade 21, DK-0900 Copenhagen C, from 09:30 to 16:30. Evidence of ownership of shares shall, insofar as non-registered shares are concerned, mean the presentation of a securities statement issued by the Danish Securities Centre (Værdipapircentralen) or a depository bank. Such statement may not have been issued more than five days before it is presented.

Admission cards may furthermore be obtained during the said period by calling Den Danske Bank, at telephone +45 33 44 51 40. The reference number used by the Danish Securities Centre must be stated in connection with such telephone calls.

A proxy will be forwarded by The Bank of New York to registered holders of Tele Danmark's American Depositary Receipts.

Tele Danmark A/S

Board of Directors

TELE DANMARK



# West accused of harbouring terrorists

By Robin Allen in Dubai

Europe as well as Iraq came in for criticism from the leaders of six oil-rich Gulf Arab states at the end of their annual summit in Kuwait yesterday.

Heads of state of the Gulf Cooperation Council (GCC), comprising Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates, which together have 44 per cent of proven global oil

reserves, also repeated their support for the claim by the UAE to three Gulf islands occupied by Iran, but welcomed a proposal by Iran's President Mohammad Khatami to discuss the dispute.

The final communiqué also expressed the GCC's "absolute rejection" of Israeli policies which had led to "a dangerous delay" in the peace process.

In a passage clearly aimed at Europe, and Britain in

particular, Gulf leaders urged states not to "give refuge to terrorist, extremist elements under the banner of protecting human rights." Britain has given political asylum to both Bahraini and Saudi dissidents.

"Deep concern" over UN allegations that Iraq was hiding biological and chemical weapons was expressed by the communiqué, which also called on Baghdad to "fulfil all UN security coun-

cil resolutions without selection," and blamed Saddam Hussein for the continued suffering of the Iraqi people.

However, no mention was made of an earlier UAE proposal that a GCC delegation be sent to Baghdad to discuss all issues.

Three issues regarded as crucial to GCC development, agreement on a common external tariff and the construction of regional gas and

power grids, were mentioned only in passing, although all three had been discussed at length by Gulf ministers before the summit.

Some 300 items still remain to be settled before agreement can be reached on the unified tariff, which could, delegates said, now be agreed next year.

Other surprise omissions from the final communiqué was the status of a plan to integrate command and con-

trol defence systems; and a proposal to establish a 30-member Gulf consultative council.

Gulf leaders approved a plan to allow GCC-owned banks to set up branches in other GCC countries.

But although Gulf Arab ministers have already drafted a law to attract more foreign capital to diversify their economies, the heads of state did not apparently approve it.

## US plea to UN on Iraqi sites

By Laura Silber in New York

The US last night was pushing the Security Council to demand that Iraq grant full access to suspected weapons sites.

Russia, China and France have resisted US efforts to persuade the Security Council to condemn attempts by Iraq to bar UN inspectors from presidential palaces and other "sovereign" sites.

Western diplomats say Baghdad is extending the category of off-limits sites in an effort to make it impossible for the UN to monitor and dismantle Iraq's weapons of mass destruction and their production facilities.

After meetings in Baghdad with Iraq's deputy prime minister, Tariq Aziz, the chief UN arms inspector Richard Butler last week told the Security Council that Iraq says UN inspectors can gain access to private property only if the owner gives permission.

Mr Aziz said "the most secret rooms" of sites belonging to the Republican Guard or intelligence agencies would be out bounds, too.

The largest cache of documents about Iraq's biological weapons programme ever recovered by UN inspectors was in the chicken coop of a private farm owned by Saddam Hussein's son-in-law Hussein Kamel after he defected in 1995. Western officials think Iraqi authorities planted the documents.

Iraq has also placed off-limits sites it has termed "presidential" or "sovereign", areas associated with the Presidency, including palaces, offices and resorts. Mr Aziz told Mr Butler that those sites also included headquarters of ministries, which "all had gates and high walls" but he did not offer further clarification.

The US has rejected calls to ease sanctions against Iraq, imposed after Iraq invaded Kuwait in 1990.

## Dhaka sets new gas bids deadline

By Kasma Majid in Dhaka

Bangladesh yesterday set itself a new deadline of mid-January to conclude negotiations with international oil and gas companies bidding to explore and develop the country's gas reserves.

Negotiators failed to meet the first deadline of mid-December as talks dragged, as the government side tried to clinch the best deal for Bangladesh. But these efforts have tested the patience of many of the companies.

"The time taken for negotiations has been prolonged because of bargaining to achieve the best deal for the government," said Mr Nuruddin Khan, energy minister.

The discovery of substantial reserves of gas in the Bay of Bengal and in the north-east of the country last year led many to believe that the country is rich in gas reserves, leading 21 companies to bid for the 12 blocks on offer.

The new deadline has been fixed after Sheikh Hasina, the prime minister, on Sunday called on the government's negotiating team to speed up the process.

She also instructed the negotiating team to involve as many companies as possible. This could help increase competition and keep many of Bangladesh's aid and trading partners happy, officials say.

But this strategy has not been welcomed by many of the oil and gas companies which have bid for several blocks on their own. The government has told these companies that they could have only one block to themselves, and in other blocks they would have to go into partnership with other companies.

The negotiations for some of the blocks which attracted only one or two bidders are already complete, and the government may announce the winners of these blocks soon.

## Afghanistan civil war tests peace envoy's perseverance

UN troubleshooter Lakhdar Brahimi takes the missions others turn down. But even he is losing hope of a solution to the 20-year conflict

When Lakhdar Brahimi, veteran United Nations troubleshooter, was asked to jump-start a failing peace initiative in Afghanistan, he believed it was just another doomed UN mission. But the soft-spoken former Algerian foreign minister has found himself in intractable disputes before. "I take such cases on because I'm foolish enough to accept them. No one else will."

But even such an optimist has doubts about the Afghan assignment, expressing concern last week about whether his mission could go on.

Mr Brahimi set out this autumn to bring Afghanistan's neighbours together for talks, convinced that peace could only start when outside powers with a stake in the conflict stopped fueling it. To avoid pointing the finger directly at those meddling in Afghanistan, all the neighbours - Turkmenistan, Uzbekistan, Tajikistan, Pakistan and China and Iran - in addition to the US and Russia, were invited to talks, and have so far held three informal meetings at the UN.

The meetings have joined the arch-foes Washington and Tehran - an important test of US-Iranian relations following the surprise election in May of Mohammed

Khatami, a moderate, as Iran's president.

The US presence is important as a sign of renewed interest in the Afghan war and for its ability to exert pressure on Pakistan, backer of the Taliban, the radical Sunni Islamist movement now in control of more than 70 per cent of Afghanistan. Although talks are at a UN ambassadorial level, Washington has sent to the meetings Karl Inderfurth, assis-

tant secretary of state for South Asian affairs. "That they are in the same room, talking and shaking hands, is significant," says Mr Brahimi. "The Iranians who considered the US to be using Afghanistan to further isolate them have found they were seeing too much into this."

Though other countries have asked to join the group or complained of having been excluded, Mr Brahimi has no illusion about the

**'Since the Russians left, 99 per cent of the people have no stake in the war and 50,000 partisans are holding the country hostage'**

prospect for success, given the complexity of the Afghan war and the fact that the Taliban, believing themselves to be close to military victory, are resisting power-sharing arrangements with their opponents, an alliance of warlords believed to receive backing from other neighbours, including Shia Iran.

His frustration with the talks' progress is evident. So far, he says, the UN discus-

sions have been disappointing. "I'm not absolutely certain we will continue," he says. "I am not sure we have enough to go on."

He will not point the finger at anyone, but, given the Taliban's upper hand in the conflict, it is likely their supporters in Pakistan are driving a hard bargain.

"We have created interest in the Afghan war," says Mr Brahimi. "But we do not have a peace process functioning. The UN is thrown

literally at all sorts of situations and quite often people who send it know there is nothing to do and the problem is not ripe for a solution. But it helps keep their public opinion quiet and the UN is used as a scapegoat."

For Mr Brahimi, Afghanistan's 20 years of chaos is a situation where a civil war would appear to have become a kind of fatality, with no possibility of stopping.

"But when you take a closer look, you find that there is a familiar pattern, that since the Russians left, 99 per cent of the people have no stake in the war and 50,000 partisans (of various groups) are holding the country hostage and want to perpetuate the crisis," he says.

"The other familiar pattern is that the conflict is fed from the outside for various reasons, geopolitical interests or personal gains. Afghanistan produces half the heroin in the world and it is worth billions on the streets of European capitals."

Afghanistan is also at the centre of the competition for export routes for central Asia's oil and gas riches. Russia wants to maintain Central Asian republics' dependence on it and discourage pipeline routes

through Afghanistan. Meanwhile, US company Unocal and a Saudi partner are looking to build oil and gas pipelines from Turkmenistan to Pakistan, crossing through Afghanistan.

The so-called "six plus two" group meeting at the UN on Afghanistan may end up as just another aborted UN peace attempt.

But as Mr Brahimi says, diplomacy yields results that are not always obvious. The meetings have stirred interest in the Afghan conflict, and led high-level Pakistani and Iranian officials to hold separate talks this month during the Organisation of Islamic Conference summit in Tehran.

Getting the US and Iran to discuss Afghanistan, even as

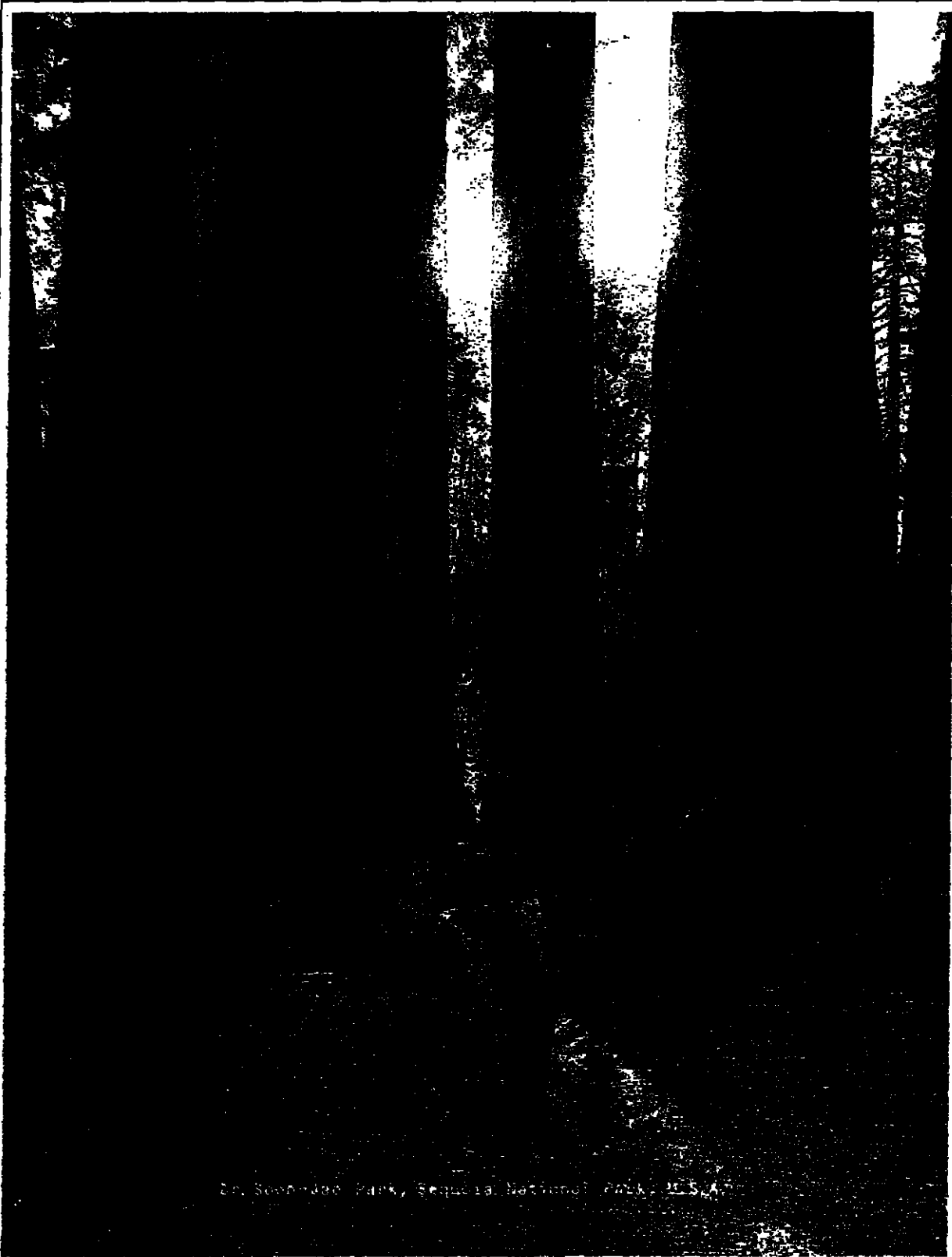
a symbolic sideshow, can contribute to moving the two countries towards a more workable relationship. As Mr Brahimi remembers only too well, his recent mission to Iraq to convince President Saddam Hussein to readmit UN weapons inspectors was seen as a failure. Yet it helped to ease tensions, at least for a while, and paved the way for Russia to convince Mr Saddam to allow Americans on UN weapons inspection teams back into the country.

"We came back from Iraq empty-handed but what we did was offer everyone some breathing space, then Russia came in and got what we had gone out for," he says.

Roula Khalaf



Lakhdar Brahimi: No illusions about prospects for success, given the Taliban's resistance to power sharing



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## NEWS: THE AMERICAS

# Canadians speed phone deregulation

By Scott Morrison  
in Toronto

The telecommunications regulator in Canada has ruled that nine of the country's 11 provincial and territorial phone companies will be allowed to set their own long-distance rates. This is the latest step in the country's drive to deregulate fully its C\$7.5bn (\$5.28bn) long-distance market and the C\$6.5bn local telephone market.

The ruling by the Canadian Radio-television and Telecommunications Commission (CRTC) is designed to put nine of the 11-member Stentor alliance of former telephone monopolies on an equal footing with competitors such as AT&T and Sprint, by allowing the older companies greater flexibility to introduce new services and make price changes in an increasingly competitive market.

Two Stentor carriers in Quebec will receive similar flexibility once they allow comparable access for competitors. Previously, only new competitors were free to set long-distance rates, while the Stentor companies had to comply with various regulations before they could alter tolls to meet changing market conditions.

AT&T argues that opening up the market so completely gives the Stentor companies a significant advantage

because they still control about 70 per cent of the long-distance market and virtually all of the local market. AT&T said it is considering an appeal.

The CRTC also allowed the former monopolies to raise monthly residential rates by about 10 per cent to enable them more effectively to counter competitors challenging them in the long-distance and local business markets.

Residential rates have long been subsidised by higher business tariffs and long distance tolls. The ruling was the commission's third step toward rebalancing below-cost local rates and long-distance tariffs that subsidise local service.

Local rates are to remain capped for four years under a liberalisation framework announced last May.

Several of the Stentor companies, including Bell Canada, a subsidiary of BCE, had asked for a bigger increase, but it was rejected by the commission. The commission also turned down a request from the monopolies for an opportunity to raise rates beyond the basic price cap limits during the four-year period.

The commission has yet to determine how it will ensure that residential rates, particularly those in remote rural areas, do not soar once the four-year local price cap regime expires.

## Growing hope for hairless

By Daniel Green

Bald men hoping for a more youthful, if less professional, look will from next month be able to try a new anti-baldness drug that has been approved by the US Food and Drug Administration.

Merck, the US drug company that makes Propecia, said it had run clinical trials involving almost 1,900 men aged 18-41 with "mild to moderate hair loss".

In most men "hair count increased during the first year and was maintained in those men taking Propecia for 24 months", said the company.

That was in contrast to the 72 per cent of the men in the group taking a dummy pill who continued to lose hair.

The daily pill works by inhibiting the conversion of testosterone to DHT (dihydro-testosterone) and was originally developed to treat prostate problems.

There is a price to pay: about \$1.25 a day and a one in 50 chance of side effects that include "a diminished desire for sex".

# Fears of freeway to 'feeway'

Junk, manners and lane discipline have all been jettisoned

With some justification, Los Angeles boosters love to brag about the city's ingenuity and its willingness to try new ideas.

Local histories record that this inventive streak - pressing against the frontiers of traditional thinking, the possible and even nature itself - gave the world the fortune cookie, the internet, the push-up bra and the freeway.

But the task of perfecting the big ideas, with the possible exception of the quasi-Chinese after-dinner whimsy, has often been left to others.

The most obvious and most overlooked case is the freeway, a contradiction in terms in Los Angeles: a place for adventurous experimentation elsewhere.

The original concept of a fast road, free of obstacles, parked cars and traffic lights, has long since faded from popular thinking.

For Angelenos, a freeway means a free-for-all, where junk, manners and lane discipline can be jettisoned willy-nilly, and where free

means free gratis, for nothing.

"Which is making life hard for proponents of the revolutionary notion - established from Singapore to Chartres - that it is time road pricing was given a run in the nation's most congested city."

Local politicians, who can spot an approaching bandwagon even when they are looking the other way, flatly denounce the idea as elitist.

Dubbed "polite highway robbery", the "Lexus lane" aka the "feeway" has been demonised even before trials and studies have been completed.

However tests with congestion pricing on two freeways just outside the LA County area have earned glowing reports.

Almost 30,000 Orange County motorists are happy to pay up to \$2.95 a day for the privilege of scooting along one 10-mile stretch at a pace which cuts an average 20 minutes off their commute.

That there are usually as many rattletraps as



by Christopher Parkes

up-market infinities on this alleged "high-income highway" suggests usage depends on time available rather than disposable income.

Yet despite studies which show traffic delays cost the average Los Angeles driver almost \$800 a year - for an annual area total of \$8.6bn - the naysayers stand fast on allegedly egalitarian arguments.

The thoughts of leaders such as one LA state assemblyman - "I don't think transportation should be based on whether or not people can afford it" - encapsulate a debate which has so far ignored the issue of how expanding and improving the city's road system is to be paid for.

The fact that the proportion of Angelenos

who choose to drive to work alone is 73 per cent and rising adds evidence that affordability is hardly an issue.

Annual traffic growth of more than 2 per cent and predictions that commuting times will triple within the decade make freeway improvements the more urgent.

But for citizens hardened to wasting an average 50 hours a year immobilised in snarled traffic, urgency, like lane discipline and hand signals which deploy more than one finger, may be just another of those things they don't have time to think about.

□ □ □

"Let me through, I'm a loss adjuster!" The cry went up loud - and often - in a swish local avenue the other night.

As firefighters doused an attic blaze, no less than four insurance wizards turned up in the dead of night to offer their best deals to the family and dog as they shivered on the sidewalk.

Scanning the emergency service airwaves is established custom and practice among media types, which explains the prompt appearance overhead of a couple of TV helicopters with floodlights helpfully illuminating the scene for the crews of the three fire trucks on hand.

But others keen to exploit the business opportunities offered by disaster have evidently joined the listening circle.

The crowd was to thicken further as dawn arrived along with representatives from three roofing companies, two painters and decorators and a carpet fitter who was not needed because the considerate fire service had laid plastic throughout the house before attacking the fire from the staircases.

But the shortest shrift was given to a truck-borne television camera crew and reporter who had to be convinced the wretched residents were not famous before they would buzz off in search of a catastrophe with a name attached.

### NEWS DIGEST

## Test of strength for Fujimori

Peru's president, Alberto Fujimori, is expected to announce a big cabinet shuffle in the next few days, but may find it difficult to replace Gen Nicolas Hermoza Rios, who has served six years as head of Peru's armed forces.

The reshuffle has become traditional in Peru at the turn of the year but for several months, relations between the civilian government and the military have been strained. Tensions heightened late last week after Mr Fujimori indicated he was considering whether to keep Gen Hermoza in his post.

The general then resorted to a show of strength, summoning all his regional military strongmen to Lima and solemnly received their expressions of unconditional support.

Mr Fujimori hastily convened a series of meetings with cabinet colleagues, which culminated in a weekend order to the general to dispatch his regional commanders back to their provincial garrisons. To widespread relief, that order was obeyed late on Sunday night.

After giving himself the power to appoint and sack the head of the army in 1991, Mr Fujimori came to rely heavily on Gen Hermoza. But recently a series of actions by the general have harmed Peru's international image.

Mr Fujimori can claim to have won round one in the power struggle, but the acid test will be whether or not he can push aside his former ally. *Sally Bowen, Lima*

### POPE'S VISIT

## Cuba hears the Gospel

Readers of Granma, Cuba's state Communist party daily, may have been mystified at the weekend by their first glimpse of a two-column item which was splashed across the front page.

"I bring you good news, a great joy for all the people: a Saviour has been born unto you, the Messiah, the Lord," the first paragraph read.

Was this another Granma article extolling the latest marvel of the Cuban Revolution or the immortal virtues of its leaders and martyrs?

No. The quotation was from the Gospel of St Luke, part of a Christmas message to the Cuban people from Pope John Paul II, who will make his first visit to communist-ruled Cuba in January.

Granma's publication of the message, signed Joannes Paulus II, was another significant goodwill gesture by President Fidel Castro's communist government ahead of the Papal visit on January 21-22. Earlier this month, Mr Castro announced that Christmas Day would be restored as a national public holiday this year for the first time in three decades. *Pascal Fletcher, Havana*

### GUYANA POLITICS

## Police defuse two bombs

Police in Guyana have defused two bombs found near the official residence of Janet Jagan, who was sworn in at the weekend as president of the South American republic. The police have refused to say whether they believe the devices were intended for Mrs Jagan, the 77-year-old widow of a former president.

The incident follows the controversial installation of Mrs Jagan, following a general election a week ago. She was pronounced the winner by the Elections Commission, although all the votes had not been counted. Doodnauth Singh, chairman of the commission, said Mrs Jagan had an unassailable lead over Desmond Hoyte, her main challenger. A quick decision was intended to reduce the chances of political violence. *Cornelia James, Kingston*

### VENEZUELA COMPETITION

## Battery war heats up

A battery war in Venezuela between EverReady and Duracell, the two international brand names, has intensified after a recent decision by Venezuela's anti-trust agency, Pro-Competencia, to hear a case of allegedly unfair advertising by EverReady of Venezuela.

Gillette of Venezuela, owner of the Duracell brand name, said EverReady deceived consumers in a television advertisement which implied that EverReady's Energizer batteries lasted 35 per cent longer than Duracell's for high consumption appliances.

Pro-Competencia, which could order the withdrawal of the advertisement and impose a fine, expects to make a ruling by the end of January. *Raymond Collett, Caracas*

Only Rémy



# Judge to lead year-long 'mad cow' probe

By Alison Maitland  
in London

A year-long inquiry is to be held into the history and handling of BSE or "mad cow disease", Jack Cunningham, agriculture minister, told the House of Commons yesterday. It will also cover the linked new variant of Creutzfeldt Jakob Disease, the fatal human brain condition.

The length of the inquiry was immediately attacked by the Conservative opposition, who said it would be used as an excuse by other European Union states to delay lifting the 21-month-old ban on British beef exports.

Lord Justice Phillips, the judge in the 1995 Maxwell fraud trial, will head the public inquiry. Tony Blair,

## BSE crisis blow by blow

- Nov 1988: BSE identified
- Dec 87: Arundel head made from sheep and cows identified as most likely cause
- Jul 88: Government bans this type of feed for cattle and sheep; cattle with BSE to be slaughtered
- Nov 88: Ban on use of cows' brain and spinal cord in human food
- Mar 89: European Community bans exports of UK cattle aged over six months
- May 92: BSE-type brain disease appears in cat
- Sep 92: Laboratory transmission of BSE to pig announced. Ban on cows' brain and spinal cord in all animal feed
- 1995: First deaths from new variant CJD
- Aug 95: Controls on removal of specified bovine offals tightened
- Mar 96: Stephen Dorrell announces probable link between BSE and CJD

the prime minister, has written to former prime ministers Lord Callaghan, Baroness Thatcher and John Major, asking for the release of papers to the inquiry. Lord Callaghan, the previous Labour premier, was in power from 1976 to 1979, when his government was ousted by the Thatcher-led Conservatives.

Mr Cunningham said a

full, independent inquiry was being ordered because of the importance of the "national human tragedy" of new variant CJD, which has claimed 22 lives.

"BSE has also threatened the livelihood of thousands of people throughout the farming and food industries," he said. "It has cost the taxpayer huge sums, and it has caused considerable

## EU cuts exports of British beef worldwide

- Aug 95: Ministerial transmission of BSE reported
- Dec 97: Cases of new variant CJD reach 23, of whom 22 have died
- Dec 97: Ban on beef on the bone
- BSE cases total 170,000. 1.6m cattle over 30 months destroyed since May 1996

difficulties in our international relations. It has been, literally, a disaster."

Yesterday's announcement came after Mr Cunningham unveiled a one-off £85m (£140m) package of aid to UK beef and hill farmers to help them through the immediate crisis caused by the export ban, the cost of controls related to BSE and cheap

of this sum, £80m will be European Union compensation for the revaluation of the green pound, the rate at which Ecu-based subsidies are translated into sterling. The remaining £25m will be in extra hill farm payments next year, mainly funded by the UK.

Mr Cunningham said the payments were an exceptional gesture towards producers under intense pressure. But he said a radical restructuring of the beef sector was needed. Government support for the beef industry, totalling £2bn in 1996-97 and £1.4bn in 1997-98, could not be maintained indefinitely.

There will be early consultation with the farming industry on an early retirement scheme and other EU-

funded structural measures to reduce beef production in the long term.

Sir David Naish, president of the National Farmers' Union, said he was grateful for the £85m "lifeline". However, he added: "It doesn't grasp the severity of the situation facing agriculture as a whole." The NFU has been lobbying for £50m in compensation from the EU and the government for the impact of the strong pound on the whole industry.

• Lockerbie Meat Packers yesterday blamed the "mad cow" crisis for its receiver-ship. The southern Scotland company said it had been forced to switch from processing 400 cattle a day to 10. The company exports to France, Belgium, Italy and Greece.

# MPs clear agencies of trying to 'poach' investors

By Liam Halligan,  
Political Correspondent

The trade and industry committee of the House of Commons has cleared British development agencies of attempting to "poach" customers from each other, but has recommended a new code of practice to regulate agencies' activities.

The committee's report, pub-

lished yesterday, criticised regional development agencies for a "climate of mutual recrimination and mistrust", but dismissed claims that they deliberately bid against one another to tempt investors to relocate.

The report follows accusations by some English agencies that large capital projects, often from the Far East, were being poached

by more influential bodies in Scotland and Wales.

"Regional agencies are free to promote by advertising and other means the attractions of their region," it said. Some agencies had engaged in "excessive activity" to solicit firms to consider relocation, the report added, but none had a policy of "actively seeking to persuade individual firms".

A concordat between the government's Department of Trade and Industry and its Scottish and Welsh offices on rules for inward investment is expected in 1998.

Meanwhile, the Treasury committee of the House of Commons yesterday recommended a change in the way the Barnett Formula allocates funding increases.

The formula, which gives Scot-

land, Wales and Northern Ireland a population-based percentage of all increases in government funding, has come under fire from some English Labour MPs, who want more money for deprived areas of England.

The Labour-dominated committee called for the formula to include "a more accurate needs assessment".

## UK NEWS DIGEST

# Total value of buy-outs up 20%

Management buy-out and buy-in activity in the UK surged this year, with the total value of transactions rising 20 per cent to £7.14bn (\$11.8bn). But KPMG Corporate Finance, which compiles figures for buy-outs and buy-ins valued above £10m, warned that general nervousness in the world's financial markets might spark a flight to quality in UK buy-outs next year. This would mean that while 1998 could prove a yet busier year, investors would be likely to channel funds into "fewer, much larger mega-deals."

• Mike Stevens, KPMG head of MBO Services, said: "KPMG calculates that a heavy programme of equity fund-raising - particularly by pan-European funds - combined with the eagerness of banks to provide the debt portion of financing packages means that there is an estimated £500m looking for a home in European companies over the next two to three years." *Katharine Campbell*

## THE ECONOMY

### Output holds steady

The level of output in the UK economy remains unchanged even though the figure for the annual rate of growth has been revised downwards, figures from the Office for National Statistics (ONS) show. The annual rate of GDP growth, measured at constant factor cost, was 3.7 per cent in the third quarter. The rate was 0.1 of a percentage point lower than its previous estimate of 3.8 per cent.

Other figures published yesterday showed that the balance of payments in the third quarter had deteriorated but still remained in surplus. The ONS said the current account was in the black by £500m, after a surplus of £1.4bn in the second quarter.

The ONS also revised down the rate of quarter-on-quarter growth, from 0.9 per cent to 0.8 per cent, compared with its estimate published last month. Yesterday's report also revised down the expansion in consumer spending from 1.2 per cent in the quarter to 0.7 per cent. The annual rate of growth is now 4.3 per cent compared with 4.5 per cent in the second quarter. *Richard Adams*

## INTERNATIONAL TRAVEL

### Half of charter flights delayed

Almost half of all charter flights at UK airports suffered heavy delays in the third quarter of the year, the Civil Aviation Authority reported yesterday. The survey of the country's 10 biggest airports showed that only 51 per cent of charter flights were on time or up to 15 minutes late, compared with 52 per cent in the same period last year.

Only 36 per cent of European charter flights at London Heathrow were on time, against 39 per cent last year. Average delays rose at all 10 airports except London Gatwick, which still had greater delays than any other airport. Average delays were 50 minutes for charter flights and 16 minutes for scheduled flights. *Arkady Ostrowsky*

## CITIZENSHIP

### Fayed ruling to stand

The government has withdrawn an appeal against a court ruling which quashed a decision to refuse British citizenship to Mohamed Fayed, owner of the Harrods store in London, and his brother, Ali. The decision was announced yesterday by Jack Straw, the home secretary, who also said that all future applicants rejected for citizenship would be told the reasons for refusal.

Last year the Appeal Court ruled that Mr Fayed and his brother, who had lived in Britain for more than 30 years, had been unfairly treated in 1995 by Michael Howard, the then Conservative home secretary, and quashed his decision not to grant them citizenship. Mr Fayed was a central figure in the "cash for questions" affair in which some Conservative MPs were accused of accepting payment for asking questions in the House of Commons.

Under the previous government, the Home Office decided to appeal to the House of Lords, acting as the highest appeal court, against the ruling but Mr Straw said that he had now instructed those appeals to be withdrawn. "It will now fall to me to decide the applications on Mohamed and Ali Fayed, on their merits, and I cannot comment upon them further at this stage," he said.

## ENERGY

### Nuclear industry restructured

The final stage in the restructuring of Britain's state-owned nuclear industry was announced yesterday with a complicated merger between BNFL, the profitable fuel reprocessor and power generator, and Magnox Electric, the technically insolvent operator of six ageing nuclear stations. Under the deal, which took 18 months to negotiate, the government has given an undertaking to pay BNFL £2.7bn to cover the costs of decommissioning the Magnox reactors in the next century. That is £800m less than the estimated value next March of the government's present undertaking to finance Magnox Electric's nuclear liabilities. *Robert Corzine*

# Go-ahead for \$2.5bn scheme

By Norma Cohen,  
Property Correspondent

Construction of almost 800,000 sq m of office and residential development at Ebbsfleet, Kent, has moved a step closer with approval in principle by local planners. Ebbsfleet is the intended site of an interchange between the planned Channel tunnel rail link between London and France and domestic UK trains.

The project to the south-east of London was the largest mixed-use planning consent ever granted in England, said Whitecliff, the site's developers. Whitecliff is a joint venture between Blue Circle, the UK-based construction materials company and Lend-Lease, the Australian property developer. The project is expected to cost £1.5bn (\$2.5bn) to £2bn over 20 years.

Whitecliff must agree a so-called "section 106" plan with local planning authorities which will spell out the social infrastructure it will be expected to supply in exchange for permission to develop the site.

If development goes ahead, the site is likely to enhance greatly the value of the Blue Water shopping

and leisure centre which Whitecliff is close to completing less than 5km away.

The 150ha site is near an intersection with the M25 London orbital motorway. A significant rail station would greatly expand the number of potential shoppers, homebuyers and commercial tenants.

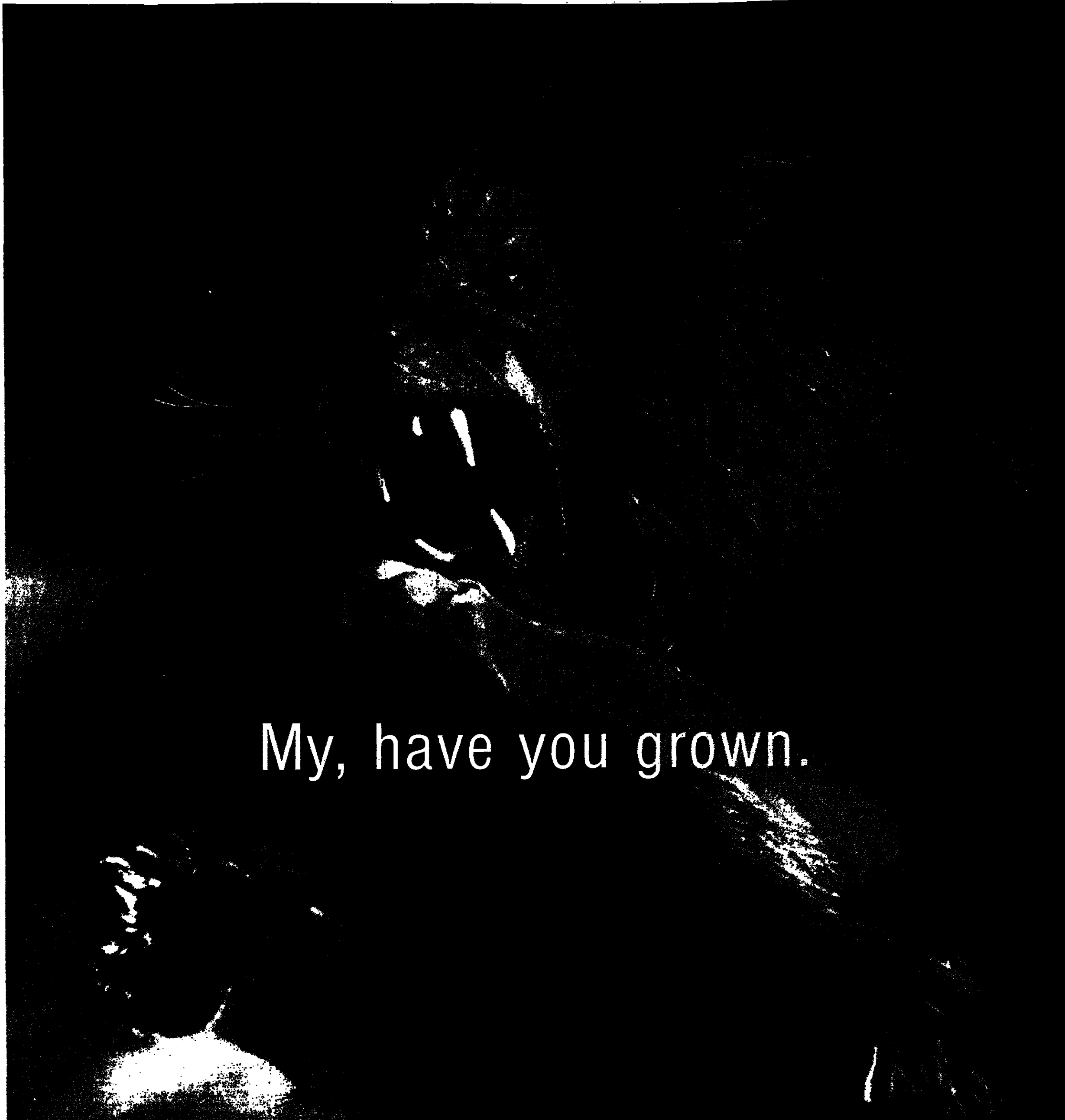
The centrepiece of the development is intended to be a new rail station, to be built by London and Continental Railways, parent company of Eurostar, which runs high-speed trains between England and France. The new station is intended for completion by April 2003.

Mr McCready said Whitecliff intended to develop the site, which includes plans for up to 3,200 homes and up to 5m sq ft of office space, whether or not the Channel Tunnel rail link was built.

London and Continental has decided to postpone its public offering in London until the middle of next year amid speculation that financial resources are inadequate to meet its needs. However, Mr McCready said it was in the UK government's interests to ensure the rail link went ahead.



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A high-contrast, black and white photograph of a person's face, heavily shadowed and grainy. The person's eyes are closed or looking down, and their mouth is slightly open. The image has a vintage, artistic feel. Overlaid on the lower half of the image is the text "My, have you grown." in a white, serif font.

My, have you grown.

Dresdner Kleinwort Benson



## LAW

## Job agency ban unlawful



An Italian law that banned private companies from acting as employment agencies was contrary to European Union competition rules, the European Court of Justice ruled.

The case arose out of an application in the Milan courts to confirm the necessary legal formalities for establishing Job Centre Coop, a co-operative society with limited liability.

In Italy the employment market was subject to a mandatory placement system administered by public placement offices and regulated by a law banning the pursuit of any activity, even remunerated, as an intermediary between the supply of and demand for paid employment.

An earlier reference to the European Court had been made by the Milan District Court when Job Centre first applied for confirmation of the instrument under which it was established.

In the first case, the Court ruled it had no jurisdiction to rule on questions raised by the Italian court, as the national court was performing a non-judicial function. Following that ruling, the Milan court dismissed Job Centre's application. Job Centre appealed and the Milan Court of Appeal stayed the proceedings and referred certain questions to Luxembourg.

The Italian court asked whether the provisions of the Treaty of Rome concerning the free movement of workers, freedom to provide services and competition, precluded national legislation under which any activity as an intermediary between supply and demand in employment relationships was banned unless carried on by public placement agencies.

In relation to free movement of workers, the Court said it did not follow from the fact that workers were among the founding members of Job Centre that those

provisions were applicable.

The Court then turned to the compatibility of the Italian law with the EU competition rules. It concluded that a body such as a public placement office could be classed as an undertaking for the purposes of the EU competition rules.

The Court then analysed the competition rules concerned with state undertakings. It said any measure adopted by a member state that maintained in force statutory provisions that created a situation in which public placement offices could not avoid infringing the treaty provision prohibiting abuse of a dominant position, was incompatible with the treaty.

An undertaking with a legal monopoly could be regarded as occupying a dominant position under competition rules and the territory to which that monopoly extended (Italy) could constitute a substantial part of the common market.

The Court agreed with the European Commission that the market in the provision of employment services was both extensive and diverse. As the market was so extensive and differentiated, public placement offices could well be unable to satisfy a significant portion of the requests for its services.

The Italian law created a situation where provision of a service was limited contrary to the competition laws. The requirement under these laws that the abusive conduct had an actual or potential effect on trade between member states was fulfilled where the placement of employees by private companies could extend to the nationals or territory of other member states.

The Court ruled, in the light of this ruling on the competition laws, that there was no need for it to rule on the treaty provisions on the free movement of services.

C-55/96 Job Centre Coop, ECJ C-55, December 11 1997.

BRICK COURT CHAMBERS, BRUSSELS

## Fischer joins Springer

August "Gus" Fischer plans to boost efficiency and improve the newspapers of Axel Springer Verlag after he takes over as chairman and chief executive of Germany's biggest newspaper publisher at the start of next year.

The 58-year-old Swiss executive will be able to draw on more than five years experience with Rupert Murdoch's News International as he plots the future of such titles as Bild, Springer's hugely successful mass circulation daily, and Welt and Welt am Sonntag, the group's nationwide daily and Sunday papers. Fischer was first managing director and later chief executive of News International between January 1990 and March 1995 when his responsibilities included The Times and the Sun.

Jürgen Richter, the outgoing chief executive, revitalised Springer with a slimmer management, new titles and record profits before disagreeing with the company's shareholders on matters of management style. Richter's departure from the Springer group was announced last month.

Fischer feels further improvements can be made at Springer. He believes the German newspaper business has lost touch with developments abroad and is less efficient than that of the US and Britain. He considers the German press is more conservative than that in the UK and some way behind in quality and product development.

Some of these concerns were apparent in Fischer's first message to his new employees. He promised that the group will have the "best journalists, the best writers, the best management and the best technology" in Germany. Any cost savings at Springer will be invested immediately in its products to make them "better and livelier".

He has pledged to recreate the atmosphere that existed in the time of Axel Springer, the group's founder, with a "vision" that will ensure the group is "still the best" in 20 years time. Such sentiments and ambitions should commend Fischer to Friede Springer, widow of the company's founder and its largest shareholder. It was after Richter lost her confidence that his career at the top of Springer ended.

Peter Norman and John Gapper

## DMG strengthens operations in US

Deutsche Morgan Grenfell, the investment banking arm of German banking giant Deutsche, has announced two new senior appointments as part of its continuing strategy to grow organically rather than through acquisition.

DMG says that the two new hires will bolster its resources in two areas of priority - global high yield debt and telecommunications.

The investment bank has hired Noel Mithopoulos as managing director and co-head of high yield trading and Paul Owens as director and senior high yield analyst covering the telecommunications industry.

Both are to be based in New York and will join DMG's existing high yield team which includes Peter Nason, managing director and co-head of high yield trading and Tom Glover, director and head of high yield origination. In addition, DMG has 12 analysts, based in New York, London and Singapore, who focus on high yield and emerging markets.

Mithopoulos was formerly a managing director of high yield

trading at Bear Stearns where he traded a range of industry sectors including telecoms and gaming.

Owens joins DMG from Salomon Smith Barney, the newly formed investment banking arm of Travelers Group, the financial conglomerate, where he covered high yield telecoms credits.

"The hiring of Noel and Paul marks another step in the expansion of DMG's global high yield debt capabilities," said Grant Kvalheim, managing director and head of global debt capital markets.

William Lewis, New York

## Dresdner appoints new communicator

After months of unsavoury publicity, Dresdner Bank has decided on a long overdue improvement in its poor communications policy. A series of board resignations, mainly over tax evasion, has damaged the image of Germany's second biggest bank, which has preferred secrecy to openness.

Dresdner is setting up a new communications division to report directly to the board. It will be headed by Gabriele Eick, 45, who runs the German operation of Bur-

son-Marsteller, the international public relations group.

Previously, the bank's press activities had to be cleared through the group secretariat under Manfred Schaudewitz, a process which inhibited the flow of information. The secretariat will now be reduced in scope. Volkmar Kübler, head of the press department, will take up a new responsibility in charge of political and social affairs.

Eick formerly headed Frankfurt's economic development corporation forming part of the successful effort to have the European Monetary Institute - forerunner of the planned European central bank - located in Frankfurt. She then spent a brief period as marketing and communications director with Jürgen Schneider, whose property empire collapsed in 1994. Her difficult task will be to repair Dresdner's image, following the departure of the head of its supervisory board and two management board directors over their tax affairs. Jürgen Sarrazin, an aloof personality who shunned the media, is also stepping down as chairman, to be succeeded by Bernhard Walter.

Andreas Fisher, Frankfurt

## Moving places

■ Richard Bronk has joined Merrill Lynch's European equity strategy team from Crédit Agricole Indosuez Group. He will focus on Emtu and the impact the single currency is expected to have on European equity markets.

■ SALOMON SMITH BARNEY has appointed Michael Kim chief operating officer of its Hong Kong-based regional investment banking division.

■ AMERICAN AIRLINES has promoted Jon Snook to managing director sales and marketing for Europe, Middle East and Africa, with immediate effect.

■ French-based software house ILOG has appointed Stuart Bagshaw chief operating officer.

■ CREDIT AGRICOLE INDOSUEZ has appointed Gilles Martinet regional head of private banking for South-East Asia, based in Singapore and François de Pelleport regional head of private banking for North-East Asia, based in Hong Kong.

■ THE RESERVE BANK OF AUSTRALIA has appointed John Veale head of its financial system department. He succeeds Neil Mackrell, who has been appointed the bank's next chief representative in New York.

■ OERLIKON-BUEHLE HÖLDING said its Bally unit has appointed Bernd Wahler as new chief executive, to succeed Ernst Thomke, who resigned in August.

■ Seif Ghasemi has resigned as a director and president of BOC GASES AMERICAS and chairman and chief executive of BOC PROCESS PLANTS and CRYOSTAR.

■ HERTZ has named Charles Shafer president of its European subsidiary based in the UK, replacing Antoine Cau, who is resigning to pursue other interests.

■ Dnyar S. Devitre, senior vice president, corporate planning, is to leave PHILIP MORRIS to join Citibank. He is succeeded by Siw de Gysser, 53.

■ Hong Kong's SECURITIES AND FUTURES COMMISSION is promoting executive director (corporate finance) Laura Cha to deputy chairman, replacing

Michael Wu Wai-chung, who retires at the end of this month. Cha will be the first female deputy chairman since the SFC was established in 1989.

■ GENERAL MOTORS (EUROPE) has appointed Gary Cowger, a veteran of GM's Mexican operation, as vice-president for manufacturing.

■ NOVEN PHARMACEUTICAL has named Robert Strauss chief executive, president and a director to replace Steven Sablitsky, who will remain chairman. Strauss was previously president and chief operating officer of IVAX CORP until he resigned in July.

■ TEXACO has appointed Robert Black to the new position of senior vice-president in the office of the chairman, effective January 1, 1998. A senior vice-president of Texaco since 1992, Black's most recent assignment was president of Texaco's Worldwide Exploration and Production business unit. In his new role, Black, 62, will be responsible for developing and managing Texaco's relationships in regions where Texaco is active. In addition, Black will have

oversight responsibility for Texaco's Technology division, along with the Corporate Reserves Audit Group. Black will continue to serve on Texaco's executive council. Additionally, Black remains in his role as corporate compliance officer.

■ GULFSTREAM AIRSPACE has named Henry Kissinger a director, replacing William Aquavella, who resigned. The former secretary of state is currently chairman of Kissinger Associates, an international consulting firm. Gulfstream designs, develops, makes and markets jet aircraft.

■ The supervisory board at L'EXPRESSION magazine has appointed Jacques Duquesne its chairman and Eric Licoys vice-chairman. Licoys is managing director of the media group Havas.

■ CABLE & WIRELESS has appointed David Wickham chief executive of the Global Network Operation, a new division whose aim is to manage and maximise Cable & Wireless international network facilities as those of one company. Wickham, currently managing director, International and Partner Services, Cable & Wireless

Communications, will take up his new role on January 1, 1998. Wickham's successor will be Mark Horaghty, who is at present customer director, UK Mobile and Global Carriers.

■ Rob Close, payments strategy director at BARCLAYS BANK has been elected to the board of SWIFT, the bank-owned global financial messaging provider. Close's current main responsibility within Barclays is as group Euro programme director.

■ Chicago-based telecommunications company AMERITECH has appointed Tim Cawley to head its European operations based in Brussels. He has been president of Ameritech Small Business Services since August 1996.

■ KELLOGG has named its chief financial officer, John Hinton, to the additional post of executive vice-president.

■ MERRILL LYNCH has appointed Jeffrey Peek to lead its asset-management business as the company prepares to acquire Mercury Asset Management Group, becoming the world's fourth largest money manager.

Peek, 50, who since April has

been co-head of investment banking, will be responsible for co-ordinating Merrill's asset-management activities around the world. Arthur Zelkel, 65, president of the unit since 1977, will become its chairman, focusing on strategic and client relationships.

■ TECH DATA CORPORATION has appointed David Upton to the company's board of directors. Upton, 38, is a business consultant and Harvard Business School faculty member.

■ A Japanese Ministry of International Trade and Industry official has been appointed energy sector manager at the World Bank. Sumi Yoshihiko, director of MITI's international affairs division, will become energy sector manager in the East Asia and Pacific Regional office from January.

## International appointments

Please fax information on new appointments and retirements to +44 171 573 3926, marked for International People. Set fax to 'fine'.

OLYMPIC AIRWAYS  
INVITATION TO TENDER  
No. 971105

SUBJECT: STUDY ON THE STRATEGIC AND BUSINESS PLANNING AND FACILITY DESIGN CRITERIA FOR THE TRANSFER AND THE DEVELOPMENT OF OLYMPIC AIRWAYS' TECHNICAL MAINTENANCE FACILITIES TO THE NEW ATHENS INTERNATIONAL AIRPORT, 'ELEFTHERIOS VENIZELOS'.

Olympic Airways S.A. invites all interested parties to submit offers for the selection of a Consultant, whose services shall be to conduct a study on a 'Strategic and Business Planning and Facility Design Criteria for the Transfer and Development of Olympic Airways' Technical Maintenance Facilities to the new Athens International Airport, 'Eleftherios Venizelos'. Total budget for the project: GRD 310,000,000 (approx. 1,000,000 ECU).

The invitation documents shall be available from Friday the 19th of December 1997 by the Material Purchasing Department (Athens West Terminal, 166 04, Helliniko), until Friday 9th of January 1998, 14.30 pm. Document collection hours shall be from 09.00 am until 14.30 pm. For foreign bidders the above documents shall be available upon their request (by fax) and they shall be forwarded for delivery via courier service within the next day.

Closing Date: Friday, 30th January 1998, 17.00 Athens time

The envelope shall include all information of Article 6 (TT-6), as well as the following indications, so as to avoid unintentional unsealing:

OLYMPIC AIRWAYS S.A.  
MATERIAL PURCHASING DEPARTMENT  
HELLINIKON AIRPORT WEST  
ATHENS 166 04 GREECE  
INVITATION TO TENDER No. 971105

Offers shall not be considered VALID, in case:

- of overdue submission;
- the above indication is not stated on the envelope;
- the Participation Bond is not attached or included in the envelope.

Please study the details mentioned in the attached sheets, prior to submitting your offer.

Contact person: Mrs V. Siaterli, Secretary of the Purchasing Department. Tel Nos: (01)9363319, (01)9362764  
Fax Nos: (01)9363219, (01) 9363296



**OLYMPIC**  
AIRWAYS

OLYMPIC AIRWAYS  
INVITATION TO TENDER  
No. 971106

SUBJECT: STUDY ON THE STRATEGIC AND BUSINESS PLANNING AND FACILITY DESIGN CRITERIA FOR THE TRANSFER AND THE DEVELOPMENT OF THE CARGO UNIT TO THE NEW ATHENS INTERNATIONAL AIRPORT, 'ELEFTHERIOS VENIZELOS'.

Olympic Airways S.A. invites all interested parties to submit offers for the selection of a Consultant, whose services shall be to conduct a study on a 'Strategic and Business Planning and Facility Design Criteria for the Development of the Cargo Unit and its Relocation to the new Athens International Airport, 'Eleftherios Venizelos'. Total budget for the project: GRD 93,000,000 (approx. 300,000 ECU).

The invitation documents shall be available from Friday the 19th of December 1997 by the Material Purchasing Department (Athens West Terminal, 166 04, Helliniko), until Friday 9th of January 1998, 14.30 pm. Document collection hours shall be from 09.00 am until 14.30 pm. For foreign bidders the above documents shall be available upon their request (by fax) and they shall be forwarded for delivery via courier service within the next day.

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Fax Nos: (01)9363219, (01) 9363296



**OLYMPIC**  
AIRWAYS

## TECHNOLOGY

Bruce Dorminey on the imminent expedition to study the lunar surface

## Mission to the moon

Twenty five years after the Apollo astronauts said their final farewell, 75 per cent of the moon's surface remains virtually unmapped, with its potential as an outpost for astronomy, physics and as a way station for interplanetary travel wholly unrealised.

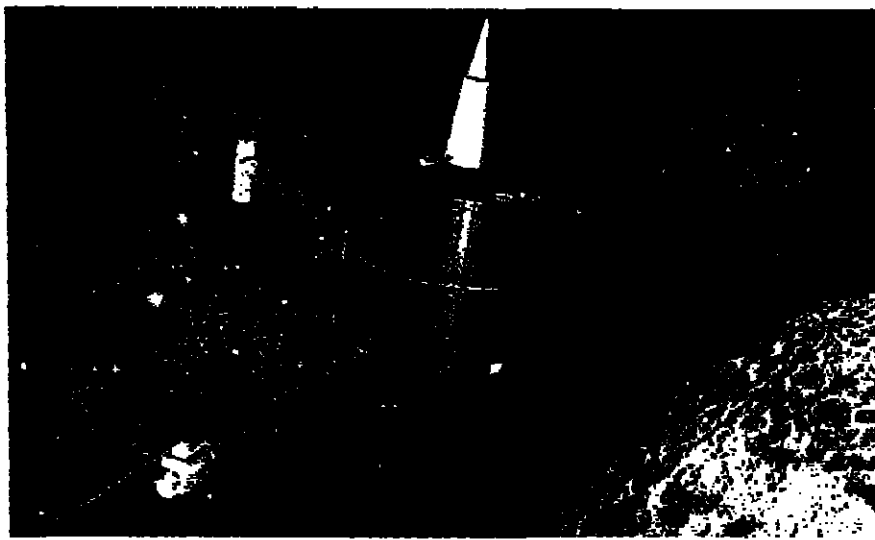
"If Apollo had continued, there would be a lunar colony right now," says Alan Binder, the principal investigator of Nasa's \$63m (£38m) Lunar Prospector mission and director of the private, non-profit Lunar and Research Institute in California.

Due to be launched on January 5 from Florida's Cape Canaveral, the 296kg, remote-sensing Prospector spacecraft will circle the lunar surface from an altitude of approximately 10km from where it will carry out detailed studies of the entire lunar surface.

After its first year, the solar-powered craft will have the option of moving from its 118-minute circumpolar orbit to within just 10km of the surface, or about the height of a commercial aircraft during a routine flight.

Of its five scientific experiments, the most important is Prospector's neutron spectrometer which should detect the presence of hydrogen. Large amounts of hydrogen near the lunar poles would almost certainly confirm the presence of water ice.

The discovery of water could, in turn, allow future generations to make rocket propellant on the moon from the electrolysis of oxygen and hydrogen. Such lunar-generated fuel could be used as a much less expensive alternative for propelling craft on round trip passages between the moon and earth.



Artist's impression of the Lunar Prospector

or perhaps to an orbiting earth station such as the International Space Station.

Three years ago, Clementine, a joint Nasa and US Department of Defence mission detected hints of water ice in the moon's polar regions. If there is water on the moon, it is likely to have sprung from cometary impacts in which ice from the comet's nucleus would have vaporised and then condensed at the lunar poles.

"Cometary nuclei are known to contain copious amounts of both oxygen and hydrogen," says Michael Mumma, a Nasa planetary

scientist at Goddard Space Flight Center in Maryland.

"But a lot depends on how well shadowed those lunar craters are as to how much water ice there is and whether there could be enough for a colony or rocket." Some craters in the polar regions remain perpetually in the dark at temperatures which hover around minus 210°C.

Meanwhile, a gamma ray spectrometer will carry out compositional mapping for uranium, iron, titanium and numerous other chemical elements and minerals of interest.

"We call this prospector,

because we want to make people understand there will eventually be commercial applications," says Dr Binder, adding that any lunar mining would be for the moon and not earth, for a lunar base would use local resources.

Except for helium 3 which can create tritium for use in clean burning nuclear reactors, at present, there's nothing on the moon worth the cost of transporting back to earth.

Prospector will also look for evidence of outgassing events, or the release of gases within the lunar surface that could signal

oncoming tectonic or volcanic activity. Although there was a primitive seismic network operating over a six-year period during the Apollo programme, seismology (or the study of the moon's tectonics and volcanism) remains in its infancy. But the moon may serve as what Dr Binder calls a "very simple laboratory" for better understanding the earth's tectonic shifts and quakes.

An onboard Doppler gravity experiment will measure the rate of flux as the satellite accelerates or decelerates over the moon's heavier masses. That would not only help researchers better understand the moon's uneven gravity field, but give flight planners a better way to economise and estimate fuel load requirements on future lunar missions.

Nasa also hopes that an onboard magnetometer/electron reflectometer will provide a better map of the moon's uneven magnetic field, as it lacks earth's two-poled magnetic structure. The best theory at the moment is that the moon's magnetism stemmed from outside impacts which have randomly magnetised the lunar surface over geologic time.

The challenge now is for lunar explorers to pay their own way by selling their collected data to the world's principal space agencies and interested commercial partners.

"Once you start that lunar economy then it becomes important," says Dr Binder. "We've had just six crews on the lunar surface for a total of three working days and we've got 100 years of lunar science to do. In 20 years we could have a colony. People want to live there. I do."

## Dream ticket for truck transport

A French inventor's idea could save time and money, writes Arkady Ostrovsky

Idly staring out of the school window can be extremely productive, according to Sebastian Lange, a 26-year-old French inventor. For it was while staring at trains and trucks stuck outside his school that Lange started thinking about putting trucks on top of trains.

The result is claimed to be a breakthrough in transport design that could reduce congestion on European highways. Earlier this month, the development won Mr Lange a prize at a European inventions competition in Monaco.

Mr Lange has come up with a way of overcoming one of the biggest problems of carrying trucks by train - how to get wagons carrying lorries through narrow, low-roofed tunnels. The system, which he has licensed to De Dietrich, a small French rolling stock company, could give a new impetus to the slowly developing market for "intermodal" freight transport, which combines road and rail.

Several European and US rail companies have been developing intermodal transport. English Welsh & Scottish Railway, the largest UK

rail freight operator, for example, is currently testing so-called "piggyback" trailers, which can be loaded on to specially designed wagons. The system is however limited to carrying trailers, not trucks, and requires special lifting equipment.

Swiss and Austrian rail companies cunningly use trains with smaller wheels to get wagons through tunnels in Alpine. Small wheels, however, reduce speed and increase maintenance costs.

Mr Lange's invention allows trucks and trailers to be transported on flatbed wagons with standard-size wheels and requires no lifting equipment.

The invention involves lowering the middle part of the flatbed wagon on which a lorry is stationed, while the two ends remain higher to accommodate the wagon wheels.

The system also allows the middle section of the wagon to be detached from the two ends so that it can be swung to the side, permitting lorries to drive on and off. Mr Lange estimates 56 trucks can be loaded and unloaded in a train of 28 wagons in approximately 30 minutes.

Long-haul drivers in

Europe are required to rest for 10 hours between nine-hour shifts, but Mr Lange says his invention would allow drivers to rest on an accompanying sleeper wagon while their trucks are carried across Europe, saving time and money. The innovation, he says, would reduce a journey from the UK to Italy from two days to 24 hours.

But to build a life-size prototype of his invention, Mr Lange needs £500,000 (£5m). "De Dietrich says it has not got enough cash for such a project, while big companies such as SNCF (the French state rail monopoly) do not like young graduates coming with ideas and telling them how to build trains," says Mr Lange.

"People still have images of crazy inventors and do not believe you when you tell them your invention is practical."

Dan Hodges, of the UK's Road Haulage Association, says: "This proposal allows a complete unit to be transported together and is by far the most efficient intermodal option available for our members. We hope to support and promote it in any way we can."

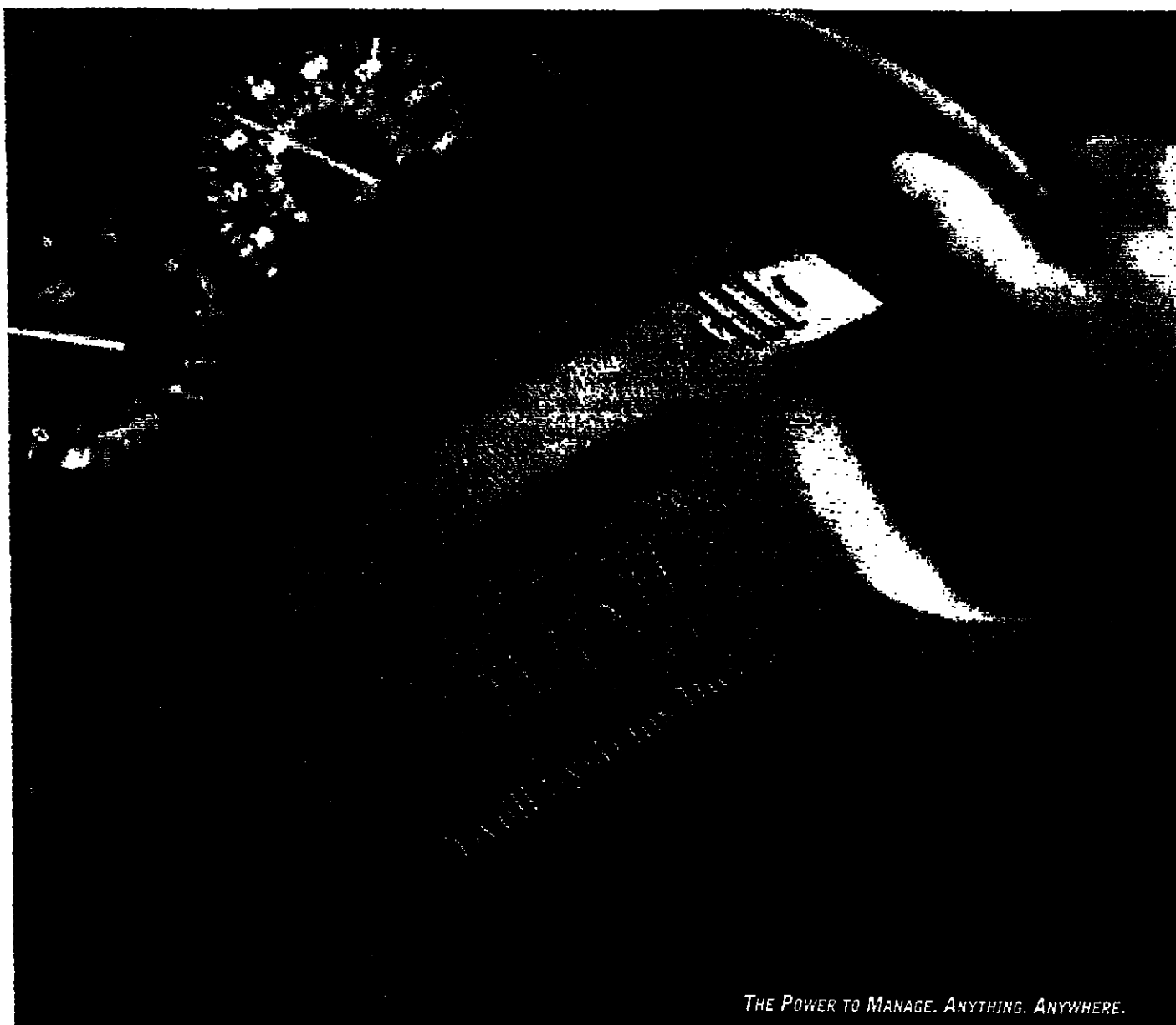
## Getting trucks on the right track

The trucks wagon is 'hinged', and 'opens' for the trucks to roll on or roll off



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## Learning to talk with genes

Mark Ward on an inspired approach to writing and running software

A 60-year-old thought experiment has inspired a novel approach to writing and running software that could one day make operating systems and memory intensive applications obsolete.

In 1935 Cambridge undergraduate Alan Turing - the mathematical genius who later helped to crack the German Enigma code - came up with the idea for a universal computer that could perform the functions of any other, more specialised, computer.

This device worked by scanning a tape fed into it and reacting on the basis of the symbols printed on the tape. Mr Turing never intended the machine to be built, but worked on it because he was interested in what problems were and were not computable.

Now Bernard Hodson of Genetix Software in Ottawa, Canada has taken Mr Turing's ideas and used them to inspire an approach to software writing that could lead to smaller, more robust computer programs and faster application development.

Existing computer programs act like arrogant snobs - they do nearly everything their own way, rarely sharing computer code even if they are doing the same thing (such as displaying text on screen) as another program. Some Microsoft and Apple Macintosh programs do call on the same bit of computer code for some functions, on PCs and Macs respectively, but only for a fraction of what they are capable of carrying out.

In contrast, Genetix software programs share everything. Unlike Mr Turing's theoretical machine their instructions are not written on a tape, they are contained in what Mr Hodson has dubbed "genes". The most basic genes are written in machine code and when

they are called on to perform they talk directly to the processor in the computer. This saves space and removes the need for an operating system.

Higher functions are built out of lower level genes. Creating an application is relatively straightforward. The genes that already exist can be used for most of the functions, but some new ones may have to be written for any functions unique to a particular application.

"We take an application and see what genes it needs," says Mr Hodson. "Then we build the genes if there is something that we have not previously written."

He says this is one of the main advantages of his approach: the more programs written using Genetix software the bigger the pool of genes and the fewer new genes are needed to emulate other programs. One thing Genetix software does share with Mr Turing's machine is a single reading head that works out what to do. This tiny program calls up the genes from a common pool that do what the user of the program wants to.

Using this approach Mr Hodson believes it would be possible to do many things larger programs such as Microsoft Word do, but in far less memory, possibly

only a few hundred kilobytes.

For the moment though, Mr Hodson is concentrating on more specialist applications. He is working on using the Genetix approach to make the processors on smart cards more powerful and to send video down telephone lines.

Next year he hopes to produce a version of Genetix that can run programs written in Sun's Java computer language. He is also planning a European conference next year to present the latest work.

Robin Bloor, a UK-based computer consultant, says he is impressed so far by what he has seen of Mr Hodson's work. He believes the Genetix approach will find its first uses in smart cards, embedded processors and for programs currently being written in Java.

Mr Hodson, a retired computer professional, says he has been thinking about the ideas for the Genetix software for years, but only now does he have the spare time to develop them. Although he started later than Mr Turing his legacy could be just as long-lasting.

Mark Ward is technology correspondent of New Scientist.



Alan Turing: idea for a universal computer



## Exhibitions in 1997

## Every 'Sensation' has its day

It would be a foolish or a preternaturally farsighted critic who would ever dare say, on the strength of this year's run, cast as they have been so far-field as from Venice and Kassel to Burlington House, that a new genius has risen in our midst, a new school established, a new movement begun. All I would suggest, with the utmost caution, is that perhaps, and without realising as much, we have just seen certain things coming to an end, running out of steam.

There is talk again of painting being dead, but I don't believe that for a moment. Nor, on the other hand, would I even begin to suggest that Modernism is moribund, much as certain commentators, not me, would wish it so - that clock is not one for turning back. But, just as at the height of its strength and apparent triumph, the tide turns at last, so I think it might be with the tide of Conceptualism, youthful experiment and cutting-edge adventure that we have lately seen so conspicuously celebrated at its height, at Charles Saatchi's *Sensation* exhibition at the Royal Academy, and the Turner Prize at the Tate.

For, if there is one lesson to take from art-history, it is that no *avant-garde* makes everything else irrelevant, but only comparatively invisible for a while. And, in its turn, each successive *avant-garde* becomes but another artist's wider opportunity and choice. I have to say that I find much of the work in *Sensation* and all in this year's Turner Prize unsympathetic. But that is not to say I believe it should not be done - which is a matter for the artists themselves - but only that it should not be so uncritically, excessively and exclusively indulged.

*Sensation* was a most useful and illuminating exhibi-

tion, beautifully presented and brilliantly marketed, and, with but one or two reservations, I think the Academy was entirely right in putting it on. It put before the general public work which had been collectively vaunted about the country and abroad these several years past, promoted by public money and bought, Charles Saatchi apart, by public collections on our behalf. But it had not yet been shown in London in such strength, if that is the right word, but only piecemeal, here and there.

And what it showed conclusively was, surprise, surprise, that there was no such thing as a coherent, harmonic group of "Young British Artists", but only artists engaged across a broad range of interest and activity, from the conceptual conceits of Tracy Emin and Sarah Lucas to the paintings of Fiona Rae and the sculpture of Rachel Whiteread, with each to be taken on its merits. Saatchi's collection extends far beyond such limits in any case, of both age and kind, and any fresh selection would supply an entirely fresh context. As for the Turner Prize, I doubt next year that it will be so narrow in its short list, and very much doubt that a video presentation will win it for a third year running. It will surely include a sculpture or two and, who knows, even some painting once more.

But enough of such runic porings over Damien Hirst's old bones. Here are some of my bouquets for 1997, without further comment or citation.

The best Old Master shows in the UK were *Raeburn* at the Royal Scottish Academy and the National Portrait Gallery, and *Turner's Explorations* at the Clore. The runners-up were *Miniatures*

and *The Sandby Brothers* at Windsor, both at The Queen's Gallery; and *The Garrick's Pictures* at the Dulwich Picture Gallery. The biggest surprise was *Joséphine de Beauharnais* at the Accademia Italiana. Abroad, the best Old Master show was *George de la Tour* at the Grand Palais, Paris.

The best Modern Master shows in the UK were *Mon-Dragan* at the Tate; *Late Braque* at the Royal Academy; and *Saura's Bathers* at the National Gallery. The runners-up were *Alma-Tad-*

*ema* at the Walker Art Gallery, Liverpool, and *George Grosz* at the Royal Academy. Abroad, the best were *Paul Delvaux* at the Belgian Royal Gallery of Fine Art, Brussels; *The Menacing Sky* at the Museum of Modern Art, Paris; *The Age of Modernism* at the Walter Gropius Bau, Berlin; runners-up were *Stuart Davis* at the Peggy Guggenheim Museum, Venice; and *German Expressionism* at the Palazzo Grassi, Venice.

Best contemporary shows were *Patrick Caulfield* at Waddington Galleries; *Euan Uglow* at Browse & Darby. Runners-up were *Frank Auerbach* at Marlborough Fine Art; *Shani Rhys James* at the Orle Mostyn, Llandudno; *Fiona Rae* at the Saatchi Gallery; *Mary Newcomb* at Crane Kalman; *Sensation* at the Royal Academy.

Best by British artists abroad were *Philip King* at the Forte Belvedere, Florence; runners-up were *Gilbert & George* at the Museum of Modern Art, Paris; and *Rachel Whiteread* at the British Pavilion at the Venice Biennale.

The best continuing series of exhibitions are *The Turner Watercolour Exhibitions* at the Clore Gallery and *Making and Meaning* at the National Gallery.

And, finally, the two most extraordinary, and for that my Exhibitions of the Year: *The Padshahnama of Shah Jahan* at the Queen's Gallery; and *The Fayum Funerary Portraits* at the British Museum.

William Packer

## Theatre/Alastair Macaulay

## Out of place in a waste land

If you feel like seeing the most celebrated work of modernist poetry unintelligently, unstylishly, but flashily delivered by a twitchy, mannered and badly-directed actress in a forgotten, cold, and draughty theatre amid an unfriendly part of town, then here is the Christmas show for you: T.S. Eliot's *The Waste Land*, performed by Fiona Shaw, directed by Deborah Warner, at Wilton's Music Hall.

It was fair to hope for more: for much more. Eliot's poem was written to be heard. Like music, the sound and rhythm of its lines brand you long before you begin to make any sense of them.

Warner gives us a stage empty save for Shaw and a couple of chairs. The lighting throws big shadows onto the rear wall and changes for each part. With some act-

ors, you would want nothing more than this. Eliot's poem is itself a world, and a drama. His own recording of it is ghostlike, almost toneless, but its cumulative effect - just because of the extreme precision with which he lets every rhythm, the least gradation of voice, each fluctuation of sense, strike home through his measured but Thresian rendition - is haunting.

Most of the acting that Fiona Shaw does is a very considerable original talent - has done onstage in the last 10 years has been scandalously overrated; and her much-discussed collaboration with the director Deborah Warner is indisput-

ably part of the problem. Indeed, I do not know that "acting" is the right word for what Shaw does in Warner's stagings; rather, she uses her role (be it Electra, Hedda Gabler, the Good Person of Szechuan, Richard II) to vent her neurosis, and as a vehicle for increasingly bizarre solipsism.

Shaw has started to remind me of Steven Berkoff, for her, as for him, playing the star role is a form of self-pleasuring. But, whereas Berkoff is always in control of his excessively technical and misanthropically satirical performances, Shaw is consciously out of control, driven, manic. She pretends to give you sponta-

neity; actually, she gives you self-display. Fortunately, she is also mercurial; in any of her vehicles, she is as prone to indulge her fondness for dryly ironic humour as her penchant for hysteria or tension. But even her ironic tone has started to become just another of her mannerisms.

She has acquired, in her 30s, twice as many mannerisms as Maggie Smith has used in her entire career; and, whereas Smith uses all her mannerisms expressively, Shaw is now crippled by hers. Oh yes. In *The Waste Land* you see again the face-screwed-up blink, the odd upward peering, the tightly crossed legs when sit-

ting, the tics of the eyes, head, and upper body; you hear again the shallow and noisy breathing, the staccato half-laugh; and - above all - you hear and see the sniffs.

Crummy about this for crummy verse-speaking? "I too awaited thee" (sniff) "expected guest." "And hats" (sniff) "with baby faces in the violet light." This snail Eliot, of all poets, so precise and so eloquent in judging the connective metre of a phrase. The sniffs as caesural. Shaw's account of *The Waste Land* is an incoherent array of separate effects. She illustrates this or that minor point with a gesture, and this or that of the poem's

voices with a funny accent. Her French is poor, her Italian worse, but worst of all is the way she completely misses the central voice of Thresias, and fails to give it weight.

True, it is fun in a chilly sort of way to visit the ghost-theatre of Wilton's Music Hall, and to be part of its first-ever audience since 1880. It is near the end of Leman Street. "By the waters of Leman I sat down and wept" is a line in the poem, and it is possible that Eliot would have sat down and wept after this performance. However, I prefer to think that he would have charged back up Leman Street afterwards, as did I, in search of instant oblivion, like a bat out of hell.

Warner's Music Hall, London E1, until January 11. Tickets at National Theatre box-office: 928-2252.

## Concerts/David Murray

## New music for thought

Alexander Goehr's new "Sonata for 18". *Ideas Fixes* had its premiere at the Queen Elizabeth Hall earlier this month. It sat nicely in the London Sinfonietta's programme, flanked by minuscule Schoenberg fragments and a crackling piece by Stefan Wolpe - the latter with the pianist Peter Serkin, who returned after the interval to play Stravinsky's 1968 *Movements*, before the concert concluded with Goehr's elegiac Little Symphony from 1988.

*Ideas Ffixes* is so titled because it is a kind of variation-study with a difference: its three basic motifs are not varied, but continually juxtaposed in new ways. The writing for its 13 players is fairly dry, sometimes intricate but always lucid; and the piece proved to be even more compact than expected, for it took less than its predicted 17 minutes.

Music for thoughtful musicians: temperate, without much affect (unlike the Little Symphony), cleverly wrought. By contrast, Wolpe's Piece for Piano & 16 Instruments sounded positively frenetic, with trumpets and flutes squealing through the piano's racing figurations, which Serkin executed with flair and evident relish.

He did as much for the Stravinsky *Movements*, a mini-concerto which now sounds much less gnomic than it used to, more like quintessential Stravinsky. The characteristic finger-

prints are there: the scheme is merely super-compressed, find it more rewarding at every hearing - and here Serkin and the conductor Oliver Knussen (scrupulous as always) chose to repeat their performance at once, to general delight. The whole concert can be heard on Radio 3 on December 26.

During the same weekend, the American fiddler Pamela Frank and her father Claude Frank completed their excellent survey of Beethoven's violin-and-piano sonatas at the Wigmore Hall. Miss Frank made a vivid impression at the last Edinburgh Festival, when she played chamber music with Joshua Bell and his gang. I heard the Franks' first Beethoven programme here, and was impressed all over again.

Miss Frank wields a strong, assured bow with energy and lively intelligence. We should have heard her better if Frank père had kept his piano lid at half-mast, rather than fully open. At 70 he is still a doughty pianist, and in *fortissimo* he sometimes outweighed her. But it was all distinguished Beethoven-playing, lit up by Miss Frank's confident colours in her phrasing. Each of the four sonatas they played were its own distinctive character, and they were especially vital and imaginative in two G major sonatas, the familiar op. 96 and one from op. 30. There were bright sparks of wit and humour, and terrific attack.

## Theatre/Ian Shuttleworth

## Snowman comes to life

Raymond Briggs' *The Snowman* is a modern Christmas classic, and Bill Alexander's revival of his 1993 Birmingham production plainly captivates its young constituency. There is, however, no danger that audience ebullience will drown out the dialogue; apart from a deliberately semi-intelligible carol and the obligatory rendition of "Walking in the Air", the show is wordless for its hour-and-three-quarter duration.

Nevertheless, almost every action by the Snowman (Kasper Cornish) comes to life and draws peals of delight, whether it is trying on the contents of a fruit-bowl as alternative noses or cooling off by sticking his bottom into a fridge. In contrast, an instant of silent awe descends when the Snowman and the Boy who built him played at the performance I saw by 11-year-old John Partridge roar off around the stage on a motorbike and sidecar.

Alexander, composer Howard Blake and choreographer Robert North take joint credit for "story development", and by and large he production knows both how to appeal to children without being condescending or pantomimic, and how to slip in the occasional clever nod to keep the grown-ups outside: when the Boy is channel-surfing on his family television, for instance, we catch a few brief, cheeky seconds of Aled Jones singing *That Song*.

Really, this is at least as much a dance piece as a theatrical one, and tends to fall into a routine of alternating graceful sequences with novelty episodes. This strategy becomes most apparent after the interval, when the Snowman magically transports the Boy to the North Pole to meet his own clan and Father Christmas: each chunk of, say, comedy break-dancing by a toy robot is preceded or followed by a *pas de deux* with the Cindy Snow-Woman. Once or twice it seems as if the only thing making these scenes wondrous is the fact that all concerned are swathed in acres of cotton wool. (And what are those two penguins doing in the Arctic? Took a wrong turning, I presume, after one can of bitter too many...) Nevertheless, it kept the youngsters enraptured.

Birmingham Repertory Theatre until January 24 (0121 236 4455).

## INTERNATIONAL ARTS GUIDE

## AMSTERDAM

OPERA  
Netherlands Opera, Het Muziektheater  
Tel: 31-20-551 8911  
Dialogues des Carmélites: by Poulenc. New production conducted by Yves Abel in a staging by Robert Carsen. Cast includes Joan Rodgers and Sheri Greenwald; Dec 25, 28, 30

## BARCELONA

EXHIBITIONS  
Fundació "la Caixa"  
Tel: 34-3-207 7475  
Rembrandt: The Human and the Natural Landscape. 91 etchings from the Rembrandt House Museum in Amsterdam. The exhibition will transfer to Madrid; to Jan 11

## BERLIN

CONCERTS  
Philharmonie  
Tel: 49-30-2548 8354  
Berlin Philharmonic Orchestra:

conducted by Claudio Abbado in works by Weber and Beethoven; Dec 30, 31

## OPERA

Deutsche Oper  
Tel: 49-30-34364-01  
● Händel und Götter: by Humperdinck. Premiere conducted by Olaf Henzold in a staging by Andreas Homoki; Dec 27, 30  
● Le Nozze de Figaro: by Mozart. New production conducted by Christian Thielemann and staged by Götz Friedrich, with sets by Herbert Wernicke; Dec 25, 28, 31

## BONN

EXHIBITIONS  
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland  
Tel: 49-228-917 1200  
Kunsthalle Bremen: selection of works from the collection of the Kunsthalle Bremen; to Jan 11

## CHICAGO

EXHIBITIONS  
Art Institute Of Chicago  
Tel: 1-312-443 3600  
www.artic.edu  
● Irving Penn, A Career in Photography: 150 prints, from every stage of Penn's career. Includes fashion photography, portraits and ethnographic series; to Feb 1  
● Renoir's Portraits: Impressions of an Age. Around 65 paintings spanning the artist's career, of subjects including Claude Monet and Madame Renoir; to Jan 4

● Twenty Years of Textile Society Collecting (1978-1998): all-inclusive anniversary celebration. Exhibits will include 18th century French panels, African and Bolivian works, and contemporary American hangings; to Mar 22

## CLEVELAND

EXHIBITIONS  
Cleveland Museum of Art  
Tel: 1-216-421 7340  
www.louisiana.dk  
When Silk Was Gold: Central Asian and Chinese Textiles. Featuring 64 precious textiles from the 8th to 15th centuries, when they were of immense economic and cultural significance. Including the most important known "cloth of gold". To Jan 4, after which the exhibition will travel to New York

## COPENHAGEN

EXHIBITIONS  
Louisiana Museum of Modern Art, Humlebaek  
Tel: 45-4919 0719  
www.louisiana.dk  
Alberto Savinio, Paintings 1927-1952: around 30 still lifes, landscapes and mythological compositions by the relatively unknown brother of de Chirico; to Jan 11

## GLASGOW

EXHIBITIONS  
Burrell Collection  
Tel: 44-141-649 7151  
Sir John Lavery (1856-1941): The Irish Glasgow Boy. Highlights

include "The Tennis Party" (1885), "State Visit of Queen Victoria to the Glasgow International Exhibition" (1888); to Jan 25

## LONDON

CONCERTS  
Barbican Hall  
Tel: 44-171-638 8891  
New Year Viennese Evenings: John Georgiadis conducts the London Symphony Orchestra in a programme including dances by the Strauss family; Dec 31; Jan 1

## DANCE

Royal Festival Hall  
Tel: 44-171-6288800  
The Royal Ballet: programmes including Les Patineurs, Tales of Beatrix Potter, and Peter and the Wolf; Dec 23, 26, 27, 29, 30, 31

## EXHIBITION

Royal Academy of Arts  
Tel: 44-171-439 7438  
Sensation: Young British Artists from The Saatchi Collection. Showcase of works by some 40 artists including Damien Hirst, Marc Quinn, Mark Wallinger and Rachel Whiteread; to Dec 28

## OPERA

Shaftesbury Theatre  
Tel: 44-171-379 5399  
The Royal Opera: The Merry Widow, by Franz Lehár, in a new translation by Jeremy Sams. New production by Graham Vick, with designs by Richard Hudson; Dec 31; Jan 1

## MILAN

DANCE  
Teatro alla Scala  
Tel: 39-2-88791  
Giselle: with sets and costumes by Marie-Louise Ekman; Dec 31

## OPERA

Teatro alla Scala  
Tel: 39-2-88791  
Macbeth: by Verdi. Conducted by Philippe Auguin in a staging by Graham Vick, with designs by Maria Bjornson; Dec 28, 30

## NEW YORK

CONCERTS  
Lincoln Center  
Tel: 1-212-721 6500  
www.lincolncenter.org  
● New York Philharmonic: Holby Brass. Members of the Philharmonic Brass and the Canadian Brass; Dec 27  
● New York Philharmonic: New Year's Eve Gala. Programme of works by Tchaikovsky, Mussorgsky, Ravel and Bizet. Valery Gergiev conducts. Soloists include mezzo-soprano Olga Borodina, bass Samuel Ramey and pianist Alexander Toradze; Avery Fisher Hall; Dec 31

## DANCE

New York City Ballet, New York State Theater  
Tel: 1-212-870 5570  
George Balanchine's The Nutcracker; Dec 23, 26, 27, 28, 29, 30, 31

## OPERA

Metropolitan Opera, Lincoln Center  
Tel: 1-212-362 6000  
www.metopera.org

Il Barbiere di Siviglia: by Rossini. Revival of a staging by John Cox; Dec 24, 27, 31

## PARIS

OPERA  
Opéra National de Paris, Opéra Bastille  
Tel: 33-1-4473 1300  
La Traviata: by Verdi. Production directed by Jonathan Miller and conducted by James Conlon. Angela Gheorghiu sings the role of Violetta until Dec 30, with Ramon Vargas as Germont; Dec 24, 27, 30, Jan 1

## Opéra National de Paris, Palais Garnier

Tel: 33-1-43439696  
The Merry Widow: by Franz Lehár. Armin Jordan conducts a new production directed by Jorge Lavelli, with sets by Antonio Lagarto; Dec 23, 26, 29, 31

## ROME

OPERA  
Teatro dell'Opera  
Tel: 39-6-481601  
www.theat.it  
La Flamma: by Respighi. This first production of the season is by Hugo De Ana, and is conducted by Gianluigi Gelmetti; Dec 27, 30

## WASHINGTON

OPERA  
Washington Opera  
Tel: 1-202-295 2400  
www.dc-opera.org  
L'Elisir d'Amore: by Donizetti.

Conducted by John Keenan in a staging by Stephen Lawless, with designs by Johan Engels; Kennedy Center Eisenhower Theater; Dec 27, 31

## ZURICH

EXHIBITIONS  
Kunsthhaus Zurich  
Tel: 41-1-251 6765  
Arnold Böcklin, Giorgio de Chirico, Max Ernst: Voyage into the Unknown, comprising 130 paintings, collages and sketches; to Jan 18

## TV AND RADIO

● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV  
Monday to Friday, Central European Time:

● NBC Europe  
10.00: European Money Wheel  
Nonstop live coverage until 15.00 of European business and the financial markets.  
17.30: Financial Times Business Tonight

● CNBC  
08.30: Squawk Box  
10.00: European Money Wheel  
18.00: Financial Times Business Tonight



## COMMENT &amp; ANALYSIS

"It's been a very hectic year and I'm looking forward to just having some time away from it."

Eddie George, the governor of the Bank of England, drags reflectively on a Rothmans and puffs smoke across his vast office hung with green tinsel.

Over the past seven months, Mr George has seen the institution to which he has devoted 35 years of his working life undergo a profound revolution. There have been a few low points during 1997, he concedes. But the governor can look back on 36 hours in late October that encapsulate the year's highs.

During that brief period Gordon Brown, the chancellor, did three important things. He introduced the bill to enshrine the Bank's responsibility for setting interest rates, first announced in May. He launched the Financial Services Authority, which will take over the supervision of financial institutions. And he ruled out immediate participation in Europe's proposed single currency, arguing that Britain's economy had not yet converged sufficiently with those of the other likely participants.

"That 36 hours I thought was a quite extraordinary thing," the governor says. "I found that deeply satisfying, because I thought all three of those things were terrific."

Mr George had long coveted the control of interest rates that central banks in most industrialised countries enjoy. But little did he know the incoming Labour government would grant it to the Bank within days of taking office, rather than wait for it to establish a track record as Mr Brown had suggested.

"The whole process I thought was terrific not just the fact, but the form." He is pleased that members of the monetary policy committee are sufficiently expert to know how inept they are. This, he says, helps explain why all the committee's decisions have been unanimous.

"You would have to be rather confident if you are not prepared to listen to the arguments of other people," he says. "It's not that there is a great striving to maintain unanimity. It is that within the debates we have, the differences are very nar-

## Quizzing the governor

Eddie George tells Robert Chote about a year that has transformed the Bank of England

row. Anybody who knows what they are talking about knows they don't know with total confidence."

Wary of being seen to exercise a Greenspanesque sway over the committee, Mr George describes his role as "basically a process of chairing a committee of equals". He expresses strong views when he has them, but so too do the other members. "I certainly haven't noticed much deference," he says.

The governor expects dissent at some stage, more likely because someone will disagree about short-term tactics rather than the fundamental analysis of the inflationary outlook. "I would quite like it to happen, as a matter of fact, but I'm absolutely determined not to cause it to happen simply to gratify the cravings of the media."

The governor's emphasis on the tactical dimension of interest rate decisions precludes independence. Mr Brown is already blaming his predecessor's reluctance to raise rates ahead of the general election for the impending economic slowdown. During that period, though, the Bank only argued that rates should be a quarter or half a point higher at most.

"I think we were in the right direction, but I don't know that I'd want to argue now that we were at the right degree," Mr George says. "This is where tactical considerations come in too - not just political tactics, but exchange rate tactics also." To have argued for a bigger tightening then might have pushed sterling even higher, exacerbating the imbalance between strong domestic and weak external demand.

The governor expects sterling's strength to hit Britain's net exports next year, as the Bank predicted in November's Inflation Report. The deepening crisis in Asia is likely to push the

economy further in this direction, but he doesn't feel "at all comfortable that we have any real sense at this stage of the kind of degree". This means it is no clearer now than in November whether the economy "will slow down soon enough and far enough - and not too soon and too far".

Mr Brown's desire to join the single currency, once there has been sufficient economic convergence, should not affect the setting of interest rates in the meantime, the governor says. "It is nothing to do with all that. We took account of what was happening in Europe before. We take account of what is happening in Europe now."

He says that the authorities in Britain and the euro area will be pursuing policy in parallel, but only in the sense that they are both aiming for low inflation and sound fiscal positions. "Because you are both running policies designed to moderate the amplitude of the cycle, that will help in bringing the cycles closer together."

This will promote convergence in one sense, but the governor maintains that the critical issue is the pace of structural reform in the euro area. "I hope very much to see continental Europe adopting policies which will bring them closer to the sort of supply-side flexibility that we've apparently got now," he says. Whether this will be clear within the five-year timescale on which the chancellor would likely to consider entry, remains to be seen.

"I think these structural differences are really very marked at the moment," Mr George maintains. "I was very pleased when the chancellor made his announcement on October 27. I thought it was exactly the best position for us, and actually the best for Europe

too, because I think we would have been an uncomfortable companion in the rowing boat."

As the single currency's start-date approaches, the decisions on entrants and exchange rates are being overshadowed by the row over the presidency of the central bank and the membership of its executive board. These need to be resolved as quickly as possible, Mr George says. "It is not just the decisions on the board people. It inevitably affects the organisational structure of the ECB and you need to have people who are recruited to do particular jobs."

The chancellor's statement on the single currency was music to the governor's ears. But relations between them were fraught earlier in the year, when Mr Brown first told him that the Bank would lose responsibility for banking supervision.

"I really hadn't expected that to happen," Mr George says. "I expected the focus to be on the financial services side - the securities side in particular - and I think everything I knew encouraged me to think that." The announcement stunned the Bank's staff, with the uncertainty dealing a further blow to already low morale. "I knew I had to say something to them, but I couldn't say with confidence that they would all have jobs. That was kind of a low point. But that's history."

The governor says he is happy with the relationship that has been hammered out between the Bank, the Financial Services Authority and the Treasury. But he concedes that concerns remain over the new regime. Will the FSA become an unmanageable bureaucracy? Will it apply a "one size fits all" approach to different financial activities? And will information flow efficiently between the FSA and the Bank?

Mr George says the supervision announcement was the low point of his year, but he and the chancellor are now on good terms. "We see each other regularly and get on pretty well."

The big test comes next year. Most observers expect the chancellor to give Mr George a second five-year term. But he may yet decide that his New Bank needs a new governor.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## IMF medicine unfair on smaller economies

*From Jung-Sup Shin.*  
Sir, I have enjoyed reading your articles about South Korea. I am impressed by the FT staff's deep understanding of the running of the South Korean economy and South Korean people.

To your excellent criticism of the International Monetary Fund's recipe for South Korea, I would like to add one more point. Apart from all the economic analyses, there is utter unfairness, which makes the IMF's medicine for Asian countries bitter to swallow.

When the twin deficits of the US were the main causes of disturbances in the international financial market in the 1990s - and Japan and then West Germany demanded the US reduce its deficits - the official reply by the US was that a sudden reduction would cause a global recession.

In fact, the US has been running deficits for more than three decades. And the dominant opinion of the US policymakers and economists have been very critical about Japan's increase of domestic consumption tax early this year, saying that it would have a deflationary effect not only to the Japanese economy but also to the world economy.

However, the IMF has requested that Thailand, Indonesia and South Korea to turn their deficits into surpluses in 1-2 years' time. For instance, the demand on the Thai government is to produce a budget surplus of more than 1 per cent of gross domestic product next year, although the country recorded budget surpluses for nine years in a row until 1995.

The austerity programme looks like a recommendation that the government sector should strangle the private sector when the latter is inevitably tightening its belt.

Is it fair that the big countries should reduce their deficits gradually for the health of the world economy, while small and medium-sized countries have to reduce theirs rapidly for their "healthier growth" at any cost?

Jung-Sup Shin, deputy economics editor, The Maeil Business Newspaper, 1-81 Pil-Dong Jung-Gu, Seoul, Korea

## A powerful influence on happiness

*From Dr Bryn Jones.*  
Sir, Samuel Brittan's useful analysis of the vagaries of equating income with happiness omits one key variable ("Money only helps a little", December 18). His endorsement of the priority of choice in promoting happiness ignores academic criticisms that economists' focus on choices and prefer-

ences is based upon their avoidance of the even greater priority of power. The greater one's power, the greater the range of choice that can be exercised.

The unfortunate paradox for Samuel Brittan's argument is that the more "market" mechanisms are established to promote "choice", the greater are the inequalities of such power which accrue from differences in monetary wealth and incomes. The ability to choose a lawyer is one such glaring example of this phenomenon.

Bryn Jones, social and policy sciences, University of Bath, Bath BA2 7AY, UK

## Distorted picture given of US poverty

*From Mr Bryn Kim.*  
Sir, Your report on the Mayors' survey of hunger and homelessness ("Poverty on increase in US", December 16) misrepresents the nature and extent of these problems.

Contrary to your ominous headline, the number of people living below the official poverty level has been declining. Moreover, the mayors' survey does not purport to address poverty, but only to estimate the number of requests for food and housing. While such requests may indicate increasing demand, they do not necessarily indicate increasing need.

Indeed, this survey hardly constitutes a scientific study with appropriate methodology for measuring real need. Instead, it merely shows perceived needs based on responses from city officials, community agencies, and other providers, not exactly a disinterested group of evaluators.

The fact that the survey in its 12-year history has always produced the same results only casts further suspicion on its validity.

You cite that a "strong economy has had little or no effect on either hunger or homelessness." But the survey also estimates that 27 per cent of the homeless are mentally ill, while 43 per cent are substance abusers. Perhaps many of those who are ostensibly hungry

and homeless are actually suffering from distinct illnesses that cannot be addressed simply through increased funding for food and housing.

Sweeping generalisations about the homeless will not increase our understanding of a lamentable social problem. We would be better served by a thorough analysis rather than a reprint of a summary from a politically-charged tract.

Bryn Kim, research analyst, Statistical Assessment Service, 2100 L Street, NW Suite 300, Washington, DC 20037, US

## Politics of envy

*From Mr J.B. Yaxley.*  
Sir, George Parker's article "Courtiers face pinch over perks" (December 18) is misleading. They aren't perks in the way perks are usually perceived. They go with the territory. By the grace and favour of the monarch. It has always been the same down through the ages.

So the Queen's staff live in palace apartments for just \$45 per week, so what? The people who work for the royal family pay rents in proportion to what they earn and their pay is not the highest in the land. The veiled threat by David Davis, chairman of the Commons public accounts committee, to the Queen and parliament to let auditors look at the books smacks of the usual class envy and blatant demagoguery of those now in power.

The Conservatives were and are right. The Royal Household does occupy a unique constitutional position. Scrutiny was not deemed necessary before by other administrations, why should it be so now?

John B. Yaxley, PO Box 12, Peapack, NJ, US

## Mercedes nomenklatura

Chrystia Freeland examines the tribal loyalties emerging among Russia's super rich



Seventy years of communism have left Russians uniformly disgusted with Karl Marx's talents as an economist, but after nearly seven years of untrammelled capitalism his sociological insights are coming in for something of a reassessment.

As Russia's army of unpaid blue-collar workers is wont to observe, while watching the extravagant exploits of the nation's robber barons: Everything Marx told us about communism was false, but everything he told us about capitalism was true.

The indisputable lords of Russia's version of capitalism are a new tribe their envious countrymen have dubbed the New Russians. Their chief habitat is, of course, Moscow, where the New Russians gather at one of a few dozen ludicrously expensive downtown watering holes before retreating to baroque brick fortresses along the Rublevka-Uspenskoye highway.

The road, which winds through the velvety pine forests on Moscow's outskirts, counts among its denizens Boris Yeltsin, the Russian president, Vladimir Gussinsky and Boris Berezovsky, two of the country's most powerful financiers, along with a handful of Russia's most powerful mafia bosses,

known at home by the genteel title of "criminal authorities".

While the New Russians are definitely not nomadic - they have a tribal affinity for house building and buying - they can often be found far from their native environs.

"In elegant Swiss watch shops in Geneva, you dare not say a word in Russian these days because all the sales clerks will throw themselves at you," Sergei Karaganov, a businessman, academic and presidential adviser, explains.

Apart from the Russian language, which, in contrast with previous Russian elites, is the vernacular of the New Russians, they are distinguished by a set of tribal markings. Chief among them is style of transport. The Mercedes 800, preferably armoured and with tinted windows, is practically a badge of membership in the Russian establishment. The newer the car, the better. (Less well-beeled compatriots joke that when his ashtray fills up a New Russian buys another Mercedes.)

But for those at the top of the pecking order, a mere Mercedes is not enough. Vladimir, a Russian insurance tycoon, also owns a Range Rover (armoured) and a Rolls-Royce (ordinary). On holiday in Switzerland this winter, he will pick up what is looking to be the New Russian chariot of the future - a Hummer, a 6,400 lb mammoth originally designed for the off-road activities of the US Army. This beast, Vladimir blandly comments, "is

quite convenient for Russia, our roads are so dreadful".

Yet, Vladimir says, the true sign of a New Russian is rather more subtle than several tonnes of steel. And with that, he brandishes a modest laminated card, a bit bigger than a credit card.

This is a "Special Pass", issued by the Ministry of the Interior, which endows the bearer with immunity from the uniformed police officers. Vladimir's "Special Pass" makes him almost above the law. The thin card warns beat cops that they may not even examine this magical document, bearing the legend "This is Not Subject to Verification".

Vladimir admits that the "Special Pass", and the liberation from traffic laws which it grants, are helpful in negotiating the congested roads of the Russian capital. (His pals at the Ministry of the Interior have granted him the additional convenience of blue flashing lights and a police siren.) But Vladimir claims his pass has a more serious purpose: protection from one of Moscow's latest vogues in assassination, the use of assassins (in Russian, *killers*) kitted out as policemen.

The "Special Pass" is thus an apt emblem of both the New Russians and the new Russia. Like the medieval princes of Muscovy, the New Russians live in a land in which state power has been decisively weakened.

To prosper, they have learned to privatise their feeble government, using money or influence to win

official immunity from the law. But this survival tactic has one drawback - it has left them vulnerable to agents of the state privatised by their rivals.

This liberation from societal constraints extends to personal life as well. The New Russians are an almost exclusively male tribe, but they do take consorts, both wives and mistresses, from the weaker sex. Informal polygamy is the preferred style of mating.

The culture of the New Russians has shown itself to be dominant in encounters with outsiders. Coincidentally with the appearance of the New Russians have been incursions into Russia by a related western tribe, the Wall Street investment bankers.

Although convinced of their own cultural superiority, in practice the Wall Streeters have adopted most of the tribal behaviours of the New Russians. The New Russian mating habits have proven particularly appealing to the visitors, but many Wall Streeters have also smoothly adapted to the ferocious hunting practices and collection of extravagant, fetish objects of the indigenous people.

Ironically, the emergence of what may become a western offshoot (*homo novorussicus americanus*) comes at a time when the original New Russian tribe is beginning to disperse.

Some of the pioneering New Russians, who shocked their dingy socialist homeland when they first appeared in 1991, have died in tribal battles. Others have already plucked away their overnight fortunes.

But the smartest are trying to transform their windfalls into enduring business empires and have sent their children to the best private schools of the US and UK.

This splinter group is betting that within a generation or two the excesses of the New Russians will have faded into legend. The real power, they hope, will rest with Russia's new aristocracy, a fledgling tribe they are trying to found.



Fashion statement: showing the latest face of Moscow

This is the first in a series about business tribes.

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## FINANCIAL TIMES

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Tuesday December 23 1997

## Latin America deserves luck

With much of Asia in financial crisis, the economies of Latin America are concluding their most successful year in decades. Growth has been close to 5.5 per cent this year and annual inflation has fallen to 11 per cent.

This strong performance has been led by Mexico and Argentina, two countries embroiled in a deep financial crisis only three years ago. Though both economies will slow down in 1998, growth in Mexico has reached 7 per cent this year, while the Argentine economy has expanded by close to 8 per cent.

Both economies have certainly been helped by a benign international financial environment, but it is also clear that the benefits of more than a decade of economic reform in Latin America are at long last having an effect. Given a reasonable world economic and financial climate, this order of economic performance can be sustained for some time.

Unfortunately, the global economic picture has darkened considerably over the last six months as Asia's financial crisis has gathered new victims. A financial disaster in Asia would lead to further retrenchment by global investors, which would reduce the volume of capital flowing to Latin America and damage its growth prospects. Growth already seems likely to slow. Brazil, the largest economy and one of the last in the region to begin economic reform efforts, may not expand at all next year. In the worst case, its economic vulnerabilities could lead it to succumb to a financial crisis of its own, the fallout from which would ripple worryingly around the region.

### Financial crisis

But this is not inevitable. Unlike their counterparts in Asia, Latin American governments are hardened to financial crisis. As President Ernesto Zedillo of Mexico has explained, if international financial markets overreact, then policymakers must overreact in response.

The Brazilian austerity package - which answered the late

October turmoil in international markets - has amply demonstrated that Latin American governments have learned this tough lesson.

Of course, there are no grounds for complacency. The economic reform process must continue and not only in Brazil, where the government must move decisively to place its budget on a sustainable footing.

### Foreign savings

Latin America is nervous about world financial markets because it still depends excessively on foreign savings to generate satisfactory levels of investment. Putting in place the conditions for increased domestic savings remains a priority. Governments must also continue to work on improving the resilience of the region's financial systems.

Rigid labour market practices continue to keep people out of work, and condemn millions to an existence out of the informal economy. Longer term, increases in the region's standard of living will only be sustainable if weak education systems are overhauled.

Latin America has endured bad economic management for most of the 20th century, but it has suffered bad luck too.

Governments responded after second world war to the obvious threat to their countries from the global business cycle by closing their economies to the outside world. The results seemed good for growth initially, but in fact the region missed out on an unprecedented five decades of expansion in international trade.

As the century closes, most of the region's economies are at last in the hands of competent managers. They are in better fiscal balance and are more open to the forces of international competition than they have been in half a century.

Now the region deserves some luck: that Asia's financial crisis does not - by triggering a panic flight to quality in the international financial markets - fatally disrupt what appears at last to be a promising economic trajectory.

## Bonuses and safety nets

In the City of London the season of goodwill is not, it seems, as bonhomous as it should be. Yes, the bonuses are high; some outside the City would even say obscene. Yet to many insiders the taste of champagne is soured by the threat of job losses, as British clearing banks rationalise their operations and foreign banks cherry pick the remains. The Square Mile, it is argued, is no longer a risk-free zone for investment bankers. Labour market flexibility rules, not OK.

Even so, the assumptions about risk need to be put in context. There are not many sectors of the global economy where imprudent lending is rewarded by the prompt appearance of the International Monetary Fund in the guise of Santa Claus. The presents in the IMF's sack bear the stamp "moral hazard". By saving gung-ho bankers from the consequences of their folly, the IMF's Asian rescue - however justified in preventing the spread of panic - risks sowing the seeds of yet more folly while protecting jobs in the financial community.

Nor is it as if the biggest commercial banks run the risk of bankruptcy. They are regarded by central bankers as too big to fail. The mystery is why governments continue to allow banks to punt on their own account in global markets knowing that if it all goes wrong the liability falls on the taxpayer.

### Welfare system

Consider, too, the respective claims of the retail bankers to feel more insecure than their colleagues in the wholesale markets. Martin Taylor, chief executive of Barclays, has remarked that he runs a large retail bank where the business is moving into cyberspace. Yet it has difficulty taking 100,000 people with it. In his UK banking business job levels are around a third lower than seven years ago. The people who have failed to make it to cyberspace, incidentally, were once cocooned in a corporate welfare system that had more in common with the civil service than commerce.

It is not just in the financial sector that the perceptions of risk and reward are distorted. Take the British farming community, where the universal assumption is that governments are morally obliged to protect the farmer from the financial consequences of any crisis. If you sold a dud pension in Britain you are fined, named and shamed. If you sold potentially lethal BSE-infected beef you are given a £150m aid package for a single year and your complaints can still be heard on a clear day in Calais.

### Nasty stuff

True, the comparison is invidious. While farmers knew they were feeding their cattle with pretty nasty stuff, they did not know it could end up having potentially lethal consequences for humans. The point is rather that some farmers still do not recognise the extraordinarily privileged nature of their industry. Their political clout is disproportionate to their numbers.

Compare and contrast the plight of anyone who ran a manufacturing business in Britain over the past 20 years. When confronted with the longest recession since the war in the early 1980s they were told by the industry secretary, the late Keith Joseph, that the trouble with the British economy was that there were not enough bankruptcies. If they failed to go bust then, they won a splendid second prize: the chance to go bust 10 years later in the deepest recession since the war.

What of perceptions of risk and reward in boardrooms generally? As pay rises inexorably in the English-speaking economies the striking outcome of academic research is that there is no correlation between pay and performance. Since public concern over "fat cat" pay tends to wax and wane with the business cycle, the danger is that the next rise in unemployment will coincide with big headline pay increases and incentive scheme payouts. Never forget the unseasonal lesson of Labour's windfall tax bonuses can be a removable feast.

Such is the gloom pervading most of Asia these days that even that ultimate saving kept under the mattress - is no longer considered safe enough. Customs officials in Bangkok airport were told last week to watch for people trying to smuggle the yellow metal out to safer havens such as Singapore.

It is a sad end to the most difficult year in decades for Asia, made more depressing by the widespread view that the crisis that developed the region following Thailand's devaluation on July 2 has a long way to run before things start to improve.

Japan's reflationary package last week and South Korea's \$57bn (£34.5bn) International Monetary Fund rescue arrangement have manifested failed to calm things down. Yesterday Japan's stock market fell another 3.4 per cent. Indonesia's rupiah has plunged this month on fears about President Suharto's health.

But does the seemingly endless spate of bad news mean the "Asian miracle" is over? Like the IMF which has revised downwards its expectations over the coming year, economists who initially thought the region's problems were for the most part cyclical, are having to reconsider. The crisis might, after all, be structural.

The Asian crisis has affected different groups of countries in very different ways. Two groups have been comparatively unscathed. The first consists of the huge, relatively closed economies of India and China. They are closed in the sense that companies have only restricted access to international capital markets, not closed to world trade. There, government intervention in the economy is widespread.

The second group is at the opposite extreme: small, extremely open countries, in which companies are free to borrow abroad and where the government plays only a small role in the economy. Taiwan, Singapore and Hong Kong. Though affected, they have not suffered to the same extent as a third group: Thailand, Indonesia, South Korea and Malaysia.

This group combines features of the other two. Companies are free to borrow abroad, as in group two, but the government retains a considerable influence on the economy, as in group one. It is this structure that many economists think is to blame for the Asian crisis.

So, while many believe that Asian growth rates could recover eventually, most now say this depends crucially on governments' ability to impose structural economic change that could in some places have far-reaching political consequences. And almost all believe next year will be one of excruciating economic pain.

"There's a great deal of trouble to come," says Neil Saker of SocGen-Crosby in Singapore. "I'm expecting some kind of cataclysm in the first quarter, possibly a debt default in Indonesia that would trigger a more general collapse and concerted intervention by the industrial world."

Mr Saker is at the pessimistic end of the spectrum. But other economists also warn of a collapse in growth next year and a rising tide of corporate problems.

Americans may be excused a spot of gloating. For years, Asia has been held up as a model of how successful economies should be organised. The US, they were told, was doomed to the slow lane because it didn't save enough, it didn't export enough, and it was much too focused on short term results at the expense of long term performance.

Asian companies were financed by investors who were prepared to take the long view. Their US rivals had to deliver the goods on a quarterly basis, or risk dismemberment.

Things look different today. The US economy has been gathering strength for six years or more, and is still in robust health. The corporate sector has a whole string of comparative advantages in the global market place: a competitive cost base, leadership in information technology, powerful brands, economies of scale, the hacking of deep and liquid financial markets - the list goes on and on.

And Asia? Its economies appear to be melting away by the day. Big companies that were recently storming their way into western markets are now struggling for survival. The words "shareholder value" are starting to be heard - albeit falteringly - in Tokyo and Seoul.

So much for all those smart economists who predicted the opposite: a lot of them have egg

97 It was the year when... the Asian miracle went wrong

# Needed: another miracle

Peter Montagnon questions the ability of Asia's tigers to undertake the reforms necessary to rebuild their economies



At the start of this year the average private sector forecast for South Korean growth in 1998 was 6.9 per cent. Now the expectation has shrunk to 1.8 per cent, according to Consensus Economics which tracks the research output of leading banks and brokers.

For Thailand the outlook is even bleaker, a forecast contraction of 1.3 per cent compared with an original projection of growth at 7.1 per cent. Expectations for Malaysian growth have slumped to 3.9 per cent from 8.3 per cent, for Indonesia to 3 per cent from 7.5 per cent. And for Japan, the consensus expectation has halved from 2.3 per cent to 1.1 per cent.

At one level the crisis has played itself out, says Mr Quah Hong Chay, regional economist at Merrill Lynch in Hong Kong. Because export prices have fallen so far already, there is not much more to be gained on the trade side from yet greater currency

depreciation. Indeed, that would make matters worse by intensifying the liquidity squeeze that is depriving exporters of working capital.

So, as Ma Guonan of Salomon Smith Barney in Hong Kong, points out, countries are facing both structural and liquidity problems. "You must solve the liquidity problem first, before you solve the structural problem. Otherwise the whole thing will melt down."

At its most pernicious, the crisis has put countries such as Indonesia and Thailand into a vicious circle starting at the point where companies scramble to buy dollars to repay their debts in the wake of currency devaluation.

Their effort to meet debt payments with revenues in falling domestic currency weakens both their balance sheet and the credit standing of domestic banks that lend to them. Weakness in the local banking system of affected

countries then prompts capital flight which pushes the currency down again.

That prompts companies to buy yet more dollars to cover their debts. So the process continues until even sound companies become caught up in the threat of bankruptcy and default.

In an attempt to ease these problems, three countries - Indonesia, Thailand and South Korea - have formally called in the IMF. So far, however, the IMF programmes have failed to inspire much confidence.

Part of the reason, according to many economists, is that they have been too harsh for countries already suffering from a contraction. Part also, undoubtedly, reflects fear that more shocks may be on the way, especially from political developments.

South Korea's presidential election has already resulted in victory for the opposition leader who was originally critical of the IMF programme. Some previ-

ously staunch supporters are deserting President Suharto in Indonesia, and the Philippines faces an uncertain presidential election next year.

Though China has been less affected than these countries so far, worries are growing about the weakness of its domestic demand. "There's got to be a very strong reflationary action next year," says Chen Zhao of the China Analyst newsletter in Montreal. "Demand is decelerating very rapidly, and all growth is being generated by the external sector."

China is likely both to ease credit further, and accelerate some infrastructure projects. Mr Chen also believes the Chinese authorities will have to allow the yuan to depreciate next year, despite repeated official pledges not to devalue.

The big question is whether this will prompt another burst of market jitters that will knock the Hong Kong dollar off its peg. Mr Chen says that need not be the case. Reflation in China could be quite bullish for Hong Kong and boost its own flagging economy.

Other economists are not so sanguine. "Pressures on the peg in the first six months are going to be enormous," says Ian MacFarlane, regional strategist at Paribas Asia Equity.

The underlying concern across much of Asia remains the feeling that governments have done too little to tackle liquidity problems. Most economists agree that some form of long term debt rescheduling, reminiscent of Latin America in the 1980s, will be needed.

"My gut feeling is that this will end with some rescheduling," says Mr MacFarlane. As soon as you get that, the markets will jump."

Yet there would remain the problems of reviving demand and of ensuring that governments in Asia make structural changes to their economies. So far China and Japan have failed to provide any locomotive stimulus, leaving most Asian economies dependent on exports to the US, risking a protectionist backlash there.

Reflation in Japan is vitally important, says Mr Chen. "If Japan sinks again and the yen falls to 150 [to the dollar; it is now 130], then it'll be harder for Asia to recover."

Doubts also remain about the region's determination to undertake structural reform.

Around the region, the prescription remains broadly the same: banking systems and supervision must be overhauled to prevent lending excess; capital markets must be developed; governments must eschew patronage and cronyism and allow the markets greater influence over business decisions.

For many countries that means wrenching change. It would remove the levers of control from some of the more authoritarian governments. Just as the Latin American debt crisis of the 1980s split the end for several of that region's military dictators, this could usher in a more democratic age if they don't reform. The financial markets will punish them like crazy," says Mr Chen.

This is the question on which the future of the Asian miracle rests. "If they fluff these decisions, the miracle is over," says Mr Ma. "Without some structural change to the Asian model, it is difficult to move forward."

not about macroeconomic policy. Take South Korea as an example. Public finances are in good shape, the trade flows are under control, and savings rates are high. The problem lies in the big companies and banks, a good number of which are close to bust as makes no difference.

Countries such as Korea, Japan, Indonesia and Thailand have hit trouble because their banks have been badly supervised, the financial institutions have been allowed to get away with murder, and not enough light has been shed on the workings of crony capitalism.

By contrast the American financial system is transparent and open, and the banks are kept under close scrutiny. What you see, by and large, is what you get.

Corporate governance also makes a difference. Independent, informed and argumentative boards of directors are not as common as they might be in America. In Asia, they appear not to exist at all. The tiger conglomerates, riddled with conflicts of interest, interlocking shareholdings, and opaque relationships, are now paying the price.

So let's hear it for America's regulators. They are an obscure and generally unloved group of people. But it turns out that the free market won't work well without them.

## Uncle Sam sees off Asia's paper tigers

Richard Lambert says the crisis in the east has highlighted benefits built into the US economy

on their face, and serve them right.

It was only a few years ago that writers such as Lester Thurow were turning out best-sellers about the case for an American industrial policy and a heart transplant for US capitalism. The US, Thurow wrote in 1992, should encourage the formation of big business groupings like those that had proved so successful in Japan and Germany.

Unlike the US, "they are countries noted for their careful organisation of teams - teams that involve workers and managers, teams that involve suppliers and customers, teams that involve government and business."

But today it seems that Wall Street has won the battle. Companies need the least of the market place to keep them on their toes. Patient capital used to be thought of as a good thing, because it meant business could invest in the intellectual capital of its products and its people, and develop products and brands over time into world leadership.

Now it turns out that Asian banks are - at best - much less efficient at allocating capital than American shareholders. At worst, they are incompetent, venal, and corrupt.

As for any idea of government intervention - well, as economist Paul Craig Roberts writes in *BusinessWeek*, "industrial policy replaces the impartial market

with crony capitalism, in which cosy relationships to government determine financing... the result is corruption in politics as well as capital markets".

So hubris stalks the land.

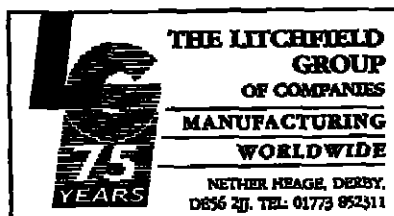
But some words of caution are in order. The watchful eyes of Wall Street did not prevent the US auto industry from almost driving itself into the ground in the early 1980s, or the savings and loans disaster at the end of that decade. And while it's true that the US economy is in great shape, it's far from a perfect model. Low savings and high borrowings are especially bothersome. Social problems will multiply unless the skills of the American workforce can be improved and broadened.

A business sector that is built in good measure on the stock market is bound to look good after one of the longest bull runs in history. But the trees, as someone said, do not grow to the skies. Sooner or later, Wall Street is going to turn down - and that will be the testing moment.

No, the real lesson from Asia is

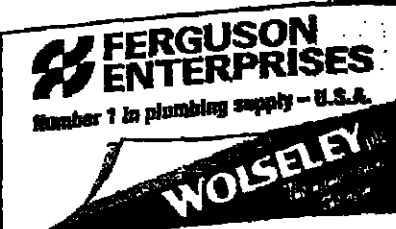
The tiger conglomerates, riddled with conflicts of interest and interlocking shareholdings are now paying the price





# FINANCIAL TIMES

Tuesday December 23 1997



## Blow to reform team as Nemtsov loses Gazprom

By Chrystia Freeland  
in Moscow

Russia's economic reformers suffered a severe blow over the weekend as Boris Nemtsov, first deputy prime minister, lost political authority over Gazprom, the country's largest company.

Mr Nemtsov is believed to be seeking a meeting later this week with Boris Yeltsin, the ailing Russian president, to press for the restoration of his most important portfolio. The attack against Mr Nemtsov follows a week in which Anatoly Chubais, Russia's other first deputy prime minister, also endured serious political setbacks. The double blow suggests the reform team is losing power in the cabinet to Victor Chernomyrdin, Russia's increasingly influential prime minister. Mr Nemtsov's

power over Gazprom, the natural gas group, he set out to reform, has been eroded in two ways.

First, Mr Nemtsov and two allies have been ousted from the government board he established last spring to oversee Gazprom. Mr Nemtsov had been chairman of the board, a post he had hoped to use to bring the natural monopoly back under state control and to rein in the excesses of its powerful managers.

Second, over the weekend, Sergei Kiriyenko, the minister of fuel and energy and Mr Nemtsov's replacement as head of the government supervisory board, signed a trust agreement with Rem Vyakhirev, Gazprom's chairman.

Since he joined the cabinet in the spring, Mr Nemtsov's biggest crusade has been to

renegotiate the terms of the Gazprom management contract. The contract signed over the weekend reappoints Mr Vyakhirev as manager of the state's 35 per cent stake in the company.

The new agreement deprives Gazprom management of some of the biggest perks which sparked complaints from Mr Nemtsov when he joined the cabinet. The most significant was the management's lucrative right to buy out 30 per cent of the company from the state at par value.

However, the fact that Mr Nemtsov was cut out from the trust agreement at the last minute is a significant personal loss of face. His allies also fear that the details of the agreement, which have not yet been made public, may offer excessive salaries to the company's managers.

## Formula 1 TV deal runs into Brussels barrier

By Emma Tucker in Brussels  
and John Griffiths in London

The world governing body of motor sport and the European Commission were heading for confrontation last night after Brussels warned that the exclusive broadcasting rights granted to promoter Bernie Ecclestone might breach EU competition law.

The commission said it had "serious doubts" about the agreement between the Fédération Internationale de l'Automobile and Mr Ecclestone's Formula One Holdings and demanded a response within three weeks.

Its action may provoke fresh threats that Formula One racing will leave itself outside the European Union if no accord can be reached. It may also obstruct Mr Ecclestone's planned flotation of his Formula One Holdings company, to which the rights are formally entrusted.

The commission's stance was set out in a letter delivered to Max Mosley, FIA president, on Friday. The letter also said the competition authorities believed Mr Ecclestone's other principal role in motor sport, as vice-president of the FIA in charge of commercial activities, was "clearly a conflict of interest".

It said the FIA carried out a self-regulatory role for motor sport that gave it power over associated money-making activities. The association was also able to control market entry or access.

Mr Mosley said last night he had already replied to the commission, asking for clarification of what he described as "fundamental considerations" raised by Karen Mier, the competition commissioner. He would not elaborate, but people close to the FIA in Brussels and London said the Paris-headquartered body was preparing for a long-drawn-out fight, using appeal processes.

The commission's chief concern centres on a series of agreements that FOH has with television companies worldwide to broadcast grand prix racing. It believes that clauses in the agreements restrict competition and break EU anti-trust rules.

The agreements, the chief source of income for FOH, are also seen as essential for the flotation, in which the FIA and Formula One teams may have 10 per cent stakes.

The flotation is expected next year. Estimates up to \$30m have been placed on the company's value. Most stems from broadcasting rights, which FOH holds for the remaining 14 years of a 25-year contract. The commission sees the long contract as potentially anti-competitive.

## THE LEX COLUMN

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## Japan banks under threat as stocks fall

Continued from Page 1

Japan's attempts to tackle its long-running bad debt problem, senior officials at the Ministry of Finance said yesterday. "We are very much concerned that this will slow the pace of write-offs," said one.

The comment came as the finance ministry announced that these bad debts totalled ¥28,000bn at the end of September, slightly higher than in March.

But many analysts believe the real total is much larger, because Japanese accounting standards are weaker than those in the US. The ministry yesterday called on the banks to use US standards, which, if observed, would raise the total by about 30 per cent.

The ruling Liberal Democratic party indicated it might announce measures to tackle the crisis this week. These could include a move to back-track from earlier plans to introduce tighter regulatory standards for banks next year as part of Big Bang financial reforms.

LDP politicians are also considering raising the amount of funds available for supporting the financial sector from the ¥10,000bn announced last week.

## George warns over bank job wrangling

By Robert Chote in London

Wrangling over the presidency of the European Central Bank threatens to be the biggest problem in the run-up to the launch of Europe's single currency, according to the governor of the Bank of England.

In an interview with the Financial Times, Eddie George predicted that agreeing on a president and members of the ECB's executive board would be more difficult than deciding which countries should join and at what exchange rates.

"People issues are less susceptible to objective kinds of solutions," he said. The UK government would try to be a catalyst for decision-making in its presidency of the European Union during the first half of next year, but there was a limit to what they could do.

The governor urged European governments to focus on the ECB appointments as soon as possible. "There is a tendency to say we can't discuss that until we know which countries are joining, but the thing has to be up and running by July 1."

Mr George dismissed the idea that the candidacy of Wim Duisenberg, the Dutch front runner, had been scuppered by

France's insistence on proposing its own candidate for ECB president.

Mr George said there had been "an understanding" among most European central bankers and finance ministers that Mr Duisenberg would move from the presidency of the European Monetary Institute to the ECB. But the French felt they needed to put down a marker, which Mr George said was "fine so long as they get on with it".

The governor repeated his warning that the politics of monetary union were running ahead of the economics and he described the UK government's decision to wait for further economic convergence was the best position to take. "We would have been an uncomfortable companion in the rowing boat."

On the domestic economy, the governor said it was not clear yet how far the financial crisis in Asia would depress UK inflation.

But he predicted that there might be further downgrades of world growth forecasts, following the recent revisions by the International Monetary Fund and Organisation for Economic Co-operation and Development.

Quitting governor, Page 12

## Mink and diamonds lose their allure

Continued from Page 1

overall biggest consumer of raw paws, taking 22 per cent of mink and 30 per cent of fox.

Diamond sales have also been savaged, according to figures published yesterday by De Beers, the South African group. Demand for polished

diamonds in south-east Asia, which in 1996 comprised 17 per cent of the global market, has virtually dried up. Retail diamond jewellery sales in Japan - with 25 per cent of the global total, Japan is the second largest market after the US - are down 20 per cent - due to lack of consumer confidence and

the weakness of the yen. De Beers' London-based Central Selling Organisation reported in August record sales of \$2.88bn for the first six months. Then, second half sales fell by 16 per cent to \$1.76bn. This left the year total at \$4.64bn compared with the record \$4.834bn in 1996.

### FT WEATHER GUIDE

#### Europe today

Scandinavia will be cold, with rain at times along the western coast of Norway and some snow flurries inland. The Low Countries, Germany, Austria and Switzerland will be cold and cloudy with patchy rain, but many parts will stay dry. Southern France will have heavy rain. North-western France will also be wet, but most other districts will be dry and rather cloudy. The Iberian peninsula will be dry with some decent spells of sunshine, but the rest of the Mediterranean will be showery. Eastern Europe will be cold with snow.

#### Five-day forecast

Eastern Europe and Scandinavia will remain cold with further snow in many parts. Western Europe will be wet and windy, but it will turn colder and showery towards the end of the week. Showers in the Mediterranean will gradually die out. The Iberian peninsula will turn unsettled later in the week.

#### TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	30	24	Madrid	12	8	London	10	7
Algiers	20	15	Paris	10	7	Amsterdam	10	7
Ankara	10	5	Rome	15	10	Berlin	10	7
Bombay	30	24	Stockholm	5	2	Brussels	10	7
Buenos Aires	20	15	Vienna	10	7	Cairo	25	20
Calcutta	30	24	Zurich	10	7	Caracas	25	20
Chennai	30	24	Geneva	10	7			
Colombo	30	24	Lisbon	15	10			
Dhaka	30	24	Moscow	5	2			
Delhi	30	24	Nairobi	25	20			
Dubai	30	24	San Francisco	15	10			
Hong Kong	25	20	Singapore	30	24			
Kuala Lumpur	30	24	Taipei	25	20			
Manila	30	24	Tokyo	15	10			
Mexico City	25	20	Wellington	15	10			
Mumbai	30	24	Winnipeg	5	2			
Perth	25	20	Zurich	10	7			
Rangoon	30	24						
Seoul	10	5						
Singapore	30	24						
Taipei	25	20						
Tokyo	15	10						
Wellington	15	10						
Winnipeg	5	2						
Zurich	10	7						

No global airline has a younger fleet.

### Lufthansa

**NOTICE OF REDEMPTION**  
To The Holders Of  
**IIT Promedia CVA**  
DM 575,000,000  
9 1/4% Senior Subordinated Notes Due 2007  
CUSIP No. 45068aaa9\*  
Common Code 8062757\*  
ISIN BE0116239337\*  
German Security Code-WKN No. 195193\*  
Redemption Date: January 8, 1998

NOTICE IS HEREBY GIVEN to the holders of the 9 1/4% Senior Subordinated Notes due 2007 (the "Notes") of IIT Promedia CVA (the "Company") that, pursuant to Section 1109 of the Indenture dated as of September 15, 1997 (the "Indenture") between the Company and Citibank, N.A., as Trustee and pursuant to paragraph 4 of page 3 of the Global Note, the Company has called for redemption on January 8, 1998 (the "Redemption Date"), all of its outstanding principal amount of Notes at a Redemption Price of 100% of the principal amount thereof plus accrued interest to the Redemption Date plus the Applicable Special Redemption Premium (the "Redemption Price").

"Applicable Special Redemption Premium" means the greater of (i) 10% of the principal amount of such Note and (ii) the excess of (A) the present value of all payments to maturity, computed using a discount rate equal to the average yield to maturity of the 6% Bund maturing July 4, 2007, as quoted (on a semi-annual basis) by Goldman, Sachs & Co. and Chase Securities Inc. on the close of business two days prior to the Redemption Date, plus 3.15% over (B) the then outstanding principal amount of such Note.

The Redemption Price of the Notes will become due and payable on the Redemption Date, and interest thereon shall cease to accrue from and after the Redemption Date. This Notice of Redemption is conditioned upon the deposit with The Chase Manhattan Bank (Brussels Branch), as Paying Agent (the "Paying Agent"), of sufficient redemption moneys prior to the Redemption Date. Payment of the Redemption Price of the Notes will be made by the Company in Deutsche Mark through the Paying Agent to Euroclear or Cedel in accordance with the rules governing the X/N clearing system operated by the Belgian National Bank.

December 23, 1997

"No representation is made as to the correctness of the CUSIP, Common Code, ISIN or German Security Code numbers cited as printed on the Notes or as contained in this Notice of Redemption."





## COMPANIES AND FINANCE: INTERNATIONAL

## AIG buys American Bankers Insurance

By John Authers  
in New York

American International Group, the US-based multinational insurer, yesterday announced it was buying American Bankers Insurance, of Miami, in a deal worth \$2.2bn. The acquisition will allow AIG to distribute credit insurance in developing economies.

It is the largest deal in nominal terms ever completed by AIG, which has become the biggest US insurer mostly through

organic growth and acquisitions outside the US.

The deal is based on growing revenues, rather than cutting costs, and both sides expect it to enhance AIG's earnings next year.

Maurice Greenberg, AIG chief executive said: "Our global franchise will open opportunities for them, while we can market many of our consumer products through their distribution system."

Under the deal, AIG will acquire the outstanding shares of American Bankers.

This will be at \$47 each, with the exchange ratio calculated on AIG's average closing price in the 10 trading days before the deal closes, which is expected to happen early next year.

American Bankers specialises in credit insurance for consumers, and offers most of its products through financial institutions in the US such as credit card issuers, banks and retailers. This type of business is strongly developed in the US, but still comparatively weak in the rest of the world.

The company will retain a separate structure, operating as an AIG subsidiary under its present management.

Mr Greenberg described credit insurance as "an under-developed product in most of the world outside the US," and said AIG would attempt to expand the market, particularly in Asia and Latin America where it has a strong presence in other business.

He said he would not rule out an acquisition which diluted earnings for the future, but stressed the deal

was not about increasing scale. He said: "Size by itself would never appeal to us. It has to make economic and financial sense."

US property and casualty insurance premiums have fallen to grow by more than the rate of inflation for the past 10 years, forcing the largest insurers to look to foreign markets for revenue growth. Many are also looking to mergers as a means to cut costs.

Ken Zuckerman, analyst at Moody's, the ratings agency, said the transaction made

strategic sense for both companies. "AIG will essentially become the market leader in the credit insurance and warranty businesses. It also allows American Bankers to leverage AIG's global network, and get access to their higher ratings. In an environment of soft property-casualty and limited US growth opportunities, consolidation makes sense."

Wall Street welcomed the acquisition. By mid-session, AIG's shares had gained 4% at \$105.4, while American Bankers was up 1% at \$46.7.

## BHF-Bank sells 50% stake in Charterhouse Aspirations lost in France

By Andrew Fisher  
in Frankfurt and Andrew Jack in Paris

BHF-Bank, the medium-sized German bank, is to sell its 50 per cent stake in Charterhouse, the UK merchant bank, to Crédit Commercial de France for about \$120m (\$192m).

The sale is part of the German group's strategy of focusing on its domestic advisory business.

BHF and CCF each bought 45 per cent of Charterhouse from Royal Bank of Scotland four years ago, raising their holdings to 50 per cent each last year. Charterhouse, which welcomed the deal, earned net profits of \$27m in 1996, with a higher result expected this year.

Charles-Henri Filippi, CCF's executive vice-president, said the acquisition would allow his group to enhance activities across Europe. Charterhouse will keep its name, and its private equity arm - which scarcely exists at CCF - will remain separately managed. But there will be greater co-operation between CCF and Charterhouse over

mergers and acquisitions, equity markets, and structured finance.

The deal reflects the changes taking place in European investment banking, as banks jostle for position ahead of the single currency and in the face of tougher global competition. The German bank is striving to improve profitability by building its activities in corporate advice and financing, private banking and asset management, and trading.

Ernst Michel Kruse, chairman, has said BHF wants to achieve a pre-tax return on equity of up to 25 per cent in the next three years, against the current 12 per cent. BHF intends to build its corporate finance business with Mittelstand (medium-sized) companies, helped by its branches in London, New York and Singapore.

However, it will still co-operate with CCF - both banks own 2 per cent of each other's share capital - in international transactions such as trade finance, correspondent banking and operations in parts of the developing world. BHF has been the subject



Ernst Michel Kruse: will rebuild corporate finance

of takeover speculation, but this has faded since Mr Kruse arrived last March. His efforts to improve the bank's profitability are backed by Allianz, the German insurer, and DG Bank, two leading shareholders.

CCF is also buying BHF's 15 per cent stake in Equinox Group Holdings, which specialises in Asian equity investments and corporate finance. CCF already holds 15 per cent of Equinox.

By Clay Harris,  
Banking Correspondent

Charterhouse yesterday lost its distinction as an aspirant towards creating a three-centred European investment bank. Now, it faces a more conventional future as the wholly-owned subsidiary of a French bank, a status without much novelty after a French bank, a status without much novelty after a French bank, a status without much novelty after a French bank.

Change of ownership, however, is nothing new for Charterhouse, which traces its name to 1925 and its lineage to 1880. The former Charterhouse Japhet was a member of the Accepting Houses Committee, once the City's inner circle. It went through a short phase as Charterhouse J Rothschild before Royal Bank of Scotland bought it in 1985 in the run-up to London's "Big Bang".

In 1993, Royal Bank refigured the retreat from investment banking by English clearing banks, by selling 90 per cent of Charterhouse to CCF and BHF-Bank. It sold its remaining stake last year. The group has three parts

- Charterhouse Bank management buy-out specialist Charterhouse Development Capital, which led the \$565m (\$832m) Porterbrook rail leasing deal; and institutional stockbroker Charterhouse Tilney Securities. The private client business was bought by its management in 1993 and operates as Tilney & Co.

The investment bank has changed its focus almost as often as owners, sometimes shooting for mega-deals, sometimes for small ones, before settling on its current forte for the middle range between \$50m and \$400m. This specialisation by size takes precedence over focus on specific sectors.

It achieved a smooth management transition from Victor Blank, long-time chairman, to Michael Hefner, former British Telecom communications managing director. It has gone 14 months without a head of corporate finance, with no apparent damage. Corporate finance has been run by a three-member

committee composed of Paul Balnes, Pauline Embury and Andrew Speak. The two French companies will give the Trieste-based insurer more than a 4 per cent market share in France.

Shares in Generali closed in Milan down L188 at L41.78.

## Tyco in \$1.77bn takeover

By William Lewis  
in New York

Tyco International, the highly acquisitive US industrial and service conglomerate, yesterday announced a \$1.77bn takeover of the medical and surgical device division of American Home Products.

The all-cash deal is the latest by Tyco in recent months. This year it acquired ADT, the security group, for \$5.6bn, and Keystone International, a valve and pipe manufacturer, for \$1.2bn.

Tyco said yesterday it had entered into a definitive agreement to buy Sherwood-Davis & Geck, a division of AHP. Completion of the deal is subject to regulatory approval.

Sherwood manufactures medical and surgical devices including needles, syringes and other specialised disposable medical products. About 50 per cent of its \$1bn annual sales come from outside the US.

Tyco said it planned to integrate Sherwood within its disposable and specialty products group, and that the acquisition formed part of its growth strategy in the disposable medical products industry.

"The addition of Sherwood to our disposable medical products group will greatly enhance our competitive position by providing a broader line of products to our customers around the world," said Dennis Kozlowski, Tyco chairman and chief executive.

Tyco has operations in more than 50 countries and annual revenues of more than \$11bn.

## Generali board approves capital increase

The board of Assicurazioni Generali, the Italian insurer yesterday approved a \$4,000bn (\$2.3bn) capital increase to help fund the acquisition of German insurer AMB and two French insurers, agencies report from Milan.

The acquisitions are part of a deal agreed between the Italian insurer and Allianz,

of Germany, to avoid a bid battle between the two for AGF of France.

Generali agreed to abandon its FF55bn (\$9.2bn) hostile bid for the French group in return for control of AMB, a subsidiary of Allianz, and for control of GPA and Proxima, two subsidiaries of Athena.

Athena was bought by

AGF from the Worms group in a FF12bn deal completed last week.

Generali said that, under the terms of the capital increase, shareholders would be entitled to four shares for every 25 held at a price of L28,000 each - or a nominal price of L2,000.

It said shareholders would be asked to approve the

increase at an extraordinary meeting on January 10.

Generali said it expected to spend L3,800bn buying 80 per cent of AMB.

It will make a public tender offer for AMB at DM210 a share - a premium of about 20 per cent over the average price of the last three months.

In a statement after yesterday's meeting, Generali said it also expected to spend L1,500bn on acquiring the French operations.

The two French companies will give the Trieste-based insurer more than a 4 per cent market share in France.

Shares in Generali closed in Milan down L188 at L41.78.

## INTERNATIONAL NEWS DIGEST

## Cisco in \$160m multimedia buy

Cisco Systems, the US manufacturer of networking equipment, is buying LightSpeed, a privately-owned voice and signalling translation technology company, in a paper transaction worth about \$160m. The deal, the latest in its strategy to combine multimedia capabilities into its existing corporate and public networks. Cisco will swap between 2.7m and 3.8m of its shares for the outstanding shares and options in Washington-based LightSpeed. Cisco, whose shares closed on Friday at \$58.4, expects a one-time charge against after-tax earnings of between 11 cents and 15 cents a share as a result of the transaction.

Paul Taylor

## EUROPEAN COMMISSION

## Sita, Terra acquisitions cleared

The European Commission yesterday cleared the acquisition of certain subsidiaries of Browning-Ferris Industries, of the US, by Sita, the French company controlled by the Suez-Lyonnais des Eaux group. Sita and Browning-Ferris Industries specialise in the collection, treatment and commercialisation of domestic industrial and commercial waste. In addition, the commission's competition authorities allowed Terra Industries, of the US, to acquire the nitrogen fertiliser business of Imperial Chemical Industries, of the UK.

Emma Tucker, Brussels

## ACCOUNTANCY

## KPMG partners endorse merger

US partners of KPMG Peat Marwick, the accountancy firm, have overwhelmingly endorsed its proposed merger with Ernst & Young. Those in favour comfortably exceeded the two-thirds minimum required. The two firms are expected today to submit formal merger plans to competition authorities in Brussels. The two companies yesterday denied reports that they were planning to spin off their audit practices in order to win the regulatory go-ahead from the European Commission.

Christopher Adams, Insurance Correspondent

## BANKING

## Rabobank buys NZ finance unit

Rabobank International, the Dutch agricultural co-operative bank, has agreed to pay about FL 120m (\$60m) for Wrightson Farmers Finance, the finance arm of Wrightson, the New Zealand rural services company. The business, which has a balance sheet total of FL 650m, will operate from 28 branches under the name Rabo Wrightson Finance.

Clay Harris, Banking Correspondent

## POLAND

## Warsaw to modify bank sale

The Polish government is set to modify the planned partial sale of the Pekao SA commercial bank and offer up to a further 35 per cent of its equity to strategic investors in the second half of next year. Fifteen per cent of the bank, which controls about 20 per cent of the financial system's assets, will be been floated on the stock exchange next spring. CSFB is advising the government on the sale of the bank, which reported a \$154m net profit for the first 10 months of this year.

Christopher Bobinski, Warsaw

## SINGAPORE

## Fidelity to close office

Fidelity Investments is to close its Singapore office next month and consolidate all Asia ex-Japan operations in Hong Kong, the US fund manager said yesterday. It said the decision was a strategic one, and not associated with the turmoil in Asian markets.

Louise Lucas, Hong Kong

## HORSERACING ORGANISATION OF GREECE

## INVITATION FOR EXPRESSIONS OF INTEREST IN PROVIDING FINANCIAL AND ECONOMIC ADVICE

The HORSERACING ORGANISATION OF GREECE (ODIE) is a Legal Entity under Private Law and is governed by the terms of Law 2414/1996.

ODIE, in cooperation with the General Secretariat of Sports, intends to transfer the racecourse from the Phaleron Delta, where it operates today, to Tatoi, in the Prefecture of Attica. Bearing in mind the preparations for the Olympic Games of 2004, ODIE is planning the construction of a new, up-to-date horseracing and Olympic equestrian centre at Tatoi. The plan for the area of the present Phaleron racecourse is to build on it exhibition centres and sports installations conforming to Olympic standards (where, during the Olympic Games in 2004, wrestling, boxing, volleyball, taekwondo, judo, handball and fencing events can be held). ODIE is also planning the construction of a racecourse in the Community of Kalohorio in the prefecture of Thessaloniki.

In order to implement the above, ODIE is seeking an Advisor (legal entity or group of legal entities) who will investigate, elaborate and evaluate the projects from the viewpoint of a broader economic and administrative framework, in order to submit proposals to ODIE for the following:

1. A study for the transfer of the racecourse from the Phaleron area and its installation at Tatoi.
2. Construction of a new racecourse and Olympic equestrian centre at Tatoi.
3. Modification of the present racecourse area into a venue for exhibition centres and centres for the holding of Olympic events such as wrestling, boxing, volleyball, taekwondo, judo, handball and fencing.
4. Construction of a racecourse in the Community of Kalohorio, Thessaloniki.
5. Ways of financing the above projects and the presentation of alternative proposals, accompanied by a comparison of essential terms.
6. Planning, organisation, support and operation of racecourse betting of all types, both within the racecourse and through agencies.
7. The legal, technical and commercial matters which will arise both from the implementation of the transfer and the construction of the racecourse, the Olympic equestrian centre and modification of the Phaleron premises.

B. The drafting of a strategic and business plan for ODIE.

ODIE invites legal entities or groups of legal entities who provide financial and economic advisory services, who are of international renown and authority, specialised and with previous experience, to express their interest within 30 days from the last publication of the present in either the Greek or foreign press and up to 1:30 pm, at the Phaleron Racecourse, Phaleron Delta. Special experience in financial and economic studies for the planning and development and/or upgrading and/or coordination of equestrian and horseracing installations and organisation of betting systems is desirable and will be taken into account.

Interested parties, together with their expression of interest, must submit:

- A list of the principal financial and economic advisory services they have rendered in the last five (5) years, with reference to their value and the date they were rendered and to whom (public or private bodies).
- A brief memorandum with a summarised description of the measures taken to ensure the quality of their services as well as a description of the means they use for conducting studies and research and, in the event that they intend to use third parties in the execution of the above services, to indicate them and their services.

Every document in the file of an expression of interest must be written in Greek.

## SELECTION PROCEDURE

ODIE will make up a shortlist of selected candidates in which will be included all those who, according to ODIE's judgement, correspond with the requirements of the present invitation.

All those included in the shortlist will be invited to receive more specific information on the projects, after which they will be called upon to submit their final proposals, including the total cost of their services.

It is estimated that the selection of the advisor and the appointment for the project will take place within one month from the date of the announcement of the shortlist of selected candidates.

All those who have expressed their interest to ODIE following this invitation, do not acquire any right, claim or demand arising from the present, against ODIE for any cause or reason whatsoever.

The present was drafted in Greek and translated into English. In any eventuality, however, the Greek text shall prevail.

For a copy of this invitation and for any relevant information, interested parties may apply on working days and during working hours to:

Horsing Organisation of Greece, Phaleron Delta, 176 74 Athens, Greece  
Attention: Mrs. Katerina Spili. Office of the Board of Directors  
Tel: (301) 9417333 Fax: (301) 9431769  
Monday to Friday from 08:30 am to 13:30 hrs (GMT+2)



## BEOGRADSKA BANKA GROUP

We would like to take this opportunity to wish all our customers and friends:

*Merry Christmas & a Peaceful & Prosperous 1998*

BB Group, instead of sending Season Greeting Cards to its business partners, has decided this year to donate the relevant money to Humanitarian Funds.

The Financial Times plans to publish a Survey on

## Business Education

on Monday January 19 1998

For further information please contact:

Marlon Wedderburn or Melanie Miles

Tel: +44 171 873 3234

Fax: +44 171 873 3064

or your usual Financial Times representative

FT Surveys

## RECOMMENDED CASH OFFERS

by BARRING BROTHERS INTERNATIONAL LIMITED

on behalf of FLINT INK (UK) LIMITED

a wholly-owned subsidiary of FLINT INK CORPORATION

for MANDERS P.L.C.

Barring Brothers International Limited ("Barring") announces on behalf of Flint Ink (UK) Limited ("Flint") that, by means of a formal offer document dated 22 December 1997 (the "Offer Document") and by means of this advertisement, Barring is making recommended cash offers (the "Offers") on behalf of the Offeror to acquire all the 1.5m preference shares of 21 each ("Mandates Preference Shares") in Manders P.L.C. ("Mandates") and all the existing issued or unconditionally allotted and fully paid ordinary shares of 25p each ("Mandates Ordinary Shares") in Manders (not already owned by Flint Ink Corporation or its subsidiary undertakings) and any further such shares which may be issued or unconditionally allotted while the Offers remain open for acceptance, subject to the provisions of the Code, by such offer date as the Offeror may decide. Terms defined in the Offer Document have the same meanings as in that document.

The Offers are set out in the following table:

For each Mandates Preference Share	25p in cash
For each Mandates Ordinary Share <td>150p in cash</td>	150p in cash

The full terms and conditions of the Offers are set out in the Offer Document and in the relevant Form of Acceptance. Accepting Mandates Shareholders may only rely upon the Offer Document and relevant Form of Acceptance for all the terms and conditions of the Offers. Copies of the Offer Document and Form of Acceptance are available for collection during 71 Queen Street, London EC4M 3ST, or Barring, 60 London Wall, London EC2M 4STQ.

Acceptance of the Offers should be received by no later than 3.00 pm on 12 January 1998 (or such later date(s) as may be decided) by the Offeror may, subject to the Code, decide.

The Offers are made by means of the Offer Document and are made to all Mandates Shareholders, including those to whom the Offer Document is not being despatched. The Offers are not being made, directly or indirectly, in or out of the mails or by any means or instrumentality (including, without limitation, facsimile transmission, telex, telephone or any other means of electronic communication) or by any facilities of a national securities exchange of the United States, its possessions or territories or any area subject to its jurisdiction or any political subdivision thereof, nor are they being made in Canada, Australia or Japan. Accordingly, copies of the Offer Document, the relevant Form of Acceptance and any other related offering documents and this advertisement are not being, and must not be, sent or delivered to Mandates Shareholders or participants in the Mandates Share Option Scheme with registered addresses in the United States, Canada, Australia or Japan for its securities holding Mandates Shares for persons with addresses in the United States, Canada, Australia or Japan.

Any person (including, without limitation, stock-exchange, securities and trustee) who may have a contractual or legal obligation to forward the Offer Document and its accompanying documents should read the Offer Document before taking any action.

This advertisement is issued on behalf of the Offeror by Barring which is regulated by The Securities and Futures Commission in Hong Kong.

Barring is acting for Flint Ink (UK) Limited and Flint Ink Corporation in connection with the Offer and is not, and will not be, responsible to anyone other than Flint Ink (UK) Limited and Flint Ink Corporation for providing the information contained in this advertisement to the Offeror.

The disclosure of Flint Ink (UK) Limited and Flint Ink Corporation accept responsibility for the information contained in this advertisement and to the best of their knowledge and belief this advertisement is in accordance with the facts and does not contain anything likely to affect the market for the securities.

23 December, 1997

## A NEW LEADER OF RUSSIAN BANKING RATINGS HAS EMERGED!

The commercial bank Diamant, established on 27.01.94, was ranked as 4th in terms of authorized capital volume and 16th by the size of its capital base.

Diamant is a type of "financial supermarket" providing a wide range of financial services to different client groups - private individuals, big corporations, financial institutions, medium and small-sized corporations.

Diamant enjoys the trust of its shareholders who consider their bank as safe and providing growth in their finances. This is exceptionally valuable asset amidst the volatility of the Russian capital market.



## COMPANIES AND FINANCE: INTERNATIONAL

## DBS plans acquisition of Thai Danu Bank

By Ted Bardach in Bangkok and Sheila McNulty in Kuala Lumpur

The Development Bank of Singapore yesterday announced plans to take a 50.3 per cent stake in Thai Danu Bank, Thailand's 12th largest commercial bank, for \$5.56bn (\$114m).

If the deal is cleared, it will be the first time a foreign financial institution has taken a majority stake in a Thai bank since the

country's authorities opened the door to foreign participation.

Thai authorities have set a year-end deadline for Thai banks either to come up with capital-raising plans or be taken over by the government. Several deals - including the takeover of First Bangkok City Bank by Citibank, of the US - are being studied.

The cancellation last week of a deal between ING Bank, of the Netherlands, and Siam City Bank

fuelled worries that not enough buyers were willing to risk taking big stakes in Thai financial institutions.

However, Vickers Ballas, the Singapore brokerage, last week took a 49 per cent stake in Nava Securities, a leading Thai broker, and DBS said yesterday it was keen to expand its business in Thailand through Thai Danu.

"We are confident of Thailand's eventual recovery, long-term

growth prospects and economic strength, notwithstanding the current economic and financial turmoil," said Ng Kee Choe, DBS president.

DBS plans to buy 268m new shares issued by Thai Danu at \$20 each - a premium to last week's closing price of \$15 and the bank's adjusted book value of \$15 after accounting for non-performing loans and write-offs, according to Jardine Fleming.

An additional 32m shares will be placed with other institutional investors in Singapore. DBS, which runs offshore banking operations in Thailand, already owns 3.4 per cent of Thai Danu.

The injection of new capital will raise Thai Danu's equity from \$1.1bn to \$1.7bn. Its capital adequacy ratio will rise to 17 per cent, the strongest in the industry, preparing it for the tighter provisioning requirements to be

introduced by Thailand's central bank from January.

It also puts the bank in a strong position to bid for the performing assets of the country's 56 finance companies that were shut down earlier this month.

Analysts said the purchase was part of a campaign by Singapore banks to expand their business base. DBS was making the move now to take advantage of the weakened bank, said one.

## Bid tussle breaks out over Lukens

By Richard Waters in New York

A rare takeover tussle broke out in the US steel industry yesterday as Allegheny Technology, a metals company based in Pittsburgh, made an unsolicited \$450m offer for Lukens, a producer of stainless steel that has already agreed to be acquired by Bethlehem Steel.

The struggle for control of Lukens reflects the growing pressure on US steel companies to raise their efficiency and cut costs - if necessary by consolidation - against a background of slowing demand and sluggish prices, particularly for stainless products.

Both Allegheny and Bethlehem are already big producers of stainless steel, and each has said a merger with Lukens would yield considerable savings.

In a letter to Lukens' directors, Richard Simmons, chairman of Allegheny, said his company had discussed a merger with Lukens for more than a year and was "surprised and disappointed" by news of last week's agreement with Bethlehem.

Allegheny said it would pay \$28 a share in cash for Lukens, topping the earlier offer. Bethlehem has agreed to pay \$25 a share, 62 per cent in cash and the remainder in stock.

Both companies would also assume Lukens' \$250m of debt.

Lukens' shares rose \$4½ on the news, to \$28½, an expectation of an even higher bid.

Allegheny pointed to the all-cash nature of its bid - at a time when steel companies' shares have been under considerable pressure - as one of the strongest aspects of its offer.

The company added that with an over-funded pension scheme, it was in a good position to help meet Lukens' unfunded pension liabilities.

## JSkyB confirms talks on PerfecTV merger

By Michio Nakamoto in Tokyo

JSkyB, the Japanese satellite broadcasting service owned by News Corporation, Sony, Softbank and Fuji TV, confirmed yesterday it was in merger talks with its competitor PerfecTV.

JSkyB said its shareholders had approached PerfecTV about a merger on equal terms. PerfecTV, which is owned by a number of shareholders led by four large trading companies, had not officially accepted or rejected the offer, it said.

However, a decision is expected within a week to allow for preparations ahead of JSkyB's planned launch in April.

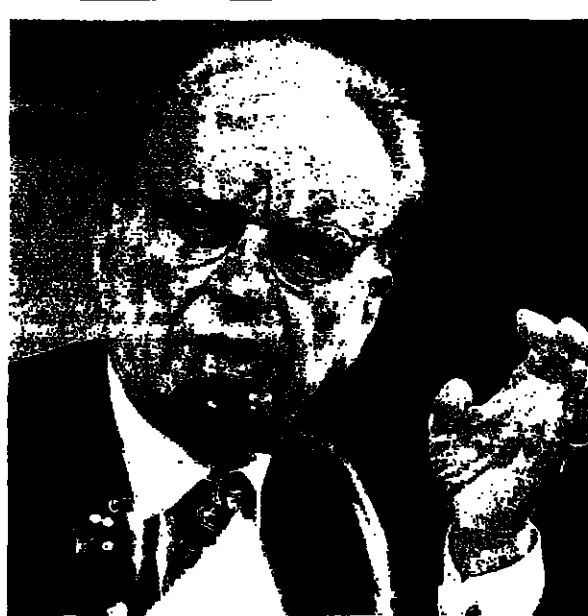
JSkyB said its decision to seek a merger was driven by growing competition in the multi-channel digital broadcasting market.

A merger of JSkyB and PerfecTV, which has been offering multi-channel digital services since 1996, would create an important force among satellite broadcasters competing for a market that has taken longer than expected to take off. It would have a capitalisation of \$40bn (\$310m) and offer more than 300 channels.

The decision by JSkyB to seek a merger with PerfecTV highlights the increasingly difficult environment faced by satellite broadcasters in Japan. It also represents a climbdown by Rupert Murdoch, News Corp chairman, who started with a 50 per cent stake in JSkyB but is likely to end up with a much smaller interest in the merged company.

Sony, which has stakes in both JSkyB and PerfecTV, may become the largest shareholder in the new company. This would pave the way for it to become an integrated entertainment company with operations encompassing hardware, software and distribution.

Meanwhile, Mr Murdoch - who last year shook the Japanese broadcasting industry when he announced plans to set up a satellite service in Japan - appears to have been forced to scale back his ambitions.



Rupert Murdoch: forced to scale back ambitions

If the merger goes through, he will be joining with four of Japan's largest trading houses - Mitsui, Sumitomo, Itochu and Nishio Iwai - as well as the three existing partners in JSkyB.

## Hutchison exit nets HK\$2.3bn for HSBC

By Louise Lucas in Hong Kong

The Hongkong and Shanghai Banking Corporation has disposed of its remaining interest in the Hutchison Whampoa group, raising HK\$2.3bn (US\$296.8m) and ending a 22-year equity relationship with the Hong Kong conglomerate.

The bank said yesterday that it had sold its 5 per cent stake in Hong Kong International Terminals Group (HIT), a ports subsidiary of Hutchison Whampoa, in September. The stake had been held for nine years.

"The investment in HIT has been profitable for Hongkong Bank but it was not a core business for a financial services company," the bank said.

The sale marks the end of an equity relationship with Hutchison which began in 1975, when the banking group began to step its diversification.

The bank and Hutchison were close even before it was an investor: Douglas Clague, the conglomerate's erstwhile head, had also acted as deputy chairman of the bank.

Hongkong Bank bought 150m new shares in Hutchison in what was essentially a rescue bid - the company was a big debtor of the bank and, after a period of opportunistic expansion ahead of the 1974-75 slump, Hutchison

was unable to repay its borrowings.

Keen to protect its own interests and aware of the reluctance of the colony's then governor to see Hutchison collapse, the bank stepped in as an investor.

Two years and a merger later, Hutchison became Hutchison Whampoa and the bank's 33.85 per cent stake was diluted to 22 per cent.

In 1979, the bank sold its 90m shares to Li Ka-shing for HK\$638m in a move that created Hong Kong's first Chinese-owned "hong" - or trading house - and helped pivot Li into the ranks of Asia's wealthiest tycoons.

This time the price tag is considered more favourable to Hongkong Bank. Nikko Research points out that it is much higher than the valuation attributed by China Resources, a mainland-backed conglomerate, which paid HK\$4.5bn for a 10 per cent stake in HIT last December.

The latest transaction gives Hutchison 85 per cent of HIT.

The ports arm has performed strongly in the first 10 months of this year, but the outlook is clouded by fears of slower container growth and the possibility that Orient Overseas, an important client, may decamp to a rival terminal operator following its move to a new shipping alliance.

## Anglo American to loosen De Beers ties

By Kenneth Gooding, Mining Correspondent

The structural and cultural changes sweeping Anglo American, South Africa's biggest group, are continuing as the group plans to cut some of the ties that for more than 100 years have bound it closely to De Beers, the world's biggest diamond mining and marketing company.

The move is the latest step in the process started last month, when Anglo said it would simplify its structure and consolidate its interests into independently managed

companies, in which Anglo would hold significant interests.

In November, Anglo announced details of how it would put its separately listed gold companies into one group, AngloGold, that will be the world's biggest gold producer.

It said yesterday that De Beers would become a self-administered and free-standing company with its own staff. De Beers at present relies for much of its expertise on Anglo's Diamond Services Division.

From January 1, all 200 employees in this division

will be offered positions with De Beers, which will introduce a share option scheme to help "focus management efforts".

De Beers will cancel its existing service agreements with Anglo against payment of a negotiated consideration. However, it may still ask Anglo to help with large projects "on an ad hoc and arm's-length basis".

In order to concentrate all Anglo's diamond activities in De Beers, Anglo and Anglo American Investment Trust (Anamint) will transfer their interests in companies controlled by De Beers'

London-based Central Selling Organisation to De Beers.

The likely outcome is that Anglo will hold about 67 per cent of Anamint, and Anamint about 34 per cent of De Beers and 31 per cent of De Beers Centenary, the Swiss part of the diamond group.

Julian Ogilvie Thompson, chairman of Anglo and De Beers, said the transactions would not materially affect the earning and net asset value of De Beers, Anglo or Anamint. De Beers would remain the largest shareholder in Anglo and the second largest in both Anglo

American Industrial Corporation and Minorco, the group's Luxembourg-listed offshoot.

Analysts said it was difficult to regard De Beers as an independent company while these links continued. "Until they break the loop of Anglo owning Anamint, and Anamint owning De Beers and De Beers owning Anglo, there will always be a discount on the asset values of these companies," said Roger Chaplin at T. Hoare, the London stockbroker.

Asian turmoil hits De Beers. Page 22

**The key to success from the world leader.**

For more than 30 years, Sodexo Alliance has built its success through the talent and the skills of its people, the confidence of its clients and the respect of its shareholders.

Contract Food and Management Services - Remote Site Management - Service Vouchers and Cards - Leisure Services

## Annual results

The Board of Directors of Sodexo met under the chairmanship of Pierre BELLON to close the accounts for the year ended August 31, 1997.

## I - BUSINESS PERFORMANCE

The number of units rose from 13,512 to 14,381 during the year, while the number of employees rose from 141,118 to 151,585. Operations are now located in 66 countries worldwide.

The year also saw the award of a large number of new contracts:

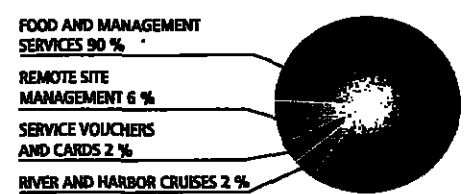
- Food and Management Services: Motorola in Toulouse (France), Chase Manhattan Bank and the Aldershot military base in the United Kingdom, the University of Pittsburgh (PA) and a facilities management contract for twenty psychiatric hospitals in the United States, Siemens in Brazil, Germany and Sweden, Danone in Moscow, and the Institute of Education in Hong Kong.
- Remote Site Management: Shell UK in the North Sea and the Escondido Mine in Chile, the largest mining project in the world.
- Service Vouchers and Cards: Gempius in France and the Ministry of Communication and Transportation in Mexico.

## II - FINANCIAL RESULTS

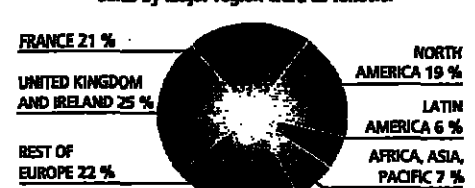
Over the year, consolidated sales increased by 18% to FRF 29,497,050,000, broken down as follows:

- Organic growth ..... 7 %
- Acquisitions ..... 1 %
- Currency effect ..... 10 %

By core business, the revenue stream broke down as follows:



Sales by major region were as follows:



Operating income rose by 24% to FRF 1,391,079,000. Consolidated net income less minority interests totalled FRF 538,242,000, a 34% increase from the prior-year figure before non-recurring items.

To enable Sodexo Alliance shareholders to benefit from the growth in earnings, the Board will ask them to approve a dividend per share before tax credit of FRF 35.00, including the associated tax credit of FRF 17.50, the total dividend comes to FRF 52.50, an increase of 35%. The proposed payout amounts to FRF 263,204,655, corresponding to 49% of consolidated net income less minority interests.

## III - NEW SHARE ISSUE

The Board of Directors noted that all of last November's FRF 2 billion share issue had been subscribed. Shareholders responded very positively to the issue, despite difficult conditions in the financial market.

## IV - ACQUISITION OF MARRIOTT INTERNATIONAL INC.'S FOOD AND MANAGEMENT SERVICES BUSINESS

On October 31, Sodexo Gardner Merchant acquired Marriott International Inc's food and management services business in the United Kingdom.

As announced on October 1, the merger of Sodexo North America and Marriott Management Services in North America is scheduled for first-quarter 1998. Sodexo Alliance will hold 49% of the new company, the Marriott family will retain around 10% and the rest will be publicly owned. The new company, Sodexo Marriott Services Inc., will be the North American market leader, with more than 4,000 units and FRF 24 billion in sales. Its shares will be listed on the New York Stock Exchange. The link-up will also strengthen Sodexo Alliance's global market leadership. A financing commitment for Sodexo Marriott Services Inc. has been obtained from Société Générale and JP Morgan. Financing is now being syndicated.

## V - OUTLOOK

The Board of Directors discussed the outlook for the future, which remains favorable. Pierre BELLON indicated that for the current fiscal year, based on currently available data:

- Consolidated net income less minority interests, excluding the merger of Sodexo North America with Marriott Management Services in North America, is expected to increase by more than 10% over the previous year.
- The merger with Marriott Management Services involves a certain number of aspects that are beyond Sodexo Alliance's control and which could modify the impact on fiscal year 1997/98 earnings. These include:

- The date of final closing, which will not be before March 1, 1998.
  - US interest rates at that date.
  - The nature of the integration costs and their accounting treatment.
- Excluding the impact of such hard-to-forecast events, and based on shares in issue following the capital increase, net earnings per share should increase by approximately 8% in fiscal year 1997/98.

Pierre BELLON also confirmed that net earnings per share, after amortization of goodwill, are expected to grow by an average 20% a year over the next three fiscal years.

As Sodexo Alliance continues to expand in the world marketplace, we derive important competitive advantage from our independence, our global reach, the quality of our teams and our excellent financial position.

**Sodexo**  
ALLIANCE  
We make a world of difference

**Sodexo Alliance worldwide leader in food and management services**

For further information, please contact: Raphaël DUFRUË - Corporate Secretary  
Phone: +33 1 30 85 74 74 - Fax: +33 1 30 85 50 05 - Internet: <http://www.sodexo.com>

## COMPANIES AND FINANCE: UK

Scotia's diabetes drug is blocked and Biocompatibles' sales will not reach targets

# Further gloom for biotechnology sector

By Daniel Green

The shares of Biocompatibles and Scotia fell sharply yesterday, underlining the difficulties of the UK biotechnology sector.

Scotia shares fell 52p to 265p in response to the announcement after the market closed on Friday that health regulators had blocked the launch of Tarabatic, a drug to treat diabetes. The shares touched 735p at their 1997 peak in January.

Biocompatibles lost another 20p to 457p as the company issued a statement saying sales would not reach planned targets, and that a partnership with a mainstream pharmaceuticals company was still some way off. Biocompatibles' shares peaked in April at £14.18.

The gloom spread across almost the entire sector, even affecting companies which have enjoyed a relatively good year, such as Corbion and Chiroscience. There has been a series of

failures in clinical trials this year, the most important of which was Celtech's drug to treat septic shock, abandoned in May.

The biotechnology sector has a history of volatility. Although some companies, such as Scotia, have sales, stock market valuations are based more on the perceived prospects of drugs in research.

Scotia's Tarabatic was aimed at patients suffering from the nerve damage caused by diabetes. The Med-

icines Control Agency, which oversees the sale of medicines in the UK, first blocked its approval in March. At the time, David Horrobin, Scotia chief executive, said he and some diabetes experts felt the evidence from clinical trials was strong enough to warrant approval. On Friday, the MCA disagreed and confirmed the block.

This month Dr Horrobin announced he was leaving the company he founded in 1979. The Horrobin family

intends to sell its 17 per cent stake in Scotia over the next few years.

Biocompatibles' share price has been weak since the company announced in September that its talks to form a partnership with Johnson & Johnson, the US health care products company, had been largely abandoned. Biocompatibles makes a plastic coating friendly to the human body. The coating is used to cover stents (wire mesh implants to hold open blood vessels),

catheters and contact lenses. J&J is one of the world's big stent suppliers.

Alistair Taylor, chief executive, said yesterday that Biocompatibles was holding talks with several other companies which might lead to the formation of two partnerships to develop and distribute its stents, one for heart products and one for other products.

The contact lens side was having mixed fortunes too, held back by "slower than expected" sales in the US.

## ABN Amro to pay A\$177m for BZW Australia

By Owen Robinson in Sydney and Clay Harris in London

ABN Amro, the Dutch bank, has agreed to buy BZW Australia, the Australian and New Zealand operations of the investment banking arm of Barclays, for A\$177m (£118.7m).

The deal will make ABN Amro the third-largest foreign bank in Australia after Bankers Trust and Citibank of the US, with almost A\$10bn in combined assets.

The price represents an A\$60m premium to net assets. ABN Amro will bear the estimated A\$60m cost of restructuring and staff retention. It said it expected "modest redundancies" from a combined workforce of 800, although some overlapping staff in project finance might be reassigned.

The sale continues the piecemeal disposal of BZW's equities and corporate advi-

sory businesses after Barclays' decision not to compete in global investment banking. The debt markets operation was retained and renamed Barclays Capital.

Credit Suisse First Boston agreed last month to pay £100m for BZW's European equities and advisory business - a deal cleared yesterday by the European Commission - and is in exclusive talks to buy select operations in Asia.

ABN Amro, already one of the largest banks in Asia, began developing operations in the Australian equity and debt capital markets only recently. Its ABN Amro-Rothschild joint venture was joint co-ordinator in the privatisation of Telstra, the Australian telecoms group.

Steve Crane, chief executive of BZW Australia, is to lead the merged operation. ABN Amro Bank. The BZW name will disappear.

## Merrill poaches NatWest team

By Jane Martinson

NatWest Markets has suffered its first serious staff defections since it was taken over by Bankers Trust, the US investment bank, earlier this month.

Merrill Lynch, another US investment bank, has poached NatWest's highly rated UK utilities team. Brokers at NatWest partly blamed the uncertainty that staff suffered during the extended negotiations.

Talks between NatWest and Deutsche Morgan Gren-

fell, which already has a significant equity research side, broke down before the deal with Bankers Trust was announced.

One NatWest broker said: "All analysts started taking out insurance policies when they heard that NatWest was involved in talks with DMG. This is a by-product."

Another analyst said that the bonuses offered by NatWest last week had not matched those from Merrill. "There was the initial euphoria over the deal and what's happened since has not been

quite so upbeat," he said.

The three analysts who have resigned are Robert Miller-Bakewell, who covers the water sector, Simon Flowers, the gas distribution analyst, and Ian Graham, the electricity analyst. Richard Alderman, specialist salesman for the utilities sector, also handed in his notice last Thursday.

NatWest's team ranks second for all three utility sectors in this year's Eitel league tables of analysts, higher than the former Merrill team. NatWest's Euro-

pean utilities team is also understood to be considering an offer from a rival investment bank.

Bankers, which paid National Westminster Bank £179m for the equities team, has targeted 150 "key" employees with incentives to help ease the merger process. Douglas Kidd, managing director of corporate affairs at Bankers Trust, said yesterday: "We do not find either unexpected or unusual that some employees may choose to seek opportunities elsewhere."

## Austrian bank picks BZW chief

By Clay Harris

Graham Newall, former head of BZW's worldwide financial futures business, is to leave Barclays Capital, the bank's new stand-alone debt markets subsidiary, to join an Austrian bank.

Mr Newall, former chief executive of BZW Futures, will become managing director of CAGF London, the UK-based derivatives subsidiary of the Bank Aus-

tria/Creditanstalt group.

He had been effectively sidelined at BZW since June, when he was excluded from a new futures operating committee. Since then, he had acted as head of global marketing for futures.

CAGF London credited Mr Newall, who joins in February, with building BZW Futures into a "highly successful global operation". He was responsible for opening BZW's futures

operations in Singapore, Hong Kong, Sydney and Madrid.

He has taken part in a committee studying the feasibility of a central eastern Europe futures clearing house and exchanges.

CAGF London said this made him particularly well suited to be leading Bank Austria's expansion in this area.

CAGF London was set up in 1995 as the derivatives

clearing and broking operation of Creditanstalt. It is a member of Liffe and DFB, its rival Frankfurt futures exchange.

Bank Austria bought its Viennese competitor Creditanstalt in 1996, and integrated their central operations earlier this month.

Barclays Capital is what remains of BZW after Barclays' retrenchment in investment banking.

## BTR sale to Owens could be blocked

By Andrew Edgecliffe-Johnson

Owens Illinois, the US glass group seen as frontrunner to buy BTR's UK glass bottles business, may be prevented from doing so by competition authorities.

Rockware, the bottle maker put up for sale as part of the UK conglomerate's attempt to cut back to a

coherent group of engineering businesses, has more than 30 per cent of the UK market, and is expected to fetch about £300m (£678m).

Its combination with Owens's United Glass would create a company with more than 60 per cent of the UK market.

This would risk a reference to the Monopolies and Mergers Commission.

## NEWS DIGEST

## Bupa acquires Care First

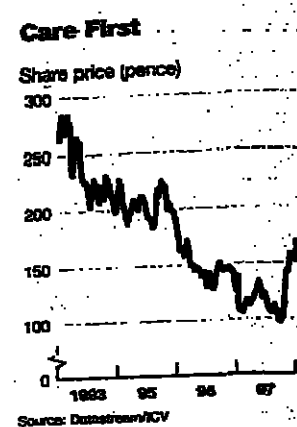
Bupa has bought Care First, the UK's largest nursing home operator, after increasing its offer from £241m to £270m (£460.5m). The mutually owned health insurance and hospitals group won control of 53 per cent of the company after getting a recommendation from the board of Care First for its improved bid. It raised its price from 150p a share to 170p after discovering that Chai Patel, the former chief executive of Care First, was on the point of launching a counter bid.

Care First had rejected Bupa's original offer but re-opened discussions on Sunday after receiving an indicative price from Mr Patel.

Mr Patel, who left Care First earlier this year after arguing with Keith Bradshaw, its founder and chairman, had raised up to £200m in long-term debt to finance a cash offer. He was in a position to match the agreed 170p bid, but conditions attached to his offer gave Bupa the edge.

Bupa plans to integrate Care First into its other nursing home operations. In June it paid £77m for Goldborough, the hospital and care homes group, and the month before bought 14 nursing homes from Community Hospitals Group for £24m. The Care First deal makes it the largest nursing home operator in the UK.

Roger Taylor



## TI bolts on \$100m Sealor

TI Group is extending its run of bolt-on acquisitions with the \$100m purchase of the Sealor industrial division of EG&G, the US technology company.

The acquisition will be made by John Crane, the UK group's sealing systems offshoot, which will sell its Belfab metal bellows business to EG&G for \$45m. The balance is payable in cash. TI shares rose 12p to 451p - still 34 per cent below their October peak of 690p.

Martin Angle, finance director, said John Crane had made an attempt seven years ago to buy Sealor but instead bought Florida-based Belfab for \$14.3m.

Sealor, based in Rhode Island, would give John Crane world-leading technology in mechanical seals for the oil refining, petroleum and chemicals markets, with particular expertise in high-pressure and high-temperature pumps. The company, with a workforce of 750, had sales of \$88.8m in 1996, on which it made a \$10.3m operating profit. Net assets were \$22.5m.

Belfab, which made \$4.6m operating profit on sales of \$27m in 1996, sells 75 per cent of its metal bellows to the cyclical semiconductor market. Net assets stood at \$8m last December.

Andrew Edgecliffe-Johnson

## Merrill clinches MAM

Merrill Lynch, the US investment bank, yesterday declared its £3.1bn (\$50m) cash offer for Mercury Asset Management unconditional, after receiving acceptances for 76 per cent of the UK's leading pension fund manager. The group also said it had gained approval from all relevant regulatory authorities in the US and UK for the bid, which was announced last month.

Jane Martinson

## CSFB ranking

Credit Suisse First Boston ranks fourth in the IFR 1997 international equities bookrunner league table - up from 6th as reported in yesterday's FT - if the group's recent acquisition of Barclays' European equities and corporate advisory business is included in the tally.

## RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears	Total for year	Total last year
Barclays Bank	5 mths to Sept 30	1,937	(1.0)	0.01	(1.0)	-	-	-
Cashflow	5 mths to Sept 30	1,931	(1.0)	0.01	(1.0)	-	-	-
Digital Asset	5 mths to Sept 30	0,037	(0.03)	0.007	(0.03)	-	-	-
Dynon (J&J)	5 mths to Sept 30	30.3	(29.8)	1.58	(1.58)	7.78	(8.23)	2
Fraser & Neave	5 mths to Sept 30	15.4	(4.72)	15.4	(10.1)	3.31	(3.03)	2
Heavy & Stone	5 mths to Sept 30	10.2	(10.4)	4	(3.77)	2.85	(2.85)	2
Golden Land	5 mths to Sept 30	0.94	(0.617)	0.058	(0.231)	0.21	(0.21)	2
Savoy Asset	5 mths to Sept 30	1.07	(0.558)	0.272	(0.239)	3.7	(3.3)	2
Shelley	5 mths to Sept 30	114	(74.2)	3.3	(2.84)	3.21	(2.8)	2
Versalis	5 mths to Sept 30	0.87	(0.845)	0.195	(0.107)	0.135	(0.074)	2

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. (N) Increased capital. (A) stock. (P) Pro forma. \*Comparatives restated. \*\*At April 30.

## LONDON UNDERGROUND LIMITED

The Electricity (Applications for Licences and Extension of Licences) Regulations 1990  
Schedule 4  
Regulations 3(4) and 4(4)  
Part I  
Form of Application for a Generation Licence

- Full name of the applicant: London Underground Limited.
- Address of the applicant, or in the case of a body corporate the registered or principal office:  
55 Broadway, London SW1H 0BD.
- Where the applicant is a company, the full names of the current Directors and the company's registered number: Registered No 1900907. Mr P J Ford, Mr D Tunncliffe, Mr D Appleton, Mr D Bailey, Mr A C Burfitt, Mr N V Cohen, Mr D J Homby, Mr J J Hughes, Dr R Jeffrey, Mr A J Sheppeck, Mr H L Sumner.
- Where a holding of 20 per cent or more of the shares of an applicant is held by a body corporate or partnership or an unincorporated association carrying on a trade or business with or without a view to profit, the name(s) and address(es) of the holder(s) of such shares shall be provided: London Regional Transport, 55 Broadway, London SW1H 0BD.
- Desired date from which the licence is to take effect: 1st April 1998.
- The number of generating stations intended to be operated under the licence if granted: Two.
- A sufficient description adequately specifying the actual or proposed locations of those stations. Descriptions of proposed locations must be sufficient to make clear the nature and extent of the proposed development: (a) Lots Road generating station, 55 Lots Road, Chelsea, London SW3; and (b) Greenwich generating station, Old Woolwich Road/Hoskins Street, Greenwich. Both sites are existing sites and no major development is proposed in either location.
- Description of how these stations will, in each case, be fuelled or driven: (a) Lots Road generating station is gas fired with gas-oil as an alternative back up fuel. The fuel is used to drive steam turbines and (b) Greenwich generating station comprises gas turbine alternators fuelled by gas and gas-oil.
- The date when any proposed generating stations are expected to be commissioned: Both are already commissioned and in use.
- The capacity and type of each unit with the generating station (MW): (a) Lots Road comprises 6 of 22-30 MW steam turbine alternators; and (b) Greenwich comprises 7 of 11-14 MW gas turbine alternators.
- A statement of the extent (if any) to which the applicant considers it necessary for powers under Schedule 3 (compulsory acquisition of land etc) and under Schedule 4 (other powers etc) to the Act to be given throughout the licence for which he is applying: The applicant requests that these powers are granted to supplement the applicants' existing powers in this regard.
- Details of any licences held, applied for or being applied for by the applicant in respect of the generation, transmission or supply of electricity: None.
- Copies of maps relevant to this application have been lodged in accordance with Regulation 6 of the Electricity (Applications for Licences and Extension of Licences) Regulations 1990, at the London Regional Office of the Office of Electricity Regulation, 11 Belgrave Road, London SW1V 1RB. Copies are available for inspection by the public between 10 am and 4 pm on any working day.

## FLEMING FLAGSHIP SERIES II

Société d'Investissement à Capital Variable  
European Bank & Business Centre  
6, route de Trèves, L-2633 Senningerberg  
R.C. Luxembourg No. B 39 252

### Notice of a Second Extraordinary General Meeting

As the first Extraordinary General Meeting held on 17 December 1997 did not have the required quorum of one half of the shares outstanding, the shareholders are hereby notified that a second Extraordinary General Meeting of shareholders of Fleming Flagship Series II ("the Company") will be held on Wednesday, 4 February 1998 at 2.30 pm (Luxembourg time) at the registered office of the Company, European Bank & Business Centre, 6, route de Trèves, L-2633 Senningerberg, Luxembourg, for the purpose of voting upon the amendments to the Articles of Incorporation set out in the following agenda:

- To amend in Article 3, the first paragraph so as to read:  
"The exclusive object of the Company is to place the funds available to it in transferable securities and other permitted assets of any kind with the purpose of spreading investment risks and affording its shareholders the results of the management of its portfolio."
- To amend, later alia, Articles 5, 6, 10, 11, 14, 16, 17, 20, 21, 22, 23, and 26, such amendments relating mainly to the following matters:  
- to permit the board of directors to create, within each class of shares, sub-classes with different characteristics;  
- to allow charging for the issue of bearer share certificates;  
- to increase the maximum period for the payment of redemption proceeds from seven to ten business days;  
- to permit liquidation of classes and sub-classes, merger of classes and sub-classes and merger of classes with other investment funds upon decision of the shareholders and in certain circumstances upon decision of the board of directors;  
- to provide that 24th December will not be considered as a Dealing Day;  
- to permit the board of directors to manage two or more classes of shares on a pooled basis and to specify the rules applicable to such pooling technique;  
- to permit the board of directors to determine the minimum amount of dividends to be distributed.

A complete version of the above amendments is available upon request at the registered office of the Company in Luxembourg. Shareholders are advised that no quorum is required for the holding of this Extraordinary General Meeting. Resolutions will be validly adopted if voted in favour by a two thirds majority of the shares present or represented. A shareholder entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a shareholder of the Company. Holders of bearer shares who wish to attend the meeting must deposit their bearer share certificates five business days prior to the meeting with:

- Kreditbank S.A., Luxembourg, 43, boulevard Royal, L-2955 Luxembourg, or
- Banca Commerciale Italiana S.p.A., Corso di Porta Nuova 7, I-20121 Milano, or
- Comptoirs-Bankverein Aktiengesellschaft, Schoenengasse 6, A-1010 Wien, or
- BHF-BANK Aktiengesellschaft, Bockenheimer LandstraÙe 10, D-60528 Frankfurt/Main, or
- Banco Exterior de España, Cantofia Internacional, Via de los Poblados, E-29043 Madrid

Shareholders who cannot personally attend the meeting are requested to use the prescribed form of proxy (available at the registered office of the Company) and return it at least five business days prior to the date of the Extraordinary General Meeting to the Company c/o Fleming Fund Management (Luxembourg) S.A., L-2888 Luxembourg.

The Board of Directors, December 1997

FLEMINGS


Period	Price	Yield	Dividend	Yield
01/01/98	10.00	10.00%	1.00	10.00%
02/01/98	10.00	10.00%	1.00	10.00%
03/01/98	10.00	10.00%	1.00	10.00%
04/01/98	10.00	10.00%	1.00	10.00%
05/01/98	10.00	10.00%	1.00	10.00%
06/01/98	10.00	10.00%	1.00	10.00%
07/01/98	10.00	10.00%	1.00	10.00%
08/01/98	10.00	10.00%	1.00	10.00%
09/01/98	10.00	10.00%	1.00	10.00%
10/01/98	10.00	10.00%	1.00	10.00%
11/01/98	10.00	10.00%	1.00	10.00%
12/01/98	10.00	10.00%	1.00	10.00%
01/02/98	10.00	10.00%	1.00	10.00%
02/02/98	10.00	10.00%	1.00	10.00%
03/02/98	10.00	10.00%	1.00	10.00%
04/02/98	10.00	10.00%	1.00	10.00%
05/02/98	10.00	10.00%	1.00	10.00%
06/02/98	10.00	10.00%	1.00	10.00%
07/02/98	10.00	10.00%	1.00	10.00%
08/02/98	10.00	10.00%	1.00	10.00%
09/02/98	10.00	10.00%	1.00	10.00%
10/02/98	10.00	10.00%	1.00	10.00%
11/02/98	10.00	10.00%	1.00	10.00%
12/02/98	10.00	10.00%	1.00	10.00%

Period	Price	Yield	Dividend	Yield
01/01/98	10.00	10.00%	1.00	10.00%
02/01/98	10.00	10.00%	1.00	10.00%
03/01/98	10.00	10.00%	1.00	10.00%
04/01/98	10.00	10.00%	1.00	10.00%
05/01/98	10.00	10.00%	1.00	10.00%
06/01/98	10.00	10.00%	1.00	10.00%
07/01/98	10.00	10.00%	1.00	10.00%
08/01/98	10.00	10.00%	1.00	10.00%
09/01/98	10.00	10.00%	1.00	10.00%
10/01/98	10.00	10.00%	1.00	10.00%
11/01/98	10.00	10.00%	1.00	10.00%
12/01/98	10.00	10.00%	1.00	10.00%
01/02/98	10.00	10.00%	1.00	10.00%
02/02/98	10.00	10.00%	1.00	10.00%
03/02/98	10.00	10.00%	1.00	10.00%
04/02/98	10.00	10.00%	1.00	10.00%
05/02/98	10.00	10.00%	1.00	10.00%
06/02/98	10.00	10.00%	1.00	10.00%
07/02/98	10.00	10.00%	1.00	10.00%
08/02/98	10.00	10.00%	1.00	10.00%
09/02/98	10.00	10.00%	1.00	10.00%
10/02/98	10.00	10.00%	1.00	10.00%
11/02/98	10.00	10.00%	1.00	10.00%
12/02/98	10.00	10.00%	1.00	10.00%

**The Republic of Venezuela**  
**\$28,232,000**  
**Floating Rate Bonds due 2006**  
**STG New Money Series A**

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from December 31, 1997 to June 30, 1998 the Bonds will carry an interest rate of 6.675% per annum. The interest payable on the relevant interest payment date, June 30, 1998 will be \$23.3 per \$500 principal amount of which \$470.50 remains outstanding.

By: The Chase Washington Bank  
Agent Bank

December 23, 1997 

**The Republic of Venezuela**  
**\$119,402,500**



## BUSINESSES FOR SALE

ABN-AMRO Bank



IONIAN FINANCE

### INVITATION TO SUBMIT BINDING OFFERS FOR THE ACQUISITION OF SHARES OF ELEUSIS BAUXITE MINES - MINING, INDUSTRIAL & SHIPPING S.A.

On the Basis of Article 6 para. 1(b) of L. 2000/91 it is announced that the company under the name "ELEUSIS BAUXITE MINES - MINING, INDUSTRIAL & SHIPPING S.A." (herein after referred to as EBM or the Company) is offered for sale. The procedure to be followed is that of an international Public Tender Offering under the following terms and conditions:

## a. THE OBJECT OF THE SALE

The transaction refers to the sale, as a whole, of 2,700,000 common voting shares, constituting 93.24% of the total share capital of the company. The shareholders who wish to transfer their holdings are the INDUSTRIAL RECONSTRUCTION ORGANIZATION S.A. (I.R.O.) which holds 1,874,000 shares and the NATIONAL BANK OF GREECE S.A. (NBG) with 826,000 shares. The offers that shall be submitted by interested parties must refer to the total amount of shares offered for sale.

## b. SUMMARY INFORMATION

EBM was established in 1951. The company's area of activity involves the exploitation of Bauxite mines and other mines. The registered seat of the company is in Athens. Currently, the company is active in the exploitation of bauxite mines in the areas of Phthiotis, Phokis, Euboea, Attica and Boeotia and manganese mines in the Drama area. It also owns chromite mining concessions in

(Drs.000)	1994	1995	1996
Turnover	813,766	981,344	670,240
Gross Operating Profit	175,555	183,612	135,601
Total assets	3,978,729	3,848,176	4,193,503
Total Equity	2,209,518	1,633,658	1,305,663

Thessaly and nickel-iron concessions in central Euboea. It employs 63 people. Summary financial data of the company appears below:

## c. FINANCIAL ADVISOR OF THE IRO FOR THE SALE

The role of Financial Advisor to the sale is assigned jointly to the Société Anonymes under the names IONIAN FINANCE S.A. (15 Valaorioti St, 106 71 Athens, Greece, Tel. 3622911, Fax. 3622976, person responsible Mrs. Maria Massoura) and ABN AMRO BANK N.V. (330, Thissios Ave., Kallithea, Athens, Greece, Tel. 9398128, Fax. 9395328, person responsible Mrs. Martha Papanastasiou)

## d. TERMS AND CONDITIONS FOR THE SUBMISSION OF BINDING OFFERS

- The present tender will take place in accordance with the provisions of Article 6, para. 1(b) of L. 2000/91 as in force today, the terms of the present invitation and the terms stipulated in the relative "OFFERING PROCEDURES LETTER" which will be made available to the interested parties from the 19<sup>th</sup> of January 1998, regardless of whether such terms are repeated or not herein. Submission of an offer implies the acceptance without any reservations of these terms by the bidder.
- Interested parties are invited to submit sealed binding offers at the premises of the Notary Public Mrs. Myrini Iliadaki, (57 Station St., Athens, Tel. (301) 32 37 162) not later than 15:00 hours on Thursday the 26<sup>th</sup> February 1998. Overdue offers will not be accepted and shall not be taken into consideration.
- All offers must be accompanied, on the penalty of nullity of the offer, by a Letter of Guarantee for the amount of one hundred million Drs (100,000,000 Drs), issued by a Bank legally operating in Greece, valid, in the case of low bidders until the award of the sale of the Company to the successful bidder, and, in the case of the highest bidder, until the signing of the Share Purchase Agreement, and, in any case not due to expire before the 30<sup>th</sup> of June 1998. The text of the Letter of Guarantee is set forth in the Offering Procedures Letter and any amendments and additions to the text of the Letter of Guarantee will render it inactive, null and void.
- The submission of the offers and the Letter of Guarantee must be made in a sealed and non-transparent envelope, in person, or through a duly authorized for that purpose representative.
- The unsealing of the submitted offers will take place at the premises of the above mentioned Notary at 14:00 hours on Thursday the 26<sup>th</sup> of February 1998 and shall be open to all those who have submitted an offer in due time.
- The offers must be submitted on the basis of a final Draft Share Purchase Agreement, as such will be finalised after receipt and possible incorporation into it of any remarks made by interested parties, which will be handled to the later by 16/2/98, at the latest. Interested parties will have at their disposal adequate time to review and audit the Company and form their own view of its condition, at their own expenses and using their own personnel. For this reason, they will be entitled to have access to the premises of the company for the obtaining of all relevant information.
- The submission of an offer implies that the interested parties are fully aware of the true and legal position of the Company and no additional terms will be accepted over and above those included in the final Draft Share Purchase Agreement. The sellers, the advisors and the notary, are not responsible for any legal or actual defects, or for the lack of any characteristics of the assets or rights of the company, or for inadequate or bad description of the latter.
- Offers must expressly mention the total price offered as well as the method and time of payment (cash or in installments, the number of installments, time of payment, proposed interest rate etc). A credit for the price is acceptable provided that at least 50% of the total amount offered is paid in cash upon the signing of the Share Purchase Agreement, while the rest shall be payable in semi-annual or annual installments, the first of which should be made not later than a year from the signing of the Share Purchase Agreement and on the condition that it is secured by a Letter of Guarantee issued by a Bank legally operating in Greece.
- The offers should not include terms, reservations or indefinite conditions that result in uncertainty with regard to the total price offered or the method of payment, or other issues relating to the sale. Where an offer is submitted in a foreign currency, the price offered will be converted into Drachmas for the evaluation, according to the fixing price offered by the Bank of Greece on the day of submission of the offer.
- The sellers have the right to reject offers that include terms, reservations or any of the defects mentioned in paras. 8 and 9 above even if such offers are better in comparison to other offers with respect to the price offered. In any case, the sellers have the right, at their discretion, to reject offers that include terms and reservations, even if these offers are better when compared to the other offers or to consider the above terms as terms that are not included in the offer, while the remaining content of the offer shall remain binding. (art. 2 para. 7 Law 2302/1995).
- The submitted offers must be accompanied by a concise Business Plan for the company by which the interested parties undertake a firm commitment as to the amount of investments to be realized and the anticipated number and time duration of job positions assured. Both these issues will constitute contractual commitments undertaken by the buyer.
- The essential criteria for the evaluation of the offers are, among others:
  - the price offered
  - the assurance of as many job positions of the current personnel of the company and employees benefits as possible
  - the business plan and the amount of annual investment outlays to be realized.
  - the credibility, entrepreneurship and integrity of the interested party
  - the guarantees provided by the buyer for the payment of the price on credit and the other commitments that he undertakes.

The evaluation system and the contribution of each of the above criteria to the final aggregate grade of each submitted offer will be made known to the interested parties together with the Offering Procedure Letter which will be available from the 19<sup>th</sup> of January 1998. The Offering Procedures Letter will also include the initial Draft Share Purchase Agreement upon which the interested parties can make comments to be submitted to the Advisors until the 6<sup>th</sup> of February 1998 at the latest.

- In case an offer provides for payment of the price on credit, its evaluation will take into account its present value calculated by means of a fixed discount rate over the whole payment period which will be equal to the interest rate carried by the latest annual issue of the Greek State Treasury Bills used prior to the deadline for the submission of binding offers.
- The buyer must accept penalty clauses for all terms included in his offer which concern the evaluation criteria regarding the amount of investments to be realized and the number of job positions to be assured. The amount and the method employed for the calculation of the penalties are determined in the Offering Procedure Letter referred to in para. 1 above.
- The prevailing offer will be the one to obtain the highest grade according to the evaluation system as set out in the Offering Procedure Letter.
- The sellers will notify in writing the person or entity to which the transfer of the company shall be awarded, in order to appear at the determined place and time for the signing of the Share Purchase Agreement, according to the terms of the offering and other terms that will be proposed by the sellers and agreed with that person or entity. In the event that the person or entity to whom the transfer of the company shall be awarded infringes its obligation to appear at the place and time determined in the above invitation of the Sellers and to execute the respective Share Purchase Agreement in accordance with the terms set forth in this present, as well as those included in such party's offer as finally formulated, then the amount of the aforesaid Letter of Guarantee shall be forfeited in favour of the Sellers on a pro rata basis as a penalty acknowledged and accepted to be fair and reasonable. In this case, the Sellers reserve their rights arising out of the liability, in accordance with the law, of those who failed to appear at the place and time of signature.
- The sellers retain the right to declare the tender process abortive if the prevailing offer is not, on the whole, satisfactory to them.
- The sellers maintain the right to modify the terms of the present invitation including the deadline for the submission of binding offers. If this is necessary, provided that the interested parties involved in the tender process are informed in writing and the publicity requirements provided for by Article 46a, para. 3 of L. 1892/790 are adhered to.
- Those parties participating in the present tender process and submitting an offer do not acquire any right, claim or demands from the present invitation and their participation in the tender process against the Sellers or the Advisors for any reason or cause whatsoever.
- The present document has been drawn up in the Greek language and translated into English. In any case the Greek text shall prevail.

Requests for the receipt of copies of this invitation and of the Offering Procedure Letter, which will be possible only after the signing of a confidentiality agreement and for any other information, the interested parties may be addressed to the Advisors' premises as follows:

IONIAN FINANCE S.A.  
Attn Mrs. Maria Massoura  
15 Valaorioti St.  
106 71 Athens, Greece  
Tel. 3622911  
Fax. 3622976

ABN AMRO BANK N.V.  
Attn Mrs. Martha Papanastasiou  
330, Thissios Ave.  
Kallithea, Athens, Greece  
Tel. 9398128  
Fax. 9395328

Finally, please note that this announcement has been approved for the purposes of section 57 of the Financial Services Act 1988 by ABN AMRO BANK N.V., which is regulated by the Securities and Futures Authority for the conduct of investment business within the U.K.

## MOORE STEPHENS BOOTH WHITE

By order of the Joint Administrative Receivers, David Rolph and Colin Wiseman of Moore Stephens Booth White, 1 Snow Hill London EC1A 2EN, the business and assets of the following company are offered for sale:

ROBSON ROAD HAULAGE LIMITED  
(In Administrative Receivership and Liquidation)

- Storage and distribution business providing bonded warehousing facilities.
- Turnover approximately £2 million per annum.
- Occupies a 2.7 acre site in South East London. Possibility of acquiring lease or freehold from landlord.
- Pallet racking, alarms and surveillance systems installed on site.

For further details, contact Jeremy Willmott  
on 0171-334 0334

## BUSINESS OPPORTUNITIES

**CHANNEL ISLANDS**  
Full Offshore Incorporation & Administration.  
Trust Establishments, Payroll Systems.  
Assistance with management of Banking Facilities for Ex-Patriates.  
For details & appointment write:  
Croy Trust Limited, 2nd Floor,  
34 David Place, St Helier,  
Jersey JE2 4TE  
Tel: 01534 878774 Fax: 01534 35401  
E-Mail: croytrust@aol.net  
http://www.offshorecroy.com

**PROJECT AND COMMERCIAL**  
Funding available to UK and international clients.  
Anglo American Group Plc.  
Tel: 01824 201 365  
Fax: 01824 201 377

## BUSINESS SERVICES

**Angera, Levin & Baltz**  
Commercial/Criminal Litigation  
Cost Effective Representation  
of Global Clients in U.S. Courts  
U.S.A. offices in New York,  
New Jersey, Pennsylvania.  
908.306.1500, fax: x1900  
Email: A3jr@angeralaw.com

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• Use from Home, Office, Mobile, Cell Phones  
• 24 Hour Customer Service  
Call now for New Low Rates!  
Tel: 1.206.284.8600  
Fax: 1.206.270.0009  
Lines open 24 hours  
**callback**

## CONTRACTS &amp; TENDERS

TSEUNG KWAN O EXTENSION  
Prequalification For

## Rolling Stock And Electrical &amp; Mechanical Engineering Contracts

It is intended that, subject to final agreement with Government, the MTR Corporation will design, construct, finance and operate the proposed Tseung Kwan O Extension.

The MTR Corporation wishes to invite expressions of interest from suitably qualified Contractors for the following contracts, tenders for which will be invited commencing early 1998 and progressively into early 1999:

- Contract 651 Rolling Stock
- Contract 652 Signalling System
- Contract 653 Tunnel Environmental Control System
- Contract 654 Platform Screen Doors
- Contract 655 Power Supply System
- Contract 656 Trackside Auxiliaries
- Contract 658 Lifts
- Contract 662 Communication Systems
- Contract 663 Automatic Fare Collection Equipment
- Contract 664 Building Services for Stations and Ancillary Buildings
- Contract 665 Building Services for TKO Depot
- Contract 666 Main Control System
- Contract 668 Wash Plant Equipment
- Contract 669 Underfloor Wheel Lathe
- Contract 670 Mechanical Handling Equipment
- Contract 671 Depot Maintenance Support System
- Contract 672 Escalators

In order to be considered for prequalification leading to a potential invitation to tender, please apply in writing to:

MTR Corporation  
Commercial/Contracts Department, T/Q E&M Team  
15/F., World Trade Square, Tower 1  
123 Hoi Bun Road  
Ngau Tau Kok  
Kowloon  
Hong Kong  
(Fax No. 852 2993 7786)

for a brochure entitled "Preliminary Information Brochure for Prospective Contractors" and a document entitled "Prequalification Questionnaire". Those Contractors who indicate that they wish to prequalify for the Rolling Stock contract will in addition receive documents entitled "Rolling Stock Supplementary Information" and "Rolling Stock Prequalification Questionnaire".

Applicants are requested to supply their Company Brochure and last audited financial report when applying for the above brochure and questionnaire.

Applicants are requested to complete and submit the Prequalification Questionnaire no later than 12 January 1998.



## LEGAL NOTICES

IN THE MATTER OF  
H B AMSTERDAM LIMITED  
AND SUMMER PUBLIC SERVICES  
LIMITED

METALPOOL LIMITED (formerly  
COLNIA VALLEY WATER LIMITED)  
AND IN THE MATTER OF THE  
INSOLVENCY ACT 1986

NOTICE IS HEREBY GIVEN that the creditors of the above named companies are required to send to the undersigned, Messrs. J. H. Smith & Co., 105 City Road, London EC1Y 2NU, the Joint Liquidators of the above companies, by the 11th day of January 1998 to send their names and addresses, with particulars of their debts and claims to the undersigned, Messrs. J. H. Smith & Co., 105 City Road, London EC1Y 2NU, the Joint Liquidators of the above companies, and if so required by notice in writing from the Joint Liquidators to produce or to verify their debts and claims at such time and place as shall be specified in such notice, and in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

IN THE MATTER OF  
TINETTE LIMITED (formerly  
CONTROL AND APPLICATIONS  
(UK) LIMITED)  
G + H MONTAGE UK LIMITED  
GUILDWEST PROPERTIES  
LIMITED

NOTICE IS HEREBY GIVEN that the creditors of the above named companies are required to send to the undersigned, Messrs. J. H. Smith & Co., 105 City Road, London EC1Y 2NU, the Joint Liquidators of the above companies, by the 11th day of January 1998 to send their names and addresses, with particulars of their debts and claims to the undersigned, Messrs. J. H. Smith & Co., 105 City Road, London EC1Y 2NU, the Joint Liquidators of the above companies, and if so required by notice in writing from the Joint Liquidators to produce or to verify their debts and claims at such time and place as shall be specified in such notice, and in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

IN THE MATTER OF  
THE COMPANIES ACT 1985  
NOTICE IS HEREBY GIVEN that the order of Her Majesty's High Court of Justice (Chancery Division) dated 10 December 1997 confirming the reduction of the share premium account of the above-named company by £20,591,866 was registered by the Registrar of Companies on 15 December 1997.

IN THE MATTER OF  
P.L.M. MOTORS LIMITED  
NOTICE IS HEREBY GIVEN that the order of Her Majesty's High Court of Justice (Chancery Division) dated 10 December 1997 confirming the reduction of the share premium account of the above-named company by £114,283 of its own redeemable preference shares; that the statutory declaration and auditors' report required by section 173 of the Companies Act 1985 are available for inspection at the Company's registered office at 105 Floor, Thavies Inn House, 3-4 Holborn Circus, London EC1N 2DL, and any creditor of the Company may at any time within 5 weeks immediately following the aforesaid date of the resolution for payment out of the Company's Act 1985 for an order prohibiting the payment.

IN THE MATTER OF  
THE INSOLVENCY ACT 1986  
BLUESLAKE LIMITED  
(IN LIQUIDATION)

Ms. Margaret Elizabeth Mills and Alan Robert Bloom hereby give notice that as an Extraordinary General Meeting held on 8 December 1997 we were appointed Joint Liquidators of the above-named company. At a subsequent meeting of creditors held on 17 December 1997 our appointment was confirmed.

NOTICE IS HEREBY GIVEN that the Creditors of the above company are required, on or before the 14 January 1998 to send to their full names and addresses, full particulars of their debts or claims, and the names and addresses of their solicitors, if any, to us, Margaret Elizabeth Mills and Alan Robert Bloom, of Ernst & Young, Beckett House, 1 Lambeth Palace Road, London SE1 7EU and if so required by notice in writing from us, are personally or by their solicitors to do so and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated 18th December 1997  
ME Mills  
Alan Bloom  
Joint Liquidators

The Financial Times plans to publish  
a Survey on

## Business Education

on Monday January 19  
1998

For further information

please contact:

Marlon Wedderburn or

Melanie Miles

Tel: +44 171 873 3234

Fax: +44 171 873 3064

or your usual Financial

Times representative

FT Surveys

## INTERNATIONAL CAPITAL MARKETS

## Stable stocks send prices lower

## GOVERNMENT BONDS

By Simon Davies  
in London and John Labate  
in New York

Government bond markets were generally weaker yesterday as western stock markets stabilised. However, there was little direction and trading was thin.

"Everybody has had their eyes on all points east," said Paul Mortimer-Lee, chief capital markets economist at Paribas, referring to further turmoil in Asian markets following a string of sovereign downgrades from Moody's.

The International Monetary Fund released a report over the weekend projecting global economic growth of

3.5 per cent next year, 0.8 percentage points less than it had previously forecast. But Mr Mortimer-Lee suggested the IMF's assessment of the world economy might prove over-optimistic.

"Our view is that a number of these Asian economies will experience outright recession. And while by historic standards, bonds offer poor value, they might have further to run."

In the UK, there was further evidence of economic slowdown, although GILTS did not respond with enthusiasm.

The government revised down third quarter GDP growth by 0.1 percentage point, to 3.7 per cent.

Andrew Roberts, gilt analyst at UBS Securities, said:

"There is now more risk of a rate cut than a rate hike. Christmas sales figures appear very disappointing, anecdotally. The only concern is if wage settlements creep up."

The March contract edged down to settle at 121 1/4, but turnover was only 24,000 contracts. However, gilts performed in line with bonds, with the adjusted yield spread remaining at 111 basis points.

GERMAN BONDS also had a quiet day, settling 0.10 lower at 104.90 on just over 50,000 contracts. There was little response to the latest consumer price index numbers, which were nonetheless better than many analysts had predicted. Analysts

said activities in Asia would continue to drive the direction for bonds.

ITALIAN BTPs were the best performers among the larger European markets, with the March contract settling 0.05 higher at 116.23. In the cash market, the adjusted yield spread against bonds narrowed by five basis points to 35, the lowest in decades and only six basis points more than Spain.

After the market closed, the latest CPI data from 11 sample cities showed an inflation rate of zero month-on-month and 1.5 per cent year-on-year. This is likely to intensify expectations of a rate cut.

US TREASURIES were mixed by early afternoon as

the short-end of the curve weakened during new auctions.

The benchmark 30-year Treasury bond had gained 1/8 to 103 1/4, sending the yield higher at 5.899 per cent. The 10-year note was up slightly, rising 1/8 to 102 1/4, yielding 5.733 per cent.

The two-year note was down 1/8 to 99 1/4, yielding 5.709 per cent. The Federal Reserve rate was at 5.5 per cent.

Adding pressure on the short-end of the market were new auctions, including \$15bn in two-year notes and \$15bn in Treasury bills.

New figures on durable goods orders and consumer sentiment will be released today.

## Posco secures \$266m loan

By John Burton in Seoul

Pohang Iron & Steel (Posco) yesterday said it had secured a \$266m syndicated loan - the first to a South Korean company in months, due to the nation's debt crisis.

The loan - from 16 international banks - was arranged before Posco's credit rating was downgraded yesterday by Baa1 by Moody's Investor Service, the US credit rating agency.

The rating for Posco, the world's second largest steelmaker, reflects a general downgrade for state-owned companies in Korea after the long-term sovereign rating was cut earlier this month.

The loan will mature in three and a half years at 35 basis points above London interbank offered rates (Libor), which was considered highly favourable given the current tough borrowing conditions for Korean companies. The all-in cost rate would be 110 basis points over Libor.

Citibank, of the US, was the lead manager, with 15 other US, Australian and Japanese banks, including the Bank of Tokyo-Mitsubishi and Sanwa Bank.

Posco will use the money to fund the construction of a new bridge from plant in Yamaguchi, Kyushu, of the US, which is part of the venture, and other financial institutions have offered a payment guarantee for 40 per cent of loan, with Posco providing the remainder.

In spite of the ratings downgrade by Moody's, Posco is seen as one of Korea's financially strongest companies.

## Downgrades take toll on Asian paper

By Edward Luce

Asian bonds took a beating yesterday following Moody's downgrading of Korea, Indonesia and Thailand to junk bond status.

In spite of this, other emerging market bonds, notably Brazil and Argentina, held up relatively well on thin trading, with the spread on J.P. Morgan's emerging market bond index tightening marginally.

The EMBI spread narrowed by seven basis points from its London opening level and was trading at a spread of 579 basis points over Treasuries by early afternoon in New York.

"This is very much an Asian phenomenon," said one investment banker. "There is no compelling reason why the Latin Americans should suffer as much this time."

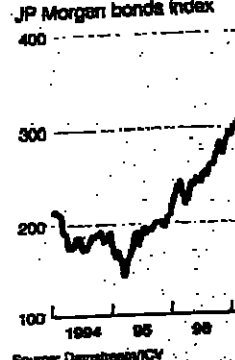
Bankers said Asia's sovereign benchmark bonds had probably not yet seen the worst of the fall-out from the credit downgrades. Many large US holders of Korean, Thai and Indonesian paper would now be forced to liquidate their holdings under regulations.

This would become an even greater avalanche if Standard & Poor's followed suit and relegated the three economies to sub-investment grade status in the next few days. "This is going to trigger a large liquidation of Asian paper by US investors," said one banker in New York. "Where it stops is anybody's guess."

With some Korean paper touching spreads of 1,000 basis points over Treasuries yesterday, bankers were predicting Korea would be out

## Emerging markets

J.P. Morgan bonds index



Source: DataStream/FT

of the primary markets for the foreseeable future. Just last week, Korean officials were seeking an outlet for a possible \$9bn bond.

"It is a measure of how much has changed since late October that we aren't even surprised to hear that Korean sovereign debt is trading at these levels," said an official at a European house in London. "But when Russia widened out to a spread of 800 basis points eight weeks ago everybody's eyes were popping out."

Syndicate officials said yesterday's move had most likely put paid to hopes of a return to a lively primary market in January. Concern over the growing possibility of Asian corporate defaults in the near future would keep investors at bay.

"January is going to be a quiet month," said one syndicate head. "Even non-Asian borrowers will be wary of coming to the market while it is so uncertain."

There was no significant activity in the primary markets yesterday.

## Indian institutions tap retail investors for funds

By Krishna Guha  
in Bombay

Industrial Development Bank of India yesterday announced a Rs7.5bn retail bond issue to raise funds for lending to infrastructure projects. Depending on demand, IDBI may double the issue to Rs15bn.

The launch follows an earlier announcement of a Rs3.5bn issue by Industrial Credit and Investment Corporation of India, which will also be used to fund infrastructure.

The bonds from IDBI and ICICI - India's two biggest financial institutions - are among India's biggest-ever domestic issues. They mark an increased effort to tap cash-rich savers to finance energy, telecommunications, and transport projects.

ICICI is seeking advance approval from Sebi, India's financial regulator, for fur-

ther issues which may total up to Rs50bn next year.

Meanwhile, IDBI's board will meet by the end of this month to plan further bond issues. The Rs7.5bn deal is expected to cover funding requirements for the first quarter.

"A number of infrastructure projects are coming up for support right now," said P. Subramanyam, IDBI executive director.

The bureaucratic procedures for investment in power and telecoms are now "settled", opening the door to a wave of projects next year. The cement industry had already "started looking up" and infrastructure spending would also boost sectors such as steel.

India's retail savings market is awash with funds following interest rate cuts earlier this year. Anecdotal evidence suggests that some banks have so much cash -

and are so short of quality lending opportunities - that they are turning away long-term depositors.

IDBI and ICICI hope to tap appetite for low-risk fixed income securities at a time when Indian equity markets are struggling to shrug off the fall-out from the market turmoil in east Asia and gold prices are falling.

The latest issues offer investors a choice of instruments. IDBI is offering four types of paper - an infrastructure bond (which attracts tax breaks), a regular income bond, a growing interest bond and a deep discount bond.

Mr Subramanyam said the regular income bond was targeted at pension money, while the growing interest bond offered savers a guaranteed rising interest rate over five years.

Both IDBI and ICICI see retail savings as a source of



Energy boost: bonds will finance infrastructure projects

low-cost finance and an opportunity to diversify their sources of funding.

The two strategic financial institutions face growing competition from banks - notably State Bank of India - which have big retail networks, and are moving into project finance. An increasing number of private sector

companies are also raising debt directly.

Analysts said IDBI and ICICI had to take a strategic decision to evolve into wholesale banks or commercial banks. IDBI is believed to favour the wholesale route, while ICICI has ambitions to become a "universal bank".

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Dec 22	Red	Coupon	S & P	Bid	Day's	Mkt's	Spread
	date		Rating	price	chge	chge	Govts
Australia	04/03	7.000	AAA	103.9515	5.41	-0.07	+0.01
Austria	09/09	7.000	AAA	104.3300	4.34	-0.02	-0.12
Belgium	01/00	4.000	AAA	99.4000	4.30	-0.10	-0.04
Canada	08/07	4.750	AAA	99.4200	5.26	+0.01	-0.04
Denmark	12/09	6.000	AAA	102.8300	4.48	-0.02	-0.10
Finland	01/09	11.000	AAA	107.0070	4.07	-0.01	-0.05
France	01/00	4.000	AAA	99.8500	5.18	-0.02	-0.13
Germany	09/09	4.000	AAA	99.8000	5.05	+0.01	-0.09
Greece	01/00	6.750	AAA	104.3300	4.34	-0.02	-0.12
Italy	05/00	6.000	AAA	102.6100	5.11	-0.02	-0.11
Japan	03/00	6.400	AAA	112.7300	0.63	-0.01	+0.04
Netherlands	02/07	7.500	AAA	105.7000	5.21	+0.01	-0.11
New Zealand	02/00	6.500	AAA	97.5194	7.74	-0.04	+0.07
Norway	01/09	9.000	AAA	104.8200	4.40	-0.01	-0.12
Portugal	02/07	6.750	AAA	103.3100	5.42	-0.02	-0.04
Spain	03/07	7.400	AAA	104.3445	4.49	-0.02	-0.11
Sweden	01/09	11.000	AAA	108.0240	5.07	-0.04	+0.01
Switzerland	03/00	5.000	AAA	108.7000	1.87	-0.07	-0.12
UK	09/09	6.000	AAA	98.8200	6.77	+0.01	-0.08
US	11/04	6.750	AAA	101.9156	6.28	-0.02	-0.38
US	12/07	7.250	AAA	102.0193	6.27	-0.02	-0.37
US	03/07	7.350	AAA	113.1338	5.50	+0.01	-0.07
US	08/07	7.400	AAA	104.3445	4.49	-0.02	-0.11
US	11/04	7.875	AAA	101.9156	5.74	-0.07	-0.09
US	08/07	6.125	AAA	102.8992	5.73	-0.01	-0.04
US	08/07	6.375	AAA	105.8044	5.98	-0.08	-0.11
US	01/00	5.000	AAA	98.8200	6.77	+0.01	-0.08
US	04/07	5.500	AAA	100.8400	5.38	-0.01	-0.02

London closing. "New York mid-day." Source: Interactive Data/FT Information. Yields: Local market standard/annualised yield basis. Yields shown for Italy exclude withholding tax at 12.5 per cent payable by nonresidents.

## 10 YEAR BENCHMARK SPREADS

Dec 22	Red	Coupon	S & P	Bid	Day's	Mkt's	Spread
	date		Rating	price	chge	chge	Govts
Australia	04/03	7.000	AAA	103.9515	5.41	-0.07	+0.01
Austria	09/09	7.000	AAA	104.3300	4.34	-0.02	-0.12
Belgium	01/00	4.000	AAA	99.4000	4.30	-0.10	-0.04
Canada	08/07	4.750	AAA	99.4200	5.26	+0.01	-0.04
Denmark	12/09	6.000	AAA	102.8300	4.48	-0.02	-0.10
Finland	01/09	11.000	AAA	107.0070	4.07	-0.01	-0.05
France	01/00	4.000	AAA	99.8500	5.18	-0.02	-0.13
Germany	09/09	4.000	AAA	99.8000	5.05	+0.01	-0.09
Greece	01/00	6.750	AAA	104.3300	4.34	-0.02	-0.12
Italy	05/00	6.000	AAA	102.6100	5.11	-0.02	-0.11
Japan	03/00	6.400	AAA	112.7300	0.63	-0.01	+0.04
Netherlands	02/07	7.500	AAA	105.7000	5.21	+0.01	-0.11
New Zealand	02/00	6.500	AAA	97.5194	7.74	-0.04	+0.07
Norway	01/09	9.000	AAA	104.8200	4.40	-0.01	-0.12
Portugal	02/07	6.750	AAA	103.3100	5.42	-0.02	-0.04
Spain	03/07	7.400	AAA	104.3445	4.49	-0.02	-0.11
Sweden	01/09	11.000	AAA	108.0240	5.07	-0.04	+0.01
Switzerland	03/00	5.000	AAA	108.7000	1.87	-0.07	-0.12
UK	09/09	6.000	AAA	98.8200	6.77	+0.01	-0.08
US	11/04	6.750	AAA	101.9156	6.28	-0.02	-0.38
US	12/07	7.250	AAA	102.0193	6.27	-0.02	-0.37
US	03/07	7.350	AAA	113.1338	5.50	+0.01	-0.07
US	08/07	7.400	AAA	104.3445	4.49	-0.02	-0.11
US	11/04	7.875	AAA	101.9156	5.74	-0.07	-0.09
US	08/07	6.125	AAA	102.8992	5.73	-0.01	-0.04
US	08/07	6.375	AAA	105.8044	5.98	-0.08	-0.11
US	01/00	5.000	AAA	98.8200	6.77	+0.01	-0.08
US	04/07	5.500	AAA	100.8400	5.38	-0.01	-0.02

London closing. "New York mid-day." Source: Interactive Data/FT Information. Yields: Local market standard/annualised yield basis. Yields shown for Italy exclude withholding tax at 12.5 per cent payable by nonresidents.

## EMERGING MARKET BONDS

Dec 22	Red	Coupon	S & P	Bid	Day's	Mkt's	Spread
	date		Rating	price	chge	chge	Govts
EUROPE	02/02	7.000	BBB-	94.9730	8.45	-0.33	+0.25
Croatia	07/04	7.125	BBB-	97.5419	7.81	+0.05	+0.61
Russia	09/07	10.000	BB-	87.0138	12.36	+0.44	+1.93
LATIN AMERICA	09/27	9.750	BB	90.0000	10.88	+0.07	+0.13
Argentina	09/27	10.125	BB	86.8300	11.75	+0.23	+0.85
Mexico	05/26	11.000	BB	114.4992	9.84	-0.03	+0.45
ASIA	07/06	7.750	BBB+	103.9241	7.11	-0.29	+0.01
China	10/18	6.750	BB+	88.3992	10.01	-0.30	+0.14
Philippines	04/07	7.750	A-	91.1150	9.20	-0.30	-0.75
AFRICA/MIDDLE EAST	07/00	8.125	BB-	102.8776	7.82	-0.28	-0.13
South Africa	10/06	8.375	BB+	102.4472	7.87	-0.28	-0.06
Turkey	09/07	10.000	B	99.7261	10.03	-0.18	-0.32
BRADY BONDS	03/23	5.500	BB	71.3900	8.81	-0.06	-0.09
Brazil	04/14	4.500	BB-	71.8800	10.97	+0.21	+0.58
Mexico	12/18	6.250	BB	91.5000	8.05	-0.02	-0.34
Venezuela	03/20	6.750	B+	82.7000	8.57	+0.04	+0.23

London closing. Prices in US\$. Source: Interactive Data/FT Information. Standard & Poor's ratings.

## BOND FUTURES AND OPTIONS

France							
■ NOTIONAL FRENCH BOND FUTURES (MATF) FY500,000							
	Open	Settl price	Change	High	Low	Est. vol.	Open Int.
Mar	101.66	101.56	-	101.78	101.50	26,172	139,021
Jun	101.08	100.96	-	101.08	101.06	2	125
Sep	100.82	100.72	-	100.82	100.82	2	-







## COMMODITIES AND AGRICULTURE

## Macedonia doubles Oriental tobacco output

By Karin Hope in Athens

Macedonia has doubled output of Oriental tobacco to 25,000 tonnes this year after the government opened the tobacco sector to foreign investment.

In the past year, the cash-strapped former Yugoslav republic has sold three tobacco processing plants to Greek and US investors. The ex-communist Social Democrat government had offered 16 for privatisation.

"More than 40,000 Macedonian families are involved with tobacco

production," said Kiro Dokuzovski, Macedonia's agriculture minister. "Given our situation of high unemployment, it is very important to raise output."

The government has ended the monopoly of the tobacco market held by Makedonija Tabak, a debt-ridden state trading group, and has liberalised producer prices. It has also agreed to permit the introduction of new Virginia tobacco varieties for cultivation in southern Macedonia, where most tobacco is grown.

"This country grows very good

quality tobacco," said Alexandros Michailides, chief executive of A. Michailides Leaf Tobacco, the leading European processor. "There is plenty of room to increase production of Oriental tobacco and, in some areas, to grow Virginia as well."

A. Michailides, based in northern Greece, is the biggest foreign investor to date. After paying DM4.65m (\$2.6m) last year to acquire 82 per cent of Strumitsa Tabak, a processor in south-eastern Macedonia, the Greek company invested DM4m in building a

new processing unit and tobacco-curing installations at Strumitsa.

Socotab, the US processor which sells Oriental tobacco to Philip Morris, the US cigarette manufacturer, has paid DM1.05m for a 51.4 per cent stake in Jugoturn, a processor in south-west Macedonia. ARK, another Greek tobacco processor, has agreed to buy 59.1 per cent of Jugoturn, a small processing plant near Prilep.

Under communism, tobacco was Macedonia's highest-earning

export crop, bringing in more than \$60m a year. The sector was dominated by small private farmers who sold their output exclusively to Makedonija Tabak, which handled sales to local processors and exports to the US, eastern Europe and the former Soviet Union.

Macedonia's production of aromatic Oriental tobacco averaged more than 30,000 tonnes a year in the late 1980s. Like other Oriental tobaccos grown in the Balkans, the Prilep and Yaka varieties from Macedonia are

mixed with Virginia and Burley tobaccos to produce American blend cigarettes.

Tobacco output dropped to 12,000 tonnes last year after Macedonia's Agriculture Ministry abolished the special subsidies paid to Makedonija Tabak, under the terms of an economic stabilisation plan agreed with the International Monetary Fund.

Many Macedonian farmers had already switched from tobacco-growing to subsistence crops because of long delays in payment by Makedonija Tabak.

## Phibro fears hit cocoa prices

By Gary Mead and Kenneth Gooding

MARKETS REPORT

By Gary Mead and Kenneth Gooding

Speculation that Phibro, one of the world's leading commodity trading firms, could close some of its operations following the takeover of its parent company, Salomon Brothers, by Travelers Group, dented cocoa futures yesterday. Phibro is believed to control as much as 40 per cent - perhaps 500,000 tonnes - of the world's total consumer stocks of cocoa, held in warehouses and hedged against the futures market in London and New York.

On the London International Financial Futures Exchange the March contract for cocoa was \$45 down at the close of trading, at \$1,049 a tonne, while on the Coffee, Sugar and Cocoa Exchange in New York the March contract was even weaker by midday, \$60 down at \$1,625 a tonne.

News of Iraq's imminent resumption of oil exports depressed the world benchmark for crude oil: in later trading on the International Petroleum Exchange in London, Brent for February was 13 cents lower at \$17.40 a barrel.

Zinc prices fell to an 11-month low on the London Metal Exchange. Traders said investment fund and trade selling was responsible. Three-month zinc touched \$1,103 a tonne at one point but recovered to close at \$1,110, down \$25 a tonne.

Aluminium closed \$13 a tonne lower at \$1,531 after fairly neutral statistics from the International Primary Aluminium Institute. Overnight buying in Asia helped gold, which closed \$3.50 an ounce higher at \$291.05 in London.

The atmosphere for fur in Europe and the US [North America accounts for 13 per cent of world demand for mink, about 3.5m pelts] is now very favourable. We are subject to a bit of stock market hysteria, as it is a very global business," says Pirkko Rantanen-Kervinen, managing director of Finnish Fur Sales. "And fur's longevity is clearly a risk. But the average age of the people buying fur has gone down from the mid-40s to mid-30s. It's no longer just about status."

Today, when Danish mink farmers generally regard

DKR100 a pelt as a typical break-even point, the business has recently been looking healthy again.

In Copenhagen's September auction, prices for top-quality mink were above DKR400. Even the latest setback - which brought prices down to around DKR300 in the mid-December auction - will see few, if any, bankruptcies among Scandinavian fur farmers.

The fundamental reason for that is because the international fur trade has today achieved a greater equilibrium than in the late 1980s, when high auction prices encouraged over-production, which reached as high as 44m mink towards the end of the decade.

World demand for mink in 1996 was 21.9m pelts, and 3m pelts for fox.

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## Asian turmoil hits De Beers

By Kenneth Gooding, Mining Correspondent

De Beers, the South African group that dominates world trade in rough or uncut diamonds, yesterday reported a sharp drop in sales following a collapse in confidence caused by the upheavals in south-east Asia and continued recession in Japan.

Asian turmoil began to make an impact in the second half - De Beers' London-based Central Selling Organisation reported in August record sales of \$2.88bn for the first six months. However, sales in the second half fell 18 per cent to \$1.76bn, leaving the full year total at \$4.64bn, compared with the record \$4.834bn in 1996.

Gary Ralfe, who becomes De Beers' managing director next month, said that at each of the CSO "sights", or sales, in February and March a record \$650m of diamonds had been sold to traders. However, in each of the last three months sights had been cut to \$300m. These cuts would continue "well into 1998", he said, as the CSO performed the traditional role of attempting to stabilise the market at times of poor demand by stockpiling rough diamonds.

By holding back sales, the

CSO hoped diamond traders would be able to cut stocks without reducing prices.

Mr Ralfe said De Beers was also assuring diamond bankers there would be no liquidity crisis.

Demand for polished diamonds in south-east Asia, which last year accounted for 17 per cent of the global market, had virtually dried up. Retail diamond jewellery sales in Japan - which, with 25 per cent of world sales, is the second largest market, behind the US - fell 30 per cent because of a lack of consumer confidence and the weakness of the yen against the dollar.

The CSO had no intention of cutting prices of rough diamonds but producers, including De Beers itself, might have to reduce the quantity of gems delivered to the CSO.

Mr Ralfe said retail diamond jewellery sales in the US, which accounts for 35 per cent of world demand, would show an increase of about 10 per cent this year compared with 1996.

There had been a substantial fall in "uncut" rough diamonds exports from Russia and Angola this year, enabling the CSO to take a 70 per cent share of the rough market.

Some 400 buyers attend each of the 10 sales held annually in Copenhagen and Helsinki - Europe's leading auction centres - to bid mainly for farmed mink and fox pelts.

Scandinavia now accounts for 60 per cent of world production of mink and 72 per cent of fox.

Annual world mink production is now about 26m

## Fur trade flies in the face of adversity

An endorsement by the US version of Vogue magazine is always useful for a commodity, particularly one that has taken as much flak in recent years as fur. According to a recent edition of the fashion magazine, fur is this winter's number one accessory.

However, the international fur trade is robust enough to withstand the vagaries of not only fashion but also finance. The downturn in east Asia - a region that is now one of the biggest consumers of fur clothing and accessories - has forced prices down by as much as 20 per cent at the Copenhagen Fur Centre's recent auction.

The absence of wholesale buyers from Japan, South Korea and Hong Kong depressed sales, but the global fur trade is nevertheless steadily expanding. "It's a very unpredictable business, but we will survive what's now happening in the Far East," said one trader at the centre.

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Annual world mink production is now about 26m

pelts; for fox, the figure is about 3.5m pelts. A typical mink coat requires about 60 skins, while a fox fur coat normally uses six.

The biggest changes in the fur business in recent years have been in Russia - which



In the mink: prices have recovered from the recession

has moved from being a big importer and in China, where demand is surging.

In the Soviet era, Russia produced about 12m mink pelts annually; now it's down to about 3.5m, says

Tom Steifel-Kristensen, media relations manager with Saga Furs, the marketing organisation of the Danish, Finnish, Norwegian and Swedish Fur Associations.

"The fur business has declined badly, but Russian demand for fur items is as high as ever. In China in the last four years there has been a dramatic expansion in demand, especially for fur trims."

Some \$1.1bn of business is done annually at the Finnish and Danish four-day fur auctions, with between 80 and 100 buyers from China regularly in attendance.

China made an unsuccessful foray into farming mink in the early 1980s, achieving annual production of about 6m pelts.

However, a combination of factors - such as the two-year cycle from breeding to finished product, and the specialised nature of the farming techniques - defeated Chinese efforts; the country now produces 500,000 pelts a year.

Auction prices in Copenhagen have fallen significantly since 1987. Then, mink farmers were getting about DKR300 (\$44.50) for each mink pelt; the global recession that followed saw prices slump to DKR108 five years ago.

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## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Antismelted Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$/lb)

Close 1506-7 1506-5

Previous 1514-15 1514-41

High/Low 1517-18 1514-15/1530

AM Official 1517-18 1514-43

Kerb close 1517-18 1514-43

Open int. 254,920

Total daily turnover 70,331

## ALUMINIUM ALLOY (\$/tonne)

Close 1370-80 1365-40

Previous 1380-80 1400-10

High/Low 1380-80 1400-10

AM Official 1380-80 1400-10

Kerb close 1380-80 1395-40

Open int. 5,880

Total daily turnover 1,084

## LEAD (\$/tonne)

Close 530-2 530-41

Previous 542-5-5 530-2

High/Low 542-5-5 530-2

AM Official 542-5-5 530-2

Kerb close 542-5-5 530-2

Open int. 32,598

Total daily turnover 15,177

## NICKEL (\$/tonne)

Close 5905-15 6000-10

Previous 5875-85 5970-75

High/Low 5875-85 5970-75

AM Official 5875-85 5970-75

Kerb close 5875-85 5970-75

Open int. 59,229

Total daily turnover 18,523

## TIN (\$/tonne)

Close 5335-45 5320-25

Previous 5350-50 5305-10

High/Low 5350-50 5305-10

AM Official 5350-50 5305-10

Kerb close 5350-50 5305-10

Open int. 15,147

Total daily turnover 2,056

## ZINC, special high grade (\$/tonne)

Close 1087-5-85 1113-5

Previous 1110-20 1142-43

High/Low 1110-20 1142-43

AM Official 1110-20 1142-43

Kerb close 1110-20 1142-43

Open int. 83,435

Total daily turnover 14,078

## COPPER, grade A (\$/tonne)

Close 1752-3 1781-2

Previous 1746-47 1775-77

High/Low 1746-47 1775-77

AM Official 1750-50.5 1780-81

Kerb close 1750-50.5 1780-81

Open int. 153,218

Total daily turnover 48,134

## LME AM Official CDS rate: 1.8880

LME Closing CDS rate: 1.8835

Spot 1.8833 3 mths 1.8841 6 mths 1.8848 9 mths 1.8852

## HIGH GRADE COPPER (COMEX)

Close 291.20-291.70

Opening 288.80-290.20

Monthly fix 290.45 174.183 417.173

Attention fix 290.45 174.183 417.173

Days' high 291.20-291.70

Days' low 288.80-290.20

Previous close 288.80-290.20

London Mean Gold Lending Rate (1/4 US\$)

1 month 4.08 8 months 4.08

2 months 4.08 12 months 4.09

3 months 4.09

Spot fix 363.75 805.50

3 months 365.20 807.00

6 months 365.50 808.50

1 year 365.80 809.50

Gold Guinea \$ price C equv.

Kruggerand 287.5-290.5 173.5-175.5

Maple Leaf 88-89 39.5-41.5

New Sovereign 88-89 39.5-41.5

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; \$/troy oz)

Close 291.1 291.5 291.0 85 175

Previous 291.1 291.5 291.0 85 175

High/Low 291.1 291.5 291.0 85 175

AM Official 291.1 291.5 291.0 85 175

Kerb close 291.1 291.5 291.0 85 175

Open int. 25,778

Total daily turnover 18,523

## PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Close 353.1 353.0



**output** Phibro fears hit cocoa prices

Phibro Chemicals Ltd. is concerned that a sharp fall in cocoa prices could lead to a significant drop in output, as the company's operations are heavily dependent on the cocoa market.

**diversity**

The company is looking to diversify its portfolio to reduce risk and increase long-term growth. This involves investing in various sectors and geographies to spread the risk across different markets.

**CROSSWORD**

Across 1. A type of output (4, 6)  
Down 1. A type of cocoa (4, 6)

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS									
BERMUDA (FSA RECOGNISED)									
Fund Name	ISIN	Manager	Assets	YTD	1Y	3Y	5Y	10Y	15Y
...	...	...	...	...	...	...	...	...	...
GUERNSEY (FSA RECOGNISED)									
...	...	...	...	...	...	...	...	...	...
IRELAND (FSA RECOGNISED)									
...	...	...	...	...	...	...	...	...	...
JERSEY (FSA RECOGNISED)									
...	...	...	...	...	...	...	...	...	...
LUXEMBOURG (FSA RECOGNISED)									
...	...	...	...	...	...	...	...	...	...

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### Offshore Insurances and Other Funds

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The Financial Times plans to publish a Survey on

# **The Business of Travel**

on Thursday February 5 1998

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**or your usual Financial Times representative**

**For Surveyors**



## ALCOHOLIC BEVERAGES

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## BANKS, RETAR

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## BREWERIES, PUBS & REST

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**BUILDING & CONSTRUCTION**[illegible]

## BUILDING MATS. & MERCHANTS

[illegible]

## CHEMICALS

[illegible]

## DISTRIBUTORS:

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**DIVERSIFIED INDUSTRIALS**

Station	Price	52 week
Station Price A PM	\$17.99	\$17.99
Station Price B PM	\$17.99	\$17.99
Station Price C PM	\$17.99	\$17.99
Station Price D PM	\$17.99	\$17.99
Station Price E PM	\$17.99	\$17.99
Station Price F PM	\$17.99	\$17.99
Station Price G PM	\$17.99	\$17.99
Station Price H PM	\$17.99	\$17.99
Station Price I PM	\$17.99	\$17.99
Station Price J PM	\$17.99	\$17.99
Station Price K PM	\$17.99	\$17.99
Station Price L PM	\$17.99	\$17.99
Station Price M PM	\$17.99	\$17.99
Station Price N PM	\$17.99	\$17.99
Station Price O PM	\$17.99	\$17.99
Station Price P PM	\$17.99	\$17.99
Station Price Q PM	\$17.99	\$17.99
Station Price R PM	\$17.99	\$17.99
Station Price S PM	\$17.99	\$17.99
Station Price T PM	\$17.99	\$17.99
Station Price U PM	\$17.99	\$17.99
Station Price V PM	\$17.99	\$17.99
Station Price W PM	\$17.99	\$17.99
Station Price X PM	\$17.99	\$17.99
Station Price Y PM	\$17.99	\$17.99
Station Price Z PM	\$17.99	\$17.99

## ELECTRICITY

Stock	Price	+ or -	52 week high	low
British Energy	672 1/2	+7	690	184 1/2
Energy Group	424 1/2	+9	438	233 1/2
Independent A NR	52 1/2	-1	54 1/2	17 1/2
B NR	52 1/2	-1	54 1/2	17 1/2
Independent B NR	52 1/2	-1	54 1/2	17 1/2
Independent C NR	52 1/2	-1	54 1/2	17 1/2
Independent D NR	52 1/2	-1	54 1/2	17 1/2
Independent E NR	52 1/2	-1	54 1/2	17 1/2
Independent F NR	52 1/2	-1	54 1/2	17 1/2
Independent G NR	52 1/2	-1	54 1/2	17 1/2
Independent H NR	52 1/2	-1	54 1/2	17 1/2
Independent I NR	52 1/2	-1	54 1/2	17 1/2
Independent J NR	52 1/2	-1	54 1/2	17 1/2
Independent K NR	52 1/2	-1	54 1/2	17 1/2
Independent L NR	52 1/2	-1	54 1/2	17 1/2
Independent M NR	52 1/2	-1	54 1/2	17 1/2
Independent N NR	52 1/2	-1	54 1/2	17 1/2
Independent O NR	52 1/2	-1	54 1/2	17 1/2
Independent P NR	52 1/2	-1	54 1/2	17 1/2
Independent Q NR	52 1/2	-1	54 1/2	17 1/2
Independent R NR	52 1/2	-1	54 1/2	17 1/2
Independent S NR	52 1/2	-1	54 1/2	17 1/2
Independent T NR	52 1/2	-1	54 1/2	17 1/2
Independent U NR	52 1/2	-1	54 1/2	17 1/2
Independent V NR	52 1/2	-1	54 1/2	17 1/2
Independent W NR	52 1/2	-1	54 1/2	17 1/2
Independent X NR	52 1/2	-1	54 1/2	17 1/2
Independent Y NR	52 1/2	-1	54 1/2	17 1/2
Independent Z NR	52 1/2	-1	54 1/2	17 1/2

## ELECTRONIC & ELECTRICAL EQPT

NAME	AGE	SEX	DATE OF BIRTH	DATE OF DEATH	PLACE OF BIRTH	PLACE OF DEATH	CAUSE OF DEATH	EDUCATION	OCCUPATION	RELIGION	ETHNICITY	ANCESTRY	DIAGNOSIS	TREATMENT	PROGNOSIS	OUTCOME	REMARKS
John Doe	45	M	1950-01-01	2000-01-01	New York, NY	New York, NY	Heart Disease	High School	Teacher	Catholic	White	Myocardial Infarction	Medication	Good	Recovered	None	
Jane Smith	32	F	1968-03-15	2000-03-15	California, CA	California, CA	Cancer	College	Nurse	Protestant	White	Breast Cancer	Surgery	Good	Recovered	None	
Robert Johnson	58	M	1942-07-22	2000-07-22	Texas, TX	Texas, TX	Stroke	High School	Farmer	Baptist	White	Ischemic Stroke	Medication	Good	Recovered	None	
Mary White	65	F	1935-09-10	2000-09-10	Florida, FL	Florida, FL	Alzheimer's	High School	Homemaker	Catholic	White	Alzheimer's Disease	Medication	Poor	Deceased	Long-term care	
David Brown	40	M	1960-05-05	2000-05-05	Illinois, IL	Illinois, IL	Accident	College	Engineer	Jewish	White	Car Accident	First Aid	Good	Recovered	None	
Linda Green	38	F	1962-11-20	2000-11-20	Ohio, OH	Ohio, OH	Heart Disease	High School	Secretary	Catholic	White	Coronary Artery Disease	Medication	Good	Recovered	None	
Michael Black	52	M	1948-02-28	2000-02-28	Georgia, GA	Georgia, GA	Cancer	College	Doctor	Protestant	Black	Lung Cancer	Surgery	Good	Recovered	None	
Patricia Gray	60	F	1940-06-12	2000-06-12	Michigan, MI	Michigan, MI	Stroke	High School	Teacher	Catholic	White	Ischemic Stroke	Medication	Good	Recovered	None	
Christopher Lee	48	M	1952-04-03	2000-04-03	Arizona, AZ	Arizona, AZ	Accident	College	Police Officer	Buddhist	White	Fall from Ladder	First Aid	Good	Recovered	None	
Sarah Hall	35	F	1965-08-18	2000-08-18	Washington, WA	Washington, WA	Cancer	College	Writer	Jewish	White	Ovarian Cancer	Surgery	Good	Recovered	None	
James King	55	M	1945-10-25	2000-10-25	South Carolina, SC	South Carolina, SC	Heart Disease	High School	Construction Worker	Catholic	White	Myocardial Infarction	Medication	Good	Recovered	None	
Elizabeth Scott	62	F	1938-01-08	2000-01-08	Massachusetts, MA	Massachusetts, MA	Alzheimer's	High School	Homemaker	Catholic	White	Alzheimer's Disease	Medication	Poor	Deceased	Long-term care	
William Taylor	42	M	1958-03-22	2000-03-22	Colorado, CO	Colorado, CO	Accident	College	Software Engineer	Buddhist	White	Car Accident	First Aid	Good	Recovered	None	
Anna Miller	30	F	1970-07-01	2000-07-01	Idaho, ID	Idaho, ID	Cancer	High School	Teacher	Catholic	White	Uterine Cancer	Surgery	Good	Recovered	None	
Benjamin Davis	50	M	1950-11-14	2000-11-14	Montana, MT	Montana, MT	Stroke	High School	Farmer	Protestant	White	Ischemic Stroke	Medication	Good	Recovered	None	
Michelle Wilson	33	F	1967-02-27	2000-02-27	Delaware, DE	Delaware, DE	Heart Disease	College	Nurse	Catholic	White	Coronary Artery Disease	Medication	Good	Recovered	None	
Richard Moore	57	M	1943-05-19	2000-05-19	Nebraska, NE	Nebraska, NE	Cancer	High School	Construction Worker	Baptist	White	Prostate Cancer	Surgery	Good	Recovered	None	
Deborah Taylor	63	F	1937-09-06	2000-09-06	Alabama, AL	Alabama, AL	Alzheimer's	High School	Homemaker	Catholic	White	Alzheimer's Disease	Medication	Poor	Deceased	Long-term care	
Gregory White	41	M	1959-12-04	2000-12-04	Mississippi, MS	Mississippi, MS	Accident	College	Police Officer	Baptist	Black	Fall from Ladder	First Aid	Good	Recovered	None	
Kimberly Green	36	F	1964-04-17	2000-04-17	North Dakota, ND	North Dakota, ND	Cancer	High School	Teacher	Catholic	White	Bladder Cancer	Surgery	Good	Recovered	None	
Anthony Brown	54	M	1946-08-29	2000-08-29	South Dakota, SD	South Dakota, SD	Heart Disease	High School	Farmer	Protestant	White	Myocardial Infarction	Medication	Good	Recovered	None	
Christina Black	31	F	1969-01-11	2000-01-11	West Virginia, WV	West Virginia, WV	Stroke	College	Secretary	Catholic	White	Ischemic Stroke	Medication	Good	Recovered	None	
Timothy Gray	49	M	1951-06-24	2000-06-24	Utah, UT	Utah, UT	Accident	College	Software Engineer	Buddhist	White	Car Accident	First Aid	Good	Recovered	None	
Angela Hall	34	F	1966-10-07	2000-10-07	Wyoming, WY	Wyoming, WY	Cancer	High School	Teacher	Catholic	White	Endometrial Cancer	Surgery	Good	Recovered	None	
Jonathan King	56	M	1944-03-30	2000-03-30	Montenegro, ME	Montenegro, ME	Heart Disease	High School	Construction Worker	Orthodox	White	Myocardial Infarction	Medication	Good			

## ENGINEERING

[illegible][illegible][illegible]

**FOOD PROBLEMS**

[illegible]

## GAS DISTRIBUTION

[illegible]

## HEALTH CARE

[illegible]

100

[illegible]

## TRUSTS - Cont.

[illegible]

## INVESTORS SPLIT CAPITAL

[illegible]

Eyes on the Future. Feet on the Ground.

## ENGINEERING, VEHICLES

[illegible]

## HEALTH CARE - Cont.

Notes	Price	%	52 week
		high	low
Polytechnics AS	149 1/4	-5 1/4	288
Premier Health	8 1/4	-	136
Op Co Ltd 2000	200 1/4	-2 1/4	412 1/2
Salem Health	20 1/4	+11 1/4	32 1/4
Shred Diagnostics	7 1/4	+12 1/4	9 1/4
Stacy's Mattresses	218	-	270
Smith & Nephew	2 1/4	-4 1/4	267 1/4
Tamco Inc	23 1/4	-	122 1/4
Life Sciences	21 1/4	-	122 1/4
Uni-Chem	214 1/4	-4 1/4	351
United Drug Inc	30 1/4	-5	308
Waterbury Corp	358 1/4	-	388

## HOUSEHOLD GOODS

## HOUSEHOLD GOODS

Project	Start Date	End Date	Status	Progress	Notes
Project A	2023-01-01	2023-03-31	Completed	100%	On time, on budget.
Project B	2023-02-01	2023-05-31	In Progress	75%	Minor delays, but on track.
Project C	2023-03-01	2023-06-30	Not Started	0%	Awaiting resources.
Project D	2023-04-01	2023-07-31	On Hold	0%	Low priority.
Project E	2023-05-01	2023-08-31	Planned	0%	Initial planning phase.
Project F	2023-06-01	2023-09-30	Not Started	0%	Conceptual stage.
Project G	2023-07-01	2023-10-31	Not Started	0%	Feasibility study.
Project H	2023-08-01	2023-11-30	Not Started	0%	Research phase.
Project I	2023-09-01	2023-12-31	Not Started	0%	Initial requirements.
Project J	2023-10-01	2024-01-31	Not Started	0%	Concept development.
Project K	2023-11-01	2024-02-28	Not Started	0%	Design phase.
Project L	2023-12-01	2024-03-31	Not Started	0%	Procurement phase.
Project M	2024-01-01	2024-04-30	Not Started	0%	Construction phase.
Project N	2024-02-01	2024-05-31	Not Started	0%	Testing phase.
Project O	2024-03-01	2024-06-30	Not Started	0%	Deployment phase.
Project P	2024-04-01	2024-07-31	Not Started	0%	Post-launch phase.
Project Q	2024-05-01	2024-08-31	Not Started	0%	Review phase.
Project R	2024-06-01	2024-09-30	Not Started	0%	Final report.
Project S	2024-07-01	2024-10-31	Not Started	0%	Archiving.
Project T	2024-08-01	2024-11-30	Not Started	0%	Future planning.
Project U	2024-09-01	2024-12-31	Not Started	0%	Annual review.
Project V	2024-10-01	2025-01-31	Not Started	0%	Next year's goals.
Project W	2024-11-01	2025-02-28	Not Started	0%	Strategic planning.
Project X	2024-12-01	2025-03-31	Not Started	0%	Long-term vision.

## INSURANCE

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## LONDON STOCK EXCHANGE

## Shares ease in quiet pre-Christmas trading

MARKET REPORT  
By Steve Thompson,  
UK Stock Market Editor

Dealers in London's equity market expressed relief with Wall Street's substantial rally on Friday evening when the Dow Jones Industrial Average fought back from an early 270-point slide to finish only 90 points lower.

That news was comforting enough to head off a further slide in UK shares at the outset, despite further falls in far eastern stock markets, which saw Tokyo retreat another 8.4 per cent and Hong Kong down 2.2 per cent.

But with the big institutions

increasingly reluctant to get involved in any significant alterations to their portfolios so close to the year-end, there was precious little genuine investment activity, as witnessed by the poor turnover figure.

At the 6pm cut-off point, turnover was 642m shares.

The trading session finished with the FTSE 100 index marginally easier and down 2.0 at 5,018.2 after a day of more limited swings in either direction than has been the case recently.

The second line and smaller stocks, however, were always looking vulnerable, with market-makers noting an almost complete absence of buying interest

outside the front-line stocks. "If the institutions are reluctant to get involved in the leaders, then they are clearly not going to trade the smaller stocks. They will be moribund until the market gets back into full swing," he said.

The FTSE 250 closed 3.3 off at 4,701.8 while the FTSE SmallCap index dipped 2.8 to 2,292.3.

Wall Street gave London a decent push at the outset of trading in New York when the Dow Jones Industrial Average posted a 50-point gain within minutes of the opening.

But US stocks lost some of their early gains and London dealers had to cope with a sud-

den flurry of programme trade activity, said to have been weighted on the sell side. The leading London shares duly drifted back.

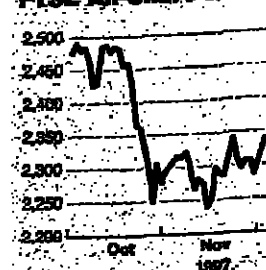
"I doubt very much if there will be any aggressive position taking tomorrow (Tuesday) and there most certainly won't be any real commercial business on Wednesday, so we've effectively finished today," said the head salesman at one big UK house.

The day's economic news, showing a slight downward revision of third-quarter gross domestic product, came as no surprise to the gilts market, and had little impact on markets generally. Sentiment in London was given

a boost by news of more takeover action, once again among the smaller stocks, where shares in Care First, one of the nursing home companies, raced higher in the wake of the agreed offer from BUPA. Home Counties Newspapers shares almost doubled after the bid from Johnstone Press.

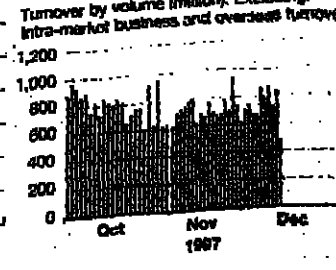
Meanwhile, the best performers in the FTSE 100 constituents came from some of the recent fading bid stocks, such as Legal & General and Bank of Scotland. There was little respite, however, for the high street retailers which were given another rough time after widespread press comment about a disappointing pre-Christmas run-up.

## FTSE All-Share Index



## Equity shares traded

Turnover by volume (million). Exchange: info-market business and overseas turnover



## Indices and ratios

FTSE 100	5018.2	-2.0
FTSE 250	4701.8	-3.3
FTSE 350	2415.5	-1.1
FTSE All-Share	2360.10	-1.18
FTSE All-Share yield	3.30	3.30

## FTSE 30

FTSE Non-Fin p/e	19.64
FTSE 100 p/e	5055.0
10 yr gilt yield	6.34
Long gilts yield ratio	1.93

## Best performing sectors

1 Extractive Inds	+1.8
2 Engineering Vehicles	+1.5
3 Pharmaceuticals	+1.2
4 Water	+1.0
5 Building Metals	+0.8

## Worst performing sectors

1 Electronic & Elect Equip	-1.8
2 Retailers: General	-1.2
3 Tobacco	-1.0
4 Breweries/Pubs	-0.8
5 Diversified Inds	-0.8

## Biotech weakness continues

The biotechnology sub-sector came under pressure after the latest news from Scotia Holdings spilled over into rival stocks.

Scotia lost almost 17 per cent of its value as it fell 52 1/2p to 265p in continued reaction to news late on Friday that the Medicines Com-

mittee had rejected an appeal over approval of Tarabec, the diabetic neuropathy treatment. The stock has declined 45 per cent over the past three months.

Biocompatibles and Chiroscience were among the biggest fallers in London in percentage terms. Biocompatibles slipped 20 to 457 1/2p as it continued to suffer from disappointment that a deal with Johnson & Johnson of the US has failed to materialise, while Chiroscience dropped 18 to 216p.

Care First lifted 17 1/2p to 169 1/2p after the health care

company agreed a recommended increased cash offer from BUPA. The increased offer values each Care First share at 170p and the company at approximately £273m.

Turnover of 60m shares by the close suggested BUPA had been buying heavily in the market.

Waste Management slid 11 to 183 1/2p. The company said it expects to record an exceptional change in the fourth quarter of 1997 that will be "material to its results of operations". It could give no figure for the charge but said it expected to give details with its annual results in early February.

Shares in National Express firmed 3 1/2p to 627 1/2p. The stock is viewed by many as part of the bus sub-sector which has under-performed

the general market. However, broker Robert Fleming believes that will change in the coming year.

A note on the bus sector from analyst Stephen Clapham, which suggests a new benchmark called the Clapham Omnibus Index, cites several reasons for the sector to outperform.

In particular, earnings estimates elsewhere in the market are likely to be dragged down by the problems in Asia, strong starting and import substitution.

The broker also believes: "The (transport) white paper is unlikely to cause significant damage to the earnings power of the bus companies, as the government seeks to promote public transport and discourage use of the car."

Other stocks in the sub-sector include FirstBus, where the shares eased to 209 1/2p, Arriva, a penny high-

tar at 338p, and Stagecoach, unchanged on the day at 807 1/2p, with Robert Fleming indicating it believes the stock to be "up with events."

Shell gained 4 1/2p to 424 1/2p following approval of its refining link-up with Texaco. However, Royal Dutch Shell declined to comment on reports that it is talking to South Korea's Hanwha about buying Hanwha Energy.

Hanwha said: "Shell is one of the major oil companies that we are talking to for the sale of Hanwha Energy."

The shares hardened 4 to 399p while those of Asda Group, rumoured to be Safe-

way's suitor, hardened to 179p. Brent International, the specialty chemicals group heavily involved in retail packaging, gained 2 to 103 1/2p on the back of takeover speculation in the sector.

But the rise was restrained by a growing belief that the consumer Johnstone Press shares, an additional share election and a loan note alternative.

Johnstone Press eased 4 to 206 1/2p.

The offer, which values Home Counties' ordinary share capital at about £52m on a fully diluted basis, will include a partial share buyback, giving Home Counties shareholders the opportunity to receive Johnstone Press shares, an additional share election and a loan note alternative.

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Home Counties' ordinary share capital at about £52m on a fully diluted basis, will include a partial share buyback, giving Home Counties shareholders the opportunity to receive Johnstone Press shares, an additional share election and a loan note alternative.

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## TRADING VOLUME

## Major Stocks Yesterday

Vol. Change Day's price change

37 ADVANCEP 1,500 240 +3.2

ADSC GROUP 9,000 178 +1.6

ADSC GROUP 9,000 178 +1.6

ADSC GROUP 9,000 178 +1.6

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ADSC GROUP 9,000 178 +1.6



**Highs & Lows shown on a 52 week basis**

## WORLD STOCK MARKETS

[illegible]**FT/S&P ACTUARIES WORLD INDICES**

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

REGIONAL AND COUNTRY MARKETS		FRIDAY DECEMBER 19 1997										THURSDAY DECEMBER 18 1997										DOLLAR INDEX		Year ago (approx)
		US Change %	Day's Range	Point Sterling	Index	Yen Index	DM Index	Currency Index	Local on day	Gross Div. Yield	US Dollar Index	Point Sterling	Yen Index	DM Index	Currency Index	52 week High	52 week Low							
Figures in parentheses show number of lines of stock																								
Australia (24)	194.02	-2.1	172.39	158.17	175.41	197.37	-1.4	3.85	198.21	176.99	160.85	182.65	204.29	243.97	190.41	212.24	181.24							
Australia (23)	184.70	-1.0	194.10	150.57	198.94	169.72	-1.2	1.95	185.59	175.98	151.42	171.94	177.82	213.39	175.14	184.70	184.70							
Belgium (27)	262.39	-1.0	233.10	213.57	241.25	236.19	-1.0	2.65	231.29	231.29	231.29	231.29	231.29	231.29	231.29	231.29	231.29							
Belgium (27)	212.77	-1.0	212.77	175.69	195.89	138.41	-3.5	2.03	221.50	197.49	175.91	203.84	453.70	224.24	194.84	187.77	187.77							
Canada (122)	207.43	-1.4	184.30	180.19	190.74	215.03	-0.9	1.84	210.42	187.89	170.79	183.90	210.71	223.66	178.27	187.26	187.26							
Denmark (32)	232.77	-1.2	364.52	325.81	397.96	368.72	-1.4	1.29	437.91	367.97	355.38	403.54	402.22	481.25	335.44	335.44	335.44							
Finland (29)	265.66	-1.3	265.66	213.19	207.57	213.19	-1.0	2.50	234.12	206.03	190.00	215.74	217.85	248.23	205.72	205.72	205.72							
France (28)	225.91	-1.8	204.22	188.21	211.38	213.67	-2.0	1.20	229.24	206.03	190.00	215.74	217.85	248.23	205.72	205.72	205.72							
Germany (26)	225.41	-1.7	200.28	193.70	207.29	207.29	-2.8	1.42	229.24	206.03	190.00	215.74	217.85	248.23	205.72	205.72	205.72							
Hong Kong, China (55)	344.44	-2.8	300.03	280.00	314.73	347.21	-1.8	4.68	94.29	214.71	187.22	213.47	352.47	580.03	187.04	487.38	487.38							
Indonesia (27)	251.11	-1.1	57.31	110.37	110.37	110.37	-1.0	2.10	110.37	110.37	110.37	110.37	110.37	110.37	110.37	110.37	110.37							
Indonesia (27)	251.11	-0.8	348.48	320.67	391.71	379.88	-1.0	2.80	365.76	353.34	341.17	384.69	383.68	405.87	311.74	311.74	311.74							
Italy (55)	173.02	-1.0	100.42	92.14	103.93	148.56	-2.0	1.57	115.06	102.73	93.38	108.00	149.53	112.77	81.85	81.85	81.85							
Japan (62)	351.17	-4.1	84.96	77.77	97.51	77.58	-3.7	1.02	99.25	86.61	80.45	94.44	90.55	141.91	73.07	73.07	73.07							
Japan (62)	155.81	-1.1	155.81	141.25	141.25	141.25	-1.0	1.34	154.89	141.25	141.25	141.25	141.25	141.25	141.25	141.25	141.25							
Japan (62)	160.02	-2.4	1501.80	177.97	1554.10	1503.12	-1.1	1.82	1730.76	1545.24	1400.58	1948.88	1267.61	1901.98	1196.83	181.07	181.07							
Netherlands (19)	400.80	-3.0	955.85	935.50	959.20	364.40	-2.0	3.20	412.97	368.71	331.14	381.55	375.64	440.67	320.63	320.63	320.63							
New Zealand (14)	76.56	-1.6	68.02	62.41	70.40	69.72	-1.0	4.43	77.77	68.43	63.11	77.50	70.45	96.47	75.37	91.01	91.01							
Norway (20)	211.47	-1.0	211.47	198.15	200.15	198.15	-1.0	2.87	198.15	198.15	198.15	198.15	198.15	198.15	198.15	198.15	198.15							
Philippines (27)	30.14	-2.4	71.20	65.35	73.69	156.83	-1.4	1.34	79.29	69.80	63.54	72.15	154.70	214.07	74.95	74.95	74.95							
Singapore (42)	234.15	-2.1	200.08	190.58	215.51	100.30	-2.1	1.77	239.15	213.52	194.00	220.38	408.08	448.01	214.52	214.52	214.52							
South Africa (43)	259.83	-2.8	238.98	212.82	238.94	275.09	-2.8	2.12	287.32	238.57	215.94	244.38	289.90	370.12	252.95	252.95	252.95							
Spain (26)	226.29	-1.3	226.29	204.53	204.53	204.53	-1.0	2.87	204.53	204.53	204.53	204.53	204.53	204.53	204.53	204.53	204.53							
Switzerland (31)	402.22	-3.5	408.81	375.18	423.20	527.82	-3.7	1.97	475.85	425.38	387.09	438.50	548.10	539.40	405.00	410.81	410.81							
Switzerland (31)	331.99	-1.5	294.98	270.65	305.29	294.14	-2.0	1.14	337.04	300.91	272.52	310.68	390.12	337.19	281.65	281.65	281.65							
Thailand (38)	21.98	-2.8	10.92	17.91	20.10	39.30	-2.0	7.32	22.63	20.20	19.36	20.95	38.57	102.98	18.61	101.78	101.78							
United Kingdom (213)	321.14	-2.1	292.44	263.38	302.67	292.44	-2.6	2.37	336.17	304.12	272.81	308.76	390.13	357.59	270.44	270.44	270.44							
USA (61)	396.48	-0.8	343.73	319.55	357.57	396.48	-0.8	1.61	399.45	347.12	310.68	339.95	399.45	421.27	299.73	299.73	299.73							
USA (61)	350.70	-2.0	311.60	286.91	322.50	296.04	-2.0	1.82	353.70	317.78	287.04	325.52	396.47	365.74	274.42	274.42	274.42							
USA (61)	202.57	-0.8	202.57	192.41	202.41	202.41	-0.8	2.61	202.41	202.41	202.41	202.41	202.41	202.41	202.41	202.41	202.41							
USA (61)	100.57	-0.8	357.58	328.19	370.15	403.05	-0.0	1.87	414.34	363.92	328.35	381.51	415.46	464.93	350.42	350.42	350.42							
Pacific Basin (577)	105.26	-3.7	93.53	85.91	95.80	86.95	-3.3	1.70	103.90	97.58	87.30	100.72	89.89	108.98	105.26	148.18	148.18							
Europe-Pacific (1573)	175.75	-2.8	159.71	145.64	185.29	153.73	-2.6	2.17	184.49	164.76	148.72	170.01	157.89	205.12	173.58	182.92	182.92							
Europe America (768)	375.05	-0.8	333.24	305.78	344.89	374.92	-0.8	1.82	378.08	337.57	305.85	348.40	377.58	399.57	295.35	295.35	295.35							
North America (43)	202.57	-1.9	202.57	192.41	202.41	202.41	-1.9	2.61	202.41	202.41	202.41	202.41	202.41	202.41	202.41	202.41	202.41							
Europe Ex. UK (491)	198.11	-2.2	174.25	159.28	180.94	196.84	-1.9	3.97	200.57	177.07	162.77	184.82	200.91	228.55	182.35	182.35	182.35							
Europe Ex. UK (297)	186.11	-2.2	174.25	159.28	180.94	196.84	-1.9	3.97	200.57	177.07	162.77	184.82	200.91	228.55	182.35	182.35	182.35							
World Ex. US (1729)	183.30	-2.5	162.86	148.43	168.56	160.16	-2.5	2.16	180.06	167.90	152.62	173.50	214.26	212.68	176.94	181.11	181.11							
World Ex. US (2207)	241.14	-1.6	214.26	196.52	221.78	218.81	-1.5	1.70	245.02	216.78	198.05	225.73	222.23	262.69	211.18	217.87	217.87							
World Ex. US (1858)	325.40	-1.3	288.12	265.26	299.23	310.06	-1.4	1.59	328.68	294.34	267.54	302.90	322.48	348.35	270.04	270.04	270.04							
The World Index (2400)	245.59	-1.6	220.82	202.66	228.60	225.49	-1.6	1.88	232.74	225.65	205.11	232.80	229.27	288.47	216.61	222.04	222.04							

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## Emerging markets: BPC inevitable bolsters

**Dollar Income**

[illegible]

Promotes	1.71	—	0.20	0.70	10.2	15.0	209940	10110 A	43.25	-0.53	57.63	770 5770 or how your request to 0181 770 3022
Sensible	0.15	-1.0	7.47	4.49	4.1	15.0	1536733	WCE A	47.95	-2.7	41.5	50 8
Sticks	2.40	-0.8	2.67	2.19	0.1	—	21060	ACE M2	38	-6	52	35
Subsidy	2.31	-13	2.48	2.11	0.0	—	75450	BSR A	9.8	10.45	0.5	—



**4 pm close December 22**

<p><b>BE OUR GUEST.</b></p> <p><b>Sheraton Brussels</b> HOTEL &amp; TOWERS The Sheraton</p> <p>When you stay with us in BRUSSELS with your complimentary copy of the</p> <p><b>FINANCIAL TIMES</b> No FT, no comment.</p>	<p><b>FT Free Annual Reports Service</b></p> <p>You can obtain the complete annual reports and accounts of the 1,000 largest companies in the world. To order reports, fill in the coupon below and send it to the FT Free Annual Reports Service, 1000 Market Street, 10th Floor, New York, NY 10021. Reports will be sent to you free of charge. You can also order reports online at <a href="http://www.ft.com/reports">www.ft.com/reports</a>.</p>	<p><b>FT Free Annual Reports Service</b></p> <p>You can obtain the complete annual reports and accounts of the 1,000 largest companies in the world. To order reports, fill in the coupon below and send it to the FT Free Annual Reports Service, 1000 Market Street, 10th Floor, New York, NY 10021. Reports will be sent to you free of charge. 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**NASDAQ**

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## GLOBAL EQUITY MARKETS

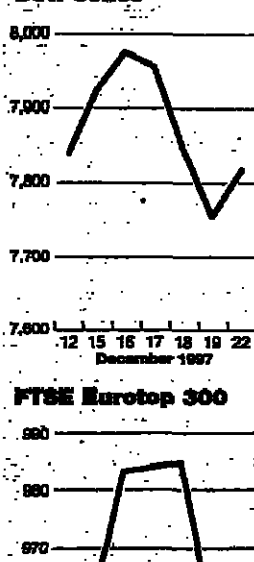
## US INDICES

Down Jones	Dec 16	Dec 18	Dec 17	1997	1998	Other complete
				High	Low	High
Industrials	7738.29	7848.50	7857.41	8208.31	8361.88	8288.31
Home Rents					171.94	
Life Insurance	116.80	104.91	105.62	108.12	109.13	109.07
Utilities	3143.24	3174.77	3235.18	3358.27	3222.07	3304.27
Transportation				151.01		151.00
Investment	254.70	255.19	259.00	265.27	257.00	265.00
Commodities				177.12		177.12
DJ and Dow's High 1998 (7861.48)	7861.48	7861.48	7861.48	7861.48	7861.48	7861.48
Dow's High 1997 (7653.87)	7653.87	7653.87	7653.87	7653.87	7653.87	7653.87
Companys	148.76	165.30	165.54	170.14	173.01	169.78
Industrials	1933.80	1108.28	1145.83	1166.82	955.42	1140.82
Financial	116.43	118.00	118.13	128.83	95.75	128.83
Others				121.02		121.00
INVEST Comp.	492.39	501.89	504.59	514.81	385.47	514.81
Air Comp.	560.84	587.97	671.28	720.50	541.50	720.50
MANAGE Comp.	130.74	132.18	154.27	174.85	121.00	174.85
RealEstate Comp.	420.00	420.35	426.44	481.25	355.86	481.25

## US DATA

MARKET ACTIVITY										
Volume	763,000	Dec 18	Dec 17	NYSE	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13
Size	763,000	618,870	618,800	NYSE	3,447	3,424	3,424	3,424	3,424	3,424
Open	34,805	29,296	29,896	Plus	888	1,023	1,016	1,016	1,016	1,016
High	34,805	29,296	29,896	Minus	1,029	1,029	1,029	1,029	1,029	1,029
Low	34,805	29,296	29,896	Unchanged	1,029	1,029	1,029	1,029	1,029	1,029
High	34,805	29,296	29,896	New High	123	123	123	123	123	123
Low	34,805	29,296	29,896	New Low	123	123	123	123	123	123
High	34,805	29,296	29,896		123	123	123	123	123	123
Low	34,805	29,296	29,896		123	123	123	123	123	123
High	34,805	29,296	29,896		123	123	123	123	123	123
Low	34,805	29,296	29,896		123	123	123	123	123	123
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Low	34,805	29,296	29,896		123	123	123	123	123	123
High	34,805	29,296	29,896		123	123	123	123	123	123
Low	34,805	29,296	29,896		123	123	123	123	123	123
High	34,805	29,296	29,896	</						

## Dow Jones



**JAPAN**

	Dec 22	Dec 19	Dec 18	1997 High	1997 Low	Stocks completed High	Low
<b>INDEX 225</b>	14970.40	15148.08	15101.84	20061.87	4769.40	200515	
<b>IN TOKYO STOCKS TRADING ACTIVITY</b>						276,000	
<b>IN BIGGEST MOVERS</b>							
Monday	Stocks	Come	Day's	Monday	Come	Day's	
Thursday	Stocks	Come	Day's	Thursday	Come	Day's	
Fine	77,223.00	2	-1	Use			
Toyota	28,047.00			Edwards	50	+12	+
Sankyo	26,000.00	360	-38	Edwards	195	-5	-
Sumitomo	25,000.00	658	-2	Edwards			
Fuji Bank	15,311.00	1	-7	Edwards	45	-44	-
Asahi Corp.	11,490.00	1	-7	Edwards	130	-60	-
Yamaha	10,835.00	221	-24	Edwards	100	-40	-
Japan Bank	10,335.00	181	-20	Edwards	75	-34	-
Shimizu Ind.	9,255.00	170	-20	Edwards	141	-29	-
Yamaha Tr.	8,155.00	130	-3	Edwards	44	-17	-
Al Steel Co.	8,040.00	184	-				
<b>GERMANY</b>							
	Dec 22	Dec 19	Dec 18	1997 High	1997 Low	Stocks completed High	Low
<b>DAX</b>	4643.06	4704.75	4708.24	4858.05	2544.77	485818	
<b>IN FRANKFURT TRADING ACTIVITY</b>						1,820,000	
<b>IN BIGGEST MOVERS</b>							
Monday	Stocks	Come	Day's	Monday	Come	Day's	
Thursday	Stocks	Come	Day's	Thursday	Come	Day's	

## FRANC

Performance		Dec 22	Dec 19	Dec 18	1997	High	Low	Stress
25.25	0262.72	2922.80	2924.50	3034.91	2256.87	2994.40		
0000	IN PACE TRADING ACTIVITY							
IN ACTIVE STOCKS					IN BIGGEST MOVERS			
%	Monday	Stocks	Day's	Monday	Change	Close	Day's	Close
1.7	1,800,000	215.5	-0.5	Use				
1.7	1,380,000	80.0	-0.7	3% Decl	Delaware	10520.0	-0.5	
1.7	877,400	40.0	-0.3	7%	IBM	321.0	+0.5	
1.7	553,135	10.0	-0.5	3%	Shell	154.5	+1.1	
1.7	398,593	315	-0.8	1%	Johnson	248.5	+0.5	
1.7	312,234	10.0	-0.5	Down				
1.7	291,547	40.0	-0.3	Gratification		227.4	+0.5	
1.7	207,327	300	-1.1	1%				
1.7	145,351	100.0	-0.5	Is Electronic		9.85	-0.5	
1.7	140,917	500	+1.5	Cable		2.0	-0.5	
<b>UK</b>								
Performance		Dec 22	Dec 19	Dec 18	1997	High	Low	Stress
15.10	5078.2	5002.2	5161.3	4330.10	4055.50	5161.30		
0000	IN LONDON TRADING ACTIVITY							
IN ACTIVE STOCKS					IN BIGGEST MOVERS			
%	Monday	Stocks	Day's	Monday	Change	Close	Day's	Close
1.7	1,800,000	215.5	-0.5	Use				
1.7	1,380,000	80.0	-0.7	3% Decl	Delaware	10520.0	-0.5	
1.7	877,400	40.0	-0.3	7%	IBM	321.0	+0.5	
1.7	553,135	10.0	-0.5	3%	Shell	154.5	+1.1	
1.7	398,593	315	-0.8	1%	Johnson	248.5	+0.5	
1.7	312,234	10.0	-0.5	Down				
1.7	291,547	40.0	-0.3	Gratification		227.4	+0.5	
1.7	207,327	300	-1.1	1%				
1.7	145,351	100.0	-0.5	Is Electronic		9.85	-0.5	
1.7	140,917	500	+1.5	Cable		2.0	-0.5	

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Dec 22	Dec 19	Dec 18	1997		Since 1997
			High	Low	High
\$18.2	\$20.2	\$16.3	\$30.00	\$15.50	\$30.00
<b>DRUG ACTIVITY</b>			<b>Volume : 643</b>		
<b>THE BIGGEST MOVERS</b>					
	Close	Day's	Monday	Close	Day's

\_\_\_\_\_

Low

999.9

999,000

Day's


## ■ RATIOS

Dec 19	Dec '12	Dec '5	Year
1.76	1.74	1.88	2
Dec 17	Dec 10	Dec 3	Year
1.49	1.48	1.46	1
23.59	23.09	23.55	22

INDEX FUTURES				
<b>S&amp;P 500</b>	Open	Latest	Change	High
Jun	956.50	955.20	+0.70	958.40
		957.50	-	
<b>Nichol 225</b>	Open	Sett price	Change	High
Jun	15180.0	14690.0	-590.0	15260.0
Jun	14920.0	14890.0	-30.0	14950.0

[illegible]

		<b>Dalman-Sess</b> 578,419 113.3 <b>WAT</b> 572,341 98.2 <b>Harvest</b> 511,796 58.8 <b>D. Tolson</b> 471,593 31.25 <b>Debra B.</b> 423,472 124.1 <b>Drews R. K.</b> 423,972 91.1 <b>Wile</b> 357,689 115.1			
Price	Change	High	Low	Est. vol.	Open
5.0	++4.0	2898.0	2885.0	14,971	22
1.5	++4.0	2891.0	2830.0	5,640	22
2.0	++70.5	4174.5	4082.5	11,554	80
8.0	++88.0	4187.0	4084.5	148	80

	Open	Settle	Change
<b>INDEX</b>			
Dec	2310.00	2301.25	-11.25
Jan	2315.25	2315.00	-11.50
<b>SOFFER</b>			
Jan	5019.8	5074.0	+69.00
Mar	5062.0	6091.0	-

+6	Sweden	53	-8%	+13.4
+5.6	Denmark			
+1	France	37%	-15	-28.8
+1	Belgium & Lux	72%	-39	-27.5
+0.4	Netherlands	85	-19	-18.7
-2	Scotland	285	-52%	-16.5
-14.6				

	Low	Est. vol	Open int.
00	2285.50	5,441	13,148
50	2292.00	5,994	18,861
1.2	5974.0	2,388	19,903
1.0	6062.0	2	-

## WORLD MARKETS AT A GLANCE

Index	Dec 22	Dec 19	Dec 18	1997 High	1997 Low	% Yield	% PE	Country	Index	Dec 22	Dec 19	Dec 18	1997 High	1997 Low	% Yield	% PE	Country	Index	Dec 22	Dec 19	Dec 18	1997 High	1997 Low	% Yield	% PE							
Argentina	Genar	21776.30	21594.55	21555.06	25717.26	22710	18237.37	3.1	18.2	Bangladesh	Bor	751.58	750.77	7612.73	6843.00	58	4251.95	01	na	na	Poland	WIG	13519.8	13767.2	14651.8	18338.49	182	12918.80	2212	1.81	10.3	
Australia	All Ordinaries	2250.4	2258.1	2263.1	2278.26	259	2288.20	3910	3.4	18.2	India	BSE S&P	3516.34	3540.51	3472.33	4548.02	58	3126.24	01	na	na	Portugal	BVL 30	3576.50	3553.70	3703.19	3703.19	1812	2188.57	21	1.58	28.8
BR	BR Index	374.6	377.3	378.4	381.29	242	381.29	242	na	na	India	SEN 300	3539.4	3485.83	357.33	442.58	58	3126.24	1212	01	na	Portugal	BVL 30	3576.50	3553.70	3703.19	3703.19	1812	2188.57	21	1.58	28.8
BR	BR Index	374.6	377.3	378.4	381.29	242	381.29	242	na	na	Indonesia	Jakarta Composite	355.94	374.70	378.20	740.83	97	338.53	1212	3.09	10.8	Russia	RTS	355.94	374.70	378.20	740.83	97	338.53	1212	3.09	10.8
BR	BR Index	374.6	377.3	378.4	381.29	242	381.29	242	na	na	Russia	Shanghai	355.94	374.70	378.20	740.83	97	338.53	1212	3.09	10.8	Singapore	SES All-Span	420.88	425.75	425.12	678.08	172	300.78	2910	3.23	14.6
BR	BR Index	374.6	377.3	378.4	381.29	242	381.29	242	na	na	Singapore	Shanghai	420.88	425.75	425.12	678.08	172	300.78	2910	3.23	14.6	Singapore	SES All-Span	420.88	425.75	425.12	678.08	172	300.78	2910	3.23	14.6
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<sup>a</sup> See Dec 22: Taiwan Weighted Price 6154.27; Korea Comp Ex 408.19. <sup>b</sup> Montreal. <sup>c</sup> Toronto. <sup>d</sup> Chong. <sup>e</sup> Unavailable. <sup>f</sup> Xetra/DAX after-hour index: Dec 22 - each stock; whereas the actual day's highs and lows represent the highest and lowest values that the index has reached during the day. (The figures in brackets

# NASDAQ NATIONAL MARKET

plus Utilities, Financial and Transportation. † The DJ Ind. index theoretical day's high and low are the averages of the highest and lowest prices reached during the day. ‡ Datastream Total Market Indices. § Midwestern.

[illegible]

## AMEX PRICES

[illegible]

## EASDAQ

[illegible]

## Merger-led rally runs out of momentum

### AMERICAS

With a flurry of morning merger announcements, Wall Street opened strongly but saw much of its momentum fizzle out by midday, writes John Labate in New York.

The morning rally was in part a follow-through from Friday afternoon's upward move when the Dow Jones Industrial Average rebounded from an intra-day loss of more than 280 points to end the day down a bare 90.

Weighing on the market yesterday, however, were concerns about future earnings. "As soon as we see the end of the holiday season, we will see a massive number of analysts cutting their estimates for 1998," said Bill Meehan, chief market analyst at Cantor Fitzgerald in Connecticut. "The fourth quarter should probably be fine, with most companies making their estimates."

By early afternoon the Dow Jones Industrial Average was up 5.48 at 7,761.77, while the broader Standard & Poor's 500 index gained 1.18 at 947.96.

Leading the Dow higher was Hewlett-Packard, up \$1.75 to \$82.75, and AT&T, which gained \$1.40 to \$82.80. But pressure came from Travelers Group, which continued to weaken, down \$1.25 to \$51.75.

Technology stocks stayed firm. The Nasdaq composite index rose 4.58 at 1,529.32. The bond market was mixed

with no fresh economic news released. Most of the buying was on the long end of the curve and the long bond added 1/8 to 108 1/8, sending the yield down to 5.899 per cent.

In the energy sector, American Electric Power's \$6.6bn takeover of Central and South West Corporation sent Central's stock price up 8 1/2 to \$27 1/2. AEP's share price slid 1 1/4 to \$50 1/4.

In the financial sector, American International Group rose 3/4 to \$105 1/4 after announcing plans to buy American Bankers, an insurance company. American Bankers' shares gained 1 1/4 to \$45.

TORONTO moved higher with most of the upturn created by a continued rally for gold stocks. Overall volume was on the dull side with many traders closing their books early for the Christmas break. The 300 composite index was up 22.76 at 6,583.10 at noon.

Barrick Gold jumped 50 cents to C\$25.95 following the upturn for the bullion price and Placer Dome added 35 cents to C\$17.35.

Banks, the other index heavyweight sector, was mixed. Royal Bank of Canada added 55 cents to C\$75.50 but Toronto Dominion Bank came off 10 cents to C\$63.30.

Drinks and entertainment leader Seagram gained 20 cents to C\$43.80. Among techs, Newbridge Networks added 50 cents to C\$51.50 and BCE jumped C\$1.35 to C\$46.80.

## São Paulo edges ahead

Latin American centres traded narrowly in low volume as seasonal factors took hold of sentiment.

SAO PAULO was one of the few leaders to stay positive, adding 53 or 0.6 per cent to 9,192 on the Bovespa index at mid-session. "It was a bounce back after two days of declines, but turnover was rock bottom. There is very

little going on," said one broker. Market leader Telebras took its cue from Wall Street where its ADRs improved.

The shares gained 2.1 per cent to 115.90 pesos.

MEXICO CITY eased in thin trading. At mid-session the IPC index was off 15.48 at 4,931.05. Dealers said the looming holiday was making for dull volumes.

## Nikkei tumbles below 15,000 to two-year low

### ASIA PACIFIC

The Nikkei 225 average closed below 15,000 points for the first time in two years, writes Paul Abraham in Tokyo.

The index closed down 515.49 or 3.4 per cent at 14,793.40. The intra-day low of 14,569 was close to a 10-year low. Turnover was surprisingly heavy, given the season, with 876m shares traded on the first section of the exchange.

Analysts said that the market was driven down by the unwinding of cross-shareholdings and concerns that tighter bank lending could cause further bankruptcies after last week's collapse of Toehoku, the food trader.

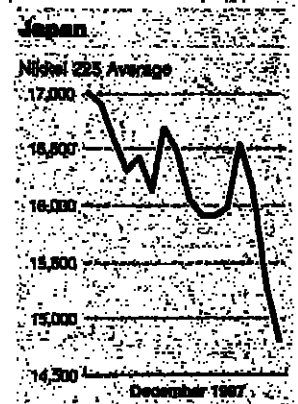
The decline was broad-based. Of the 1,237 shares in the first section, 1,026 fell, 189 rose and 92 were unchanged. More than 680

shares posted lows for the year. The Topix index of all first section shares dropped 3.3 per cent or 37.38 to close at 1,130. The Nikkei 900 average closed down 7.56 or 8.2 per cent at 227.05. The Nikkei 225's intra-day high was 15,380.

In London, the ISE/Nikkei 50 index rose 6.82 to 1,422.37. The forestry sector was the biggest faller, down 7.8 per cent, on concerns that the continuing fall of the yen would increase the cost of raw material which is priced in dollars. The oil sector fell 6.3 per cent on similar worries.

However, the banking sector was of greatest concern with a fall of 6.3 per cent. Daiwa Bank dropped 25 per cent to ¥221 in heavy trading with more than 10m shares traded.

Fuji fell 12.7 per cent on worries about its loan book, stock portfolio and links



with other troubled members of the Fuyo group.

Yasuda Trust, a troubled bank in the Fuyo group, dropped ¥3 to ¥130 with 8.6m shares traded.

Sumitomo Srix fell 82 per cent to ¥1,460 on worries about whether its merger with Sumitomo Metal Industries would be completed. In

Osaka, the OSE index fell 550 or 8.6 per cent to 14,591 in volume of 26m shares.

News of SUIA's crash in Indonesia on Friday sent its parent, Singapore Airlines, falling. The local tranche dropped 40 cents to \$87.40 while the foreign share fell 30 cents to \$81.80.

JAKARTA rode out the regional weakness with bargain-hunting by local investors sending the composite index up 7.05 or 1.9 per cent to 885.85. Turnover was moderate at Rp304bn.

Telkom, where there was said to have been support from government sources, rose Rp100 or 3.7 per cent to Rp2,800 with 9m shares changing hands. Conglomerate Bimantara Citra traded 19.2m to close unchanged at Rp1,150 rupiah. Astra fell Rp50 to Rp1,475, a decline of 3.3 per cent.

BANGKOK came off 2.2 per cent as a bad day for the baht in the foreign

exchanges sparked steady selling. The SET index ended 8.30 lower at 376.95 on B22.8bn turnover.

A downgrade by Moody's Investors Service for Thailand's foreign currency ceiling for bonds also depressed sentiment. The banking sector fell 6.6 per cent.

### SOUTH AFRICA

Shares in Johannesburg improved modestly with the all share index ending a session of low volume 7.6 higher at 6,043.3.

Golds continued to rally, but there was no shortage of weak features among financials and the broader resources market. JCI, for example, lost 4 per cent, sliding R11 to R22. Golds stayed in demand on the back of an improving bullion price. The banking added 26.8 or 3.5 per cent to 791.7.

## Banks again in focus as Frankfurt climbs 1.7%

### EUROPE

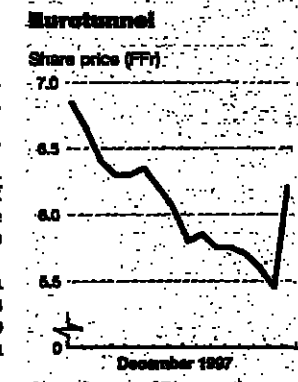
Wall Street's early performance and the stronger dollar lifted many leading European bourses.

FRANKFURT finished 1.7 per cent higher although activity was muted ahead of the Christmas holidays. The Xetra Dax index closed up 70.19 at 4,126.54.

Commerzbank took a knock in very busy trade as the market continued to react to speculation about a takeover by Deutsche Bank.

Both banks again refused to comment on the speculation and many analysts insisted that such a merger was highly unlikely. Commerzbank, which hit an all-time high last Friday, gave up DM1.10 to DM74.20 while Deutsche Bank firmed on the rumours, adding DM3.85 to DM124.85.

Allianz climbed DM14 to DM467 after Friday's confirmation that it had reached an agreement with Generali which will prevent the two insurers from becoming involved in a takeover battle for AGF. Many analysts have upgraded their stance on Allianz as a result.



Adidas jumped DM7 to DM224 after news that the German cartel office had approved its DM2.4bn takeover of sports equipment group Salomon.

PARIS rose 1.7 per cent on the back of solid gains for index heavyweights Renault and LVMH, plus a bumper bounce for SGS-Thomson. The CAC 40 index closed up 46.80 at 2,898.75.

SGS responded to the firmer dollar and the rally on Wall Street for high-tech shares, gaining FF¥38.00 to FF¥354.5. The dollar was the main driver at LVMH send-

ing the stock up FF¥36.00 to FF¥303.

Motors remained in demand on persistent talk of sector reorganisation. Peugeot gained FF¥22.00 or 3.3 per cent to FF¥725 and Renault rose FF¥4.40 to FF¥169.5.

Michelin improved FF¥3.00 to FF¥280.

But some of the day's heavier action was seen among second-liners. Eurotunnel traded more than 6m shares after the channel tunnel group announced an operating extension to 2,084.

The shares jumped 75 centimes or 3.8 per cent to FF¥6.20.

Spirits leader Remy Cointreau rose FF¥2.80 or 3.3 per cent to FF¥87.40 after Pernod Ricard was suspended from trading. The latter is in talks aimed at a big disposal, and sector restructuring was a hot theme yesterday.

AMSTERDAM ended little changed in dull volume with the AEX index up 5.33 at 894.82.

Retailer Ahold put on a good showing, led by CS Group which gained SF¥5.25 to SF¥225.50 as speculation receded that it planned a takeover or merger with Germany's Commerzbank.

### FTSE Actuaries Share Index

December 22						
National & Regional Markets	Index	Day's %	Change points	Yield %	ad adj	Total return (Est)
FTSE Barclays100	9655.21	+0.54	+0.21	2.31	0.04	972.28
FTSE Barclays100	9655.21	+0.38	+0.30			
FTSE Barclays200 Regionals						
30 UK	97.97	+0.01	+0.12	3.23	0.11	95.48
30 EU-UK	98.54	+0.05	+0.12	1.79	0.03	96.89
30 Eurozone	94.43	+0.68	+0.21	2.00	0.04	94.84
30 EU-Eurozone	95.76	+0.45	+0.41	2.53	0.07	93.33
FTSE Barclays300 International Groups						
30 Global	91.63	+1.59	+0.82	3.00	0.03	851.22
30 Americas	89.03	+1.07	+0.24	2.21	0.00	886.10
Consumer Goods	98.93	+0.52	+0.01	1.80	0.01	971.30
Utilities	105.18	+0.18	+0.21	2.85	0.03	103.90
Services	102.18	+0.26	+0.82	2.78	0.02	101.38
Pharmaceuticals	1054.22	+0.23	2.23	2.21	0.00	1038.98

From issue 1023. More information on financial markets, FTSE 250 Tracker and regionalised stock exchanges of the London Stock Exchange, see [The Financial Times](#). "Tracker" is a registered trademark of the London Stock Exchange Group.